

AGENDA AND MEETING NOTICE BUSINESS ASSOCIATION AND CHAMBER COLLABERATIVE Thursday, March 8, 2017, 3:00pm Tahoe City Visitor Center

Mission of the North Lake Tahoe Chamber of Commerce

"To take specific actions to help improve the opportunity for local businesses to achieve and sustain success: to promote business, tourism, and the economic, cultural and civic welfare of the greater North Lake Tahoe community."

Meeting Ground Rules inclusive of the 9 Rules of Civility

Be Prepared, Engage in Active Listening, Be Respectful of Others, No Surprises, It is OK to Disagree, Acknowledge Comments, but Do Not Repeat Comments

Business Association and Chamber Collaborative Members

NLTRA Board:

Eric Pilcher

Committee Members:

Caroline Ross, Chair Squaw Valley Business Assoc.

Stephen Lamb PlumpJack Inn

JT Chevallier Tahoe City Downtown Assoc.

Lisa Nigon West Shore Café

Amy Kylberg Northstar California

Jessi Whalen Northstar

Joy Doyle North Tahoe Business Assoc.

Jody Poe North Tahoe Business Assoc.

Mike Young Incline Community Business Association

Misty Moga Incline Community Business Assoc.

County Representative JJ Jansen

Quorum

Majority including 1 NLTRA Board Director

Google Hang-out Link will be emailed 10 minutes prior to meeting. Click to join meeting remote.

ITEMS MAY NOT BE HEARD IN THE ORDER THEY ARE LISTED:

- A. Call to Order Establish Quorum
- **B.** Public Forum: Any person wishing to address the BACC on items of interest to the Committee not listed on the agenda may do so at this time. It is requested that comments be limited to three minutes, since no action may be taken by the Committee on items addressed under Public Forum. (3 minutes)
- C. Agenda Amendments and Approval-MOTION
- D. Approval of the Meeting Minutes-MOTION
 - 1. Thursday, December 14, 2017 Page 1
 - 2. Thursday, February 8, 2018 Page 5
- E. BACC Budget & Calendar Overview Amber (5 Mins) Page 10

Action Items:

A. 17.18 Community Marketing Grant Presentation – Squaw Valley, Caroline (20 Mins) - MOTION

Discussion & Strategy:

- A. Touch Lake Tahoe Update, Amber (20 Mins) Page 17
 - 1. Photo Contest & Canvas Ad Performance
 - 2. Influencer Campaign
- B. Year-Rounds Shopping Update, Amber (15 Mins)
 - 1. Photo Shoots
 - 2. Video Series
 - 3. Budget
- C. Peak Your Adventure Plan Discussion, Amber (25 Mins) Page 24
- D. High Notes Plan Discussion, Amber (25 Mins)
- E. Partnership Funding Applications & Selection Process Discussion, Amber (10 Mins) Page 45

	Oth	er I	tems:
		F.	Committee Member Reports/Updates from Community Partners (1 - 2 minutes each)
		G.	Adjournment
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BUSINESS ASSOCIATION AND CHAMBER COLLABERATIVE MINUTES

Thursday, December 14, 2017, 3:00pm Tahoe City Visitor Center

- A. Called to Order at 3:08 p.m.
- B. Committee Members in attendance:

Caroline Ross, Joy Doyle, Jessi Whalen, JJ Jansen, JT Chevalier Staff in Attendance: Natalie Parrish, Amber Burke, Cindy Gustafson, Dawn Teran Other in attendance: Blane Johnson

- C. Public Forum: Any person wishing to address the Business Association and Chamber Collaborative on items of interest to the Committee not listed on the agenda may do so at this time. It is requested that comments be limited to three minutes, since no action may be taken by the Committee on items addressed under Public Forum.
- D. Agenda Amendments and Approval-MOTION

MOTION to approve agenda, with modification to include Nov 9th minutes M/S/C JT/Joy/6-0-0

- E. Approval of the Meeting Minutes-MOTION
 - 1. Thursday, October 12, 2017

MOTION to approve minutes from 10/12/17 M/S/C Joy/JT/6-0-0

2. November 9th, 2017 JT, Caroline/ joy abstained

MOTION to approve minutes from 11/9/17 M/S/C Caroline/JT/Joy abstained 5-0-1

- F. BACC Budget & Calendar Overview Natalie, Amber.
 - Amber reported Budget on track. Waiting for shopping scope of work approval.
 - Cindy reported that the strategic planning session is scheduled for January, since there is change in the Bylaws, and all committees' policies will be reviewed. Recommended everyone to review and consider BACC committee policies and goals and schedule a strategic planning session to cover procedure, surveys, protocols, bylaws, structure and more interaction with the marketing committee.
 - Discussion about history of BACC, Chamber Advisory committee, collaboration with Visitor Services, other committees and Business Associations. Cindy suggested a survey monkey or questionnaire to suggest ideas for type of planning session to have, and include the governing document. Survey monkey survey will be reviewed by BACC members before it is finalized.

G. Discussion & Strategy:

- Caroline suggested taking off Peak your adventure off of the calendar until January and moving touch the lake update to December.
- A. Shop Local Year Long | Shop Local Holiday Update & Discussion Natalie
 - Natalie distributed an overview and history timeline of the 3 programs, Shop Local, Shop Local Holiday and Shopping. She asked the committee input on what they would like the Shop Local program(s) to consist of, be about.
 - Caroline said it began in 2015 as only Shop Local Holiday and Shopping.
 Prior to 2015 all the districts contributed a dollar amount Discussion about business owner participation, sales tax revenue from the program, and educating the public including second home owners.
 - Caroline expressed that the second website may not be working.
 Discussion about Truckee's participation and how we all need to be cooperating.
 - Shop Local Holiday this season is funded but next year has to be looked at.
 Will be brought back in January. Sandy had suggested a Chamber Bucks
 program. Joy suggested a Chamber card that would be valid at all the
 participating businesses. Natalie shared some Shop Local experiences she
 had with the Fallon Chamber.
 - JT pointed out that Shop Local and Shopping seems redundant. One is in market and off-peak, and provides incentives to shop off peak. JT said he believes the Shop local program is beneficial to the businesses and shoulder season.
 - Joy pointed out that on the website is tough because we are all in competition for membership. She believes that focus should be on the future vision of a shared membership base. Discussion about shared membership base.
 - Cindy said there needs to be proof that we could benefit and we need to show some success in the collaborating. Truckee contributed \$250 for the buy-in for the year round website.
 - Discussion about stickers-putting focus on shopping and focus on shop local message, and letting go of the stickers. Bring back this item in January.
 - Joy suggested getting the business retailer's feedback. What part do they
 not want to participate in? Can we do a retail business survey monkey and
 add in a few questions about shop local and gauge their answers, (after the
 holiday contest)? If that idea comes to pass, a draft will be sent to the
 committee before that is sent to the businesses.
 - Joy would like an email reminder on when the tally's need to be collected.
 The last day of campaign is Christmas Eve, collection until Jan 4th. Drawing

on Jan 11^{th,} which is the date of the next BACC meeting. Completed cards brought to the next BACC, (tally of number of cards, stickers, totals, businesses) then the winner drawn then the cards divided up.

H. Touch Lake Tahoe Campaign Discussion & Update - Allegra, Amber

A. Photo Contest Update (verbal)

 Amber reported, confirmed that everyone received she will add JJ. If no more comments, this contest is ready to kick off and good to launch.

B. Itineraries (print outs) & Web Page (www.gotahoenorth.com/touchlaketahoe)

- Allegra reviewed and wanted everyone to be aware that the images do not reflect current conditions. Allegra reviewed the itineraries' focuses. They are ready to go. Amber will send a link to the document so everyone can review it. Allegra will correct page 24 Bolded "King's Beach", take out the apostrophe. In addition, Nordic Skiing & Snowshoeing can be added on the Play in the Snow page 19.
- Interactive map is now more inclusive of all the communities and each one's uniqueness. Joy asked about hovering over icon problem but Allegra said it can't really be resolved without a bigger budget.
- Joy asked about the winter photo assets for Shopping but there is no Touch Lake Tahoe photo assets.
- JT & Joy will get together to talk about contributing more dollars towards the Touch Lake Tahoe photo assets.

C. Influencers: review of top 6 options (see attachment)

- Social followers. Allegra reviewed six proposed influencers. Three are athletes and 3 are family influencers.
- Discussion about who is paying attention to the messaging; families vs. millennials.
- Next month we will narrow it down to who the top choices are.

D. Canvas Ads: presentation & review (verbal)

- Allegra described and previewed canvas ads-higher engagement at a lower cost. Amber said there was a test and they performed very well.
- Allegra will send the link to review for the committee's approval.

E. Snow conditions discussion

• Cindy reported about a recent conference call with all major ski areas and reviewed the messaging.

 Will get talking points out including other activities in the area in the next few day to all of the BACC and out to the members, restaurants, retailers, front line. A draft survey will be sent out to the partners to review then it will be pushed out.

Action Item:

- I. Discuss & Possibly Approve Shopping Proposal– **MOTION** Allegra, Amber (20 Mins)
 - 1. Videography Discussion (Amber)
 - Amber reviewed last meeting's discussion. Another quote was received for \$5,250. RFP/RFQ will be sent, will get quotes for BACC to review. Let Amber know if there are any other RFQ requests. Regarding Scope of Work, photo Jan 24 and Jan 31st have been chosen tentatively for photo shoot at Squaw Valley and Northstar. Modeling agencies have been researched. This could be pricey, and maybe we can find someone on our own. \$150-200 per person has been allocated. Amber will take suggestions for potential models.
 - Committee decided that the Shopping Scope of Work can be approved, less the video component that will be brought back. Any savings can be reallocated.

MOTION to approve the Shopping Scope of Work, excluding the video component which will be brought back, and any savings on videography component and any savings will be reallocated. M/S/C JT /Jesse/6-0-0

Other Items:

- J. Committee Member Reports/Updates from Community Partners NONE
- **K**. Adjournment
 - Next meeting Jan 11th with cards, take box down Jan 4th. Natalie will send out a worksheet for data with information. Natalie would like the cards back so we can evaluate if we are over ordering. Natalie can talk to businesses who do not have cards and help.
 - Brendan started a pod cast.
 - February deliverable for shop local campaign instead of January 11th.
 - JJ reported that Placer County has opened their photo inventory to the local business associations. Some have criteria for credits. Eric Bergen is the visual communications specialist. Email JJ and he can give access to the designated association representative.

Adjournment at 5:07 p.m.

BUSINESS ASSOCIATION AND CHAMBER COLLABERATIVE Thursday, February 8, 2017, 3:00pm Tahoe City Visitor Center MINUTES

- A. Call to Order Establish Quorum 3:07
- B. In attendance:

BACC Members: Steve Lamb, JJ Jansen, Misty Moga, Jody Poe, Caroline Ross, Joy Doyle

Board Member: Karen Plank

Staff members in attendance: Natalie Parrish, Cindy Gustafson, Daphne Lange, Amber Burke, Dawn Teran

Others in attendance: Allegra Demerjian-Abbi Agency

- C. Public Forum: Any person wishing to address the Business Association and Chamber Collaborative on items of interest to the Committee not listed on the agenda may do so at this time. It is requested that comments be limited to three minutes, since no action may be taken by the Committee on items addressed under Public Forum.
 - Cindy reported that Natalie has accepted another position and will be moving on.
 - Awards Dinner will be Thursday April 26, Theme "Honoring our Local Luminaries"
- D. Agenda Amendments and Approval-MOTION
 - Natalie added that Shop Local holiday results final data will be emailed.

Approval of the Agenda and Amendments M/S/C Joy/ JJ/ 6-0-0

- E. Approval of the Meeting Minutes-MOTION
 - 1. January 11, 2018

Approval of the January 11, 2018 Meeting Minutes M/S/C Steve/ Misty/ 6-0-0

- 2. December (will post when available)
- F. BACC Budget & Calendar Overview Natalie, Amber
 - Natalie reported that adjustments were made to the calendar
 - Shop local has been moved to April Year-round Campaign discussion moved to April.
 - Community Market Grant requests for Business Association deadlines discussed. NTBA date is undecided. Should be aligned with time that the NTBA reports to the County. This agenda item will be added to March and April. Amber/Cindy will reach out to JT to schedule their deadline. Amber will reach out to JT.
 - Dec & Jan Touch Lake Tahoe contest winners have been updated to \$500, as \$250 gift certificates have been purchased per winner. The Social Media contest prize line item the actual is \$500 as opposed to \$120, (\$1,000 is allocated.) Two more \$250 certificates will be purchased for Feb & March to total \$1,000.

Action Items:

Α.

Shop Year Round Video Series Discussion and Possible Approval MOTION

- Amber reached out to production companies for the campaign, referenced quotes in packet. Rotor Collective factors in the raw footage hard drive cost, and that attributes to why it is higher quote.
- Joy asked if all were within Eastern Placer County and if any were members. Rotor and Abby agency are members. Amber was not sure about location of all of them.
- Suggestion to look at Generikal website and video quality and he is great to work with and cost effective.
- Budget was given to those companies who asked, all were given the same proposal.
- Two websites were reviewed: Generikal and Justin Majestsky
- Amber pointed out that Generikal has the best pricing.
- Models/actors for video may have to be purchased as well.
- Allegra commented that Generikal did not do a lot of pre-production and the legwork will most likely be shared. She said his clips run a little long but Amber was clear that it is 3 (three) 60 second videos.
- High Notes clips can be used for social for an additional editing fee.
- All raw footage can be added on, but not included in any proposal. Amber commented that if we came in lower than the \$5,000 budget, then there would be some funds left for raw footage and actor fees, and then raw footage would be our property.
- Amber said there will be three videos, featuring local artisans; featuring customer service, shopping, regions
- Joy motioned to move forward with Generikal proposal/ Caroline seconded pointed out that JT
 was very vested in this subject and subject JT's approval or barring him coming forth with any
 objections.

Approval to move forward with Generikal proposal for the Shop Year Round Video Series barring JT's coming forth with any objections M/S/C Joy/Caroline/6-0-0

Discussion & Strategy:

- A. Touch Lake Tahoe Update, Allegra
 - 1. Photo Contest Update
 - Allegra reviewed handout
 - Amber reported that the prizes were: \$120 Tahoe Tree Top Adventure, \$80 Sunnyside, \$50 Tahoe Dave's for both winners.
 - Allegra gave updates about the photo prompt aspect of the online campaign. Allegra solicited input for the End of Winter Plunge event. Instagram stories will be presented each week per prompt.
 - Joy suggested to Tie in Snowfest/Get S'more Saturdays and other events.
 - 2. Canvas Ad Performance Update
 - Allegra reviewed handout and statistics for Canvas Ad.

• The campaign will be continuing, creative is being updated and the reach is being optimized.

3. Influencers Update

- Current influencer choice has not responded and other options will be contacted if she does not respond by this week. Amber will reach out via email and see if Hannah (current influencer choice) will agree or if we can move forward.
- She reported that Chris Burkard will be booked early March and can come late March. An itinerary is ready to go. Hoping for more snow. Amber will let everyone know when the dates are confirmed.
- Caroline suggested earmarking a savings for something in the summer, in case Chris
 doesn't work out, which would fall into the Peak Your Adventure campaign. Allegra
 pointed out that it's not necessarily winter focused but about getting to the lakeside,
 dining, snowshoeing. Cindy expressed concern about lack of snow. Group consensus is
 that we don't want to lose Chris and possibly talk to him about shoulder season activities.
- Caroline asked about Cassie, and Allegra pointed out that she is pro bono, but not sure if she will commit.
- Amber added that North Lake Tahoe website has been integrating Touch Lake Tahoe messaging.

*Joy left at 3:49pm

- B. Shop Local Holiday Results, Natalie
 - Natalie reported that some of the data is being collected and she will send out final results and contact list.
 - A suggestion by Natalie that group should decide what the campaign will look like moving forward. Numbers are down.
 - Natalie also recommended that everyone work off the same worksheet format and not make changes/or add formulas to the document which makes it very difficult to update it, as all the columns data is merged.
 - Natalie reported that not all regions forwarded participating business information and total
 revenue on the contest cards. She asked if that information is useful; what are we utilizing from
 the campaign and if that type of data collecting should be continued. She suggested that notes
 should be taken from this year to make a year to year comparison i.e.; number of businesses that
 are participating.
 - Caroline commented that most important information is money spent, cards returned, which district, which store did the best. An evaluation needs to be done if it is worth the time and if this campaign is held at the right time of the year. It is a year-round program so maybe concentrate on the year-round aspect.
 - Natalie suggested looking at shoulder season for the contest.
 - Caroline commented that many participants were from out of area, but it is called Shop Local. She suggested getting the local vs. out-of-town statistics.
 - Amber suggested once we get all the feedback that the next step is to get the data out to the members along with a survey.

- Cindy suggested to examine more closely what about this campaign is useful. Suggested a workshop session. Suggested asking membership what they would you like to see, and what other perks they may want to provide during the shoulder season.
- Natalie suggested stamps with the business names on them, and shared an incentive program she has experience with in Fallon.
- Natalie said that there were over 4,000 unused cards this year. Do not order so many cards next year.
- Natalie requested that the press release not be sent out until she has the final numbers.
- Jody said none of the shops she shopped in encouraged the use.
- Cindy stressed the importance of businesses publicizing incentives to get the public into their stores.
- Amber brought up the idea of an incentive program to the businesses. (To create businesses incentives to the businesses' employees to encourage them to enforce the program.)
- Natalie pointed out that the educational process (educating businesses) is key as well.
- Cindy said an app may be worthwhile, as well as Natalie said it may be time to re-examine an app. Amber commented that if it is year-round, an app may be more cost effective.
- Daphne suggested to pair it with a local bank's ATM card (Plumas Bank).
- Natalie suggested capitalizing on Reno Business. Caroline said the video is going to capture that audience.
- Natalie suggested a more effective logo. Amber said that is why the window decal instead of the poster was chosen. Caroline said there has been confusion with the Tahoe Love sticker, that doesn't represent Shop Local. Caroline doesn't think the logo or holiday contest is working as it is and may need to be updated.
- Caroline commented that the website, sticker and logo should be looked at a later date
- Review of history of shopping/shop local campaigns which are separate campaigns. Amber suggested to combine them. Allegra suggested to call it "Shop Tahoe" as an alternative.
- Caroline requested Natalie send the final documents to her and Amber.

C. Business Discount/Deals Discussion, Amber

- Amber reviewed the Deal Offer request for the two groups that are coming in, National Brotherhood and Nastar. She suggested doing this more often and it could be a program for participation to bring these types of groups into the region, and get local businesses in front of groups.
- Caroline pointed out that it is difficult to get businesses to agree to the same percentage or same type of discount. She believes that the groups should be welcomed with signage at the businesses and not sure about obtaining other offerings at the businesses. Amber suggested a one sheet. Jody said it doesn't have to be a deal, it can just be information offered, movie times/happy hour/general information. Jody Poe Suggested that Tahoe.com add to the content.
- Brotherhood will be here Mar 3-10. Caroline suggested specials on offering food items the groups may like.

- Cindy suggested, a program where they show you a credential (name tag, etc.) then that person and the people they are with get something special at the businesses. We can supply a list of businesses are welcoming them: then there doesn't have to be a specific offering.
- Amber commented that information/deals from businesses would be overwhelming and hard for us to pare it down.
- Jody agreed that it needs to come from the business side and the incentive is letting them know that all these businesses are coming, offer a deal, put a welcome sign, to reach out to retailers.
- Amber reported that here has been interest but Art Haus has submitted a deal, but that is the only one so far.

Other Items:

- D. Committee Member Reports/Updates from Community Partners (1 Minutes-2 minutes each
 - Natalie thanked everyone for their support.
 - Caroline asked to forward the job description when it becomes available.
 - Cindy reviewed the NLTRA Board election status.

Adjournment 4:26 p.m.

Next BACC Meeting: March 8, 2018.

BACC Annual Timeline

Campaign	January February March April May June	July August September	r October November December
Peak Your Adventure			
Touch Lake Tahoe			
High Notes			
Shopping			
Shop Local Holiday Contest			
January Action Items	* Shop Local Holiday Contest: Winner Choosen, Notified & Advertised	June Action Items	* Touch Lake Tahoe: Campaign Recap
	* Shopping		*Shopping *Community Marketing Recap
February Action Items	* Peak Your Adventure: Plan Discussed		
	* High Notes: Plan Discussed	July Action Items	* Shopping
	* Shopping		*Community Marketing Recap
	* Touch Lake Tahoe Update		
	* Shop Local Holiday Contest Results	August Action Items	* Touch Lake Tahoe: Plan Discussed
			* Shop Local Holiday Contest: Plan Discussed
March Action Items	* Peak Your Adventure: Plan Discussed		* Shopping
	* High Notes: Plan Discussed		
	* Community Marketing Grant Recap & Request	September Action Items	* Touch Lake Tahoe: Plan Discussed
	*Shopping		* Shop Local Holiday Contest: Plan Discussed
			* Shopping
		October Action Items	* Touch Lake Tahoe: Plan Approved
April Action Items	* Peak Your Adventure: Plan Approved		* Shop Local Holiday Contest: Plan Approved
	* High Notes: Plan Approved		* High Notes: Campaign Recap
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May Action Items

* Strategic Planning Discussion (tentative)

* Community Marketing Grant Recap & Request

* High Notes: Campaign Launch

December Action Items

* Shopping

* Peak Your Adventure: Campaign Recap

* Shopping

* Touch Lake Tahoe: Campaign Launch
* Shop Local Holiday Contest: Launch

* Touch Lake Tahoe Campaign Update

* Shop Local Holiday

* Shop Local Year Round

November Action Items

* Partnership Funding Review & Selection

* Shopping

* Touch Lake Tahoe: Campaign Ends

* Peak Your Adventure: Campaign Launch

* Shop Local Year Round Campaign Discussion

* Community Marketing Grant Recap & Request

* Community Marketing Grant Recap & Request

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Business Association & Chamber Collaborative (BACC) 2017.2018 Budget

EXPENSES

Line Item	Forecast Amount	Actual Amount	Notes
North Lake Tahoe Music Campaign	\$20,000	\$0	Account Code: 6743-04
Peak Your Adventure Campaign	\$21,000	\$0	Account Code: 6743-05
Touch Lake Tahoe Campaign	\$20,705	\$11,613	Account Code: 6743-03
Shopping Campaign	\$14,705	\$9,915	Account Code: 6743-01
Total Spend	\$76,410	\$21,528	
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REVENUES

Line Item	Forecast Amount	Actual Amount	Notes
North Lake Tahoe Music Campaign	\$0	\$0	
Peak Your Adventure Campaign	\$1,000	\$0	
Touch Lake Tahoe Campaign	\$2,000	\$1,000	
Shop Local Campaign	\$1,000	\$0	
Total Revenue	\$4,000	\$1,000	

	Forecast	Actual
Additional Revenues	\$4,000	\$1,000
Allocated Budget	\$80,000	\$80,000
Expenses	\$76,410	\$21,528
Remaining Budget	\$7,590	\$59,472

Business Association & Chamber Collaborative (BACC) 2017.2018 Budget

North Lake Tahoe Music Campaign (July 2016 - October 2016 & May 2017 - June 2017)

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EXPENSES

Total Spend	Printing Costs	Social Media Advertising	Tahoe.com	NLT Visitor Guide	Advertising	TAA Campaign	High Notes Campaign - Summer 2018			High Notes Campaign - Summer 2017	Line Item
\$20,000	\$800	\$1,500	\$3,800	\$2,500	\$7,800	\$11,400	\$20,000			\$0	Forecast Amount .
\$0					\$0		\$0			\$0	Actual Amount
	May	May	Мау	May		May					Forecast Month
											Actual Month
											Notes
										STATE OF THE PARTY	

Line Item	Forecast Amount	Actual Amount	Forecast Month	Actual Month	Notes

	Forecast	Actual	Forecast + Actuals
Additional Revenues	\$0	\$0	\$0
Allocated Budget	\$20,000	\$20,000	\$20,000
Expenses	\$20,000	\$0	\$20,000
Remaining Budget	\$0	\$20,000	\$0

May	
	Month
\$20,000	Forecast
\$0	Actual

Business Association & Chamber Collaborative (BACC) 2017.2018 Budget

2017.2018 Budget Peak Your Adventure Campaign (July 2016 - October 2016, May 2017 - June 2017)

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EXPENSES

Total Spend	Map Printing	NLT Visitor's Guide	Social Media Geo-Targeting	Advertising	Social Media Management	Digital Coupon Service	Project Management & Map Outreach	TAA Campaign	PYA Campaign - Summer 2017			PYA Campaign - Summer 2016	Line Item
\$21,000		\$1,795		\$1,795				\$19,205	\$21,000			\$0	Forecast Amount
\$0									\$0			\$0	Actual Amount
		Мау						April					Forecast Month
													Actual Month
													Notes

REVENUES

			\$0	\$1,000	Total Revenue
		May		\$1,000	Incline Community Business Association
Notes	Actual Month	Forecast Month	Actual Amount	Forecast Amount Actual Amoun	Line Item

	Forecast	Actual	Forecast + Actuals
Additional Revenues	\$1,000	\$0	000,1\$
Allocated Budget	\$20,000	\$20,000	\$20,000
Expenses	\$21,000	\$0	\$21,000
Remaining Budget	\$0	\$20,000	0\$

Month	Forecast	Actual
April	\$19,205	\$0
May	\$1,795	\$0
Total	\$21,000	\$0

Business Association & Chamber Collaborative (BACC) 2017.2018 Budget

Touch Lake Tahoe Campaign (November 2017 - April 2018)

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EXPENSES

Line Item	Forecast Amount	Actual Amount	Forecast Month	Actual Month	Notes
TAA Campaign			October		
Map & Webpage Updates	\$800	\$400		November	Paid half of amount as deposit - remaining due at end of campaign - check request submitted 11/8
Itinerary Series (2)	\$1,200	\$600		November	Paid half of amount as deposit - remaining due at end of campaign - check request submitted 11/8
Visitor Guide Ad Design	\$800	\$400		November	Paid half of amount as deposit - remaining due at end of campaign - check request submitted 11/8
Visitor Guide Ad	\$2,500	\$2,500		December	10/18 - Signed IO, 12/20 - check request submitted
Influencer Promotion	\$1,400	\$700		November	Paid half of amount as deposit - remaining due at end of campaign - check request submitted 11/8
Social Media Management	\$3,400	\$1,700		November	Paid half of amount as deposit - remaining due at end of campaign - check request submitted 11/8
Social Media Advertising	\$4,205	\$2,103		November	Paid half of amount as deposit - remaining due at end of campaign - check request submitted 11/8
Social Media Contest Prizes	\$1,000	\$500		February	December & January Packages
FedEX		\$11		February	December gift cards
Project Management	\$5,400	\$2,700		November	Paid half of amount as deposit - remaining due at end of campaign - check request submitted 11/8
Total Spend	\$20,705	\$11,613			

REVENUES						
Line Item	Forecast Amount Actual Amount	Actual Amount	Forecast Month	Actual Month		Notes
Incline Community Business Association	\$2,000	\$1,000	November	December	12/6 check received	
Total Revenue	\$2,000	\$1,000				
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	Forecast	Actual
Additional Revenues	\$2,000	\$1,000
Allocated Budget	\$20,000	\$20,000
Expenses	\$20,705	\$11,613
Remaining Budget	\$1,295	\$9,387

Business Association & Chamber Collaborative (BACC) 2017.2018 Budget Shop Campaign (July 2016 - June 2017, December 2016)

EXPENSES

Total Spend	Model Fees - Winter Shoot (Squaw)	Model Fees - Winter Shoot (KB & N*)	Model Fees - Summer Shoot	Photographer	Photo Shoot	June	May	April	March	February	January	TAA Social Media Advertising	Development, Launch & Mgmt Ad Campaig	1 Shopping Post/Month on all channels	TAA Social Media Management	TAA Campaign Project Managerment	Year Rounds Shop Local	Cash Prize	Staycation Grand Prize	KTKE Radio	Sierra Sun	Facebook	Moonshine Ink	Tahoe Weekly	Contest Advertising	Website Management	Stickers	Creative Graphics	Contest Card Printing	Holiday Shop Local Program	riue irem
\$14,705					\$3,800	\$500	\$500	\$500	\$500	\$500	\$500	\$3,000	\$900	\$500	\$1,400	\$1,400	\$9,600	\$500	\$800	\$175	\$315	\$101	\$594	\$480	\$1,665	\$400	\$400	\$140	\$1,200	\$5,105	Forecast Amount
\$9,915		\$300	\$150	\$3,000	\$3,450				\$500	\$0	\$0	\$500			\$467	\$467	\$4,883	\$500	\$1,200	\$150	\$360	\$100	\$430	\$450	\$1,490	\$400	\$350	\$150	\$942	\$5,032	Actual Amount
					November	June	June	May	April	March	February		October	August		August		January	January						November	October	October	November	November		LOLECGSE INIGHTE
		March	October	March					February	March	February				February	February					Janua										Actual Motiti
		Winter Shopping Shoot in Kings Beach & Northstar - haven't requested check yet	Summer Shopping Shoot in Tahoe City - Check request submitted 10/4	2 Photo Shoots (\$1,500 each)	2 Photo Shoots (\$1,500/each w/ \$400/shoot for models)				Invoice #5594	Possibly use these savings to promote video series when complete	Possibly use these savings to promote video series when complete				1/6: Invoice #5594, 3/6: Invoice #5689	1/6: Invoice #5594, 3/6: Invoice #5689		Paid via check request			Paid invoice via Check request			Paid invoice via CC		Paid for 2017 Contest in June 2016 (16.17 Fiscal)	Paid via CC	Paid invoice via check request	Paid invoice via check request		Notes

REVENUES

ine Item	Forecast Amount	Actual Amount	Forecast Month	Actual Month	Notes
Truckee	\$1,000		November		
otal Revenue	\$1,000	\$0			

門屋をは言れるいとというという	Forecast	Actual
Additional Revenues	\$1,000	\$0
Allocated Budget	\$20,000	\$20,000
Expenses	\$14,705	\$9,915
Remaining Budget	\$6,295	\$10,085
Month	Forecast	Actual
August	\$1,900	\$467
02+	27 700	2750

Month	Forecast	Actual
August	\$1,900	\$467
October	\$1,700	\$750
November	\$6,805	\$6,032
December	\$0	\$0
January	\$4,300	\$2,200
April	\$500	\$0
Total	\$15,205	\$9,449

Business Association & Chamber Collaborative (BACC) 2017.2018 Budget - Community Marketing Grants

16

EXPENSES

		Actual			Actual	
Line Item	Forecast Amount	Amount	Account Code	Account Code Forecast Month	Month	Notes
Tahoe City Downtown Association	\$0					
North Tahoe Business Association	\$0					
Northstar California	\$10,000	\$10,000	6018-00-11	July	July	Check request submitted - 7/25
Squaw Valley Neighborhood Company	\$10,000			May		Presenting at March Meeting (3.8.18)
West Shore Association	\$10,000			May		Presenting at April Meeting (4.12.18)
Total Spend	\$30,000	\$10,000				
		Contract of the second second second				

	Forecast	Actual
Allocated Budget	\$30,000	\$30,000
Expenses	\$30,000	\$10,000
Remaining Budget	\$0	\$20,000

Month	Forecast	Actual
yluľ	\$10,000	\$10,000
May	\$20,000	\$0
Total	\$30,000	\$10,000
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Touch Lake Tahoe Campaign Update

February Recap and Next Steps

Photo Contest – February Performance

Impressions: 213,493

Reach: 162,540Reactions: 17,246Comments: 220

Shares: 35Entries: 114

Total entries Dec – Feb: 403

• YoY Comparison: In 2016/17 campaign, we had 429 total photo entries; on par to beat that and meet our KPI of 500 entries

Photo Contest – March Photo Prompts

- Promoted weekly as Instagram Stories and boosted Facebook albums
- March 4-10: Get Historical; SnowFest!
 - Tahoe is full of rich and exciting history. From the stunning Thunderbird Lodge to the historical Tahoe Biltmore, you can find plenty of historical locations to explore. Share a photo of your favorite historical spot.
 - SnowFest! Is a North Lake Tahoe tradition, celebrating snow and winter in our community. The event runs March 1 – 10, share a photo this week for the chance to win!
- March 11-17: Secret Lakeside Trails
 - There are plenty of breathtaking trails along North Lake Tahoe. What is your go-to spot for lakeside strolls?
- March 18-24: Lakeside Beverages
 - There is something totally refreshing when it comes to enjoying a fresh beverage alongside the lake – whether it's a beer, glass of wine, après cocktail, or a creamy hot chocolate!. Take a photo of your favorite beverage alongside the lake.
- March 25-31: End of Winter Plunge
 - As winter comes to a close, we're counting down the days until summer starts. So to get things started early, we're daring you to take the plunge and jump into Tahoe. Seriously! Jump into Tahoe to close out winter and get summer started, if you dare!



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Canvas Ad – February Performance

Impressions: 73,274Engagements: 23,625

Reactions: 290Link Clicks: 1,253

Influencers

Hannah Thornton (@hannahbrie)

- Itinerary has been drafted
- Aiming to have Hannah execute takeover this week or next; tentatively: Mar. 8 -

Chris Burkard: Not available for takeover (looking at summer opportunity)

• Moving on to potential backup Jordan Herschel (500k+ followers)



TENTATIVE Hannah Thornton Itinerary March X-X, 2018

Touch Lake Tahoe Campaign Overview

The <u>Touch Lake Tahoe</u> campaign is an effort to encourage wintertime visitors to the North Lake Tahoe area to experience the lakeside communities. Many winter visitors only experience the downhill resorts, and miss out on the magical experience down by the lake. Key message points:

- Your trip to North Lake Tahoe isn't complete until you experience the lake up close; a day by
 the lake is the perfect addition to your winter ski trip (and for athletes, the perfect rest day to
 balance out your downhill ski days)
- Getting from the resorts to lakeside is easy and accessible it's a 20-minute drive from many resorts, and there are public transportation options available
- North Lake Tahoe's lakeside communities are charming, and offer many activities/attractions to round out a visitor's trip

Social Media Handles and Tags:

North Lake Tahoe

Facebook: <u>@LakeTahoeNorth</u>
Twitter: <u>@TahoeNorth</u>
Instagram: <u>@TahoeNorth</u>

Hashtags: #TouchLakeTahoe #TahoeNorth

<u>GoTahoeNorth.com</u> is a great resource for travelers, providing information on the charming towns that comprise North Tahoe, itinerary ideas, lodging and activity deals, event information and more. We encourage guests to utilize the blog and newsletter for airfare sales and local tips + recommendations while visiting.

Enjoy some "Active Rest" with sledding, snowshoeing, ice skating or other fun options

TENTATIVE ITINERARY

<u>Day 1</u>		
4:00 PM	Check-in to Cedar Crest Cottages, Granlibakken or West Shore Cafe	Commented [1]: tentative
6:30 PM	Dinner and sunset at West Shore Cafe	Commented [2]: tentative
7:30 PM	Retire to room at XX (TBD)	
Day 2		
8:00 AM	Breakfast at Fire Sign Cafe (1785 W Lake Blvd, Tahoe City) First up: Fuel up for a great day by the lake	
10:00 AM	Winter Sports at <u>Tahoe City Winter Sports Park</u> (251 N. Lake Blvd. Tahoe City, CA	, 96145)

Drive Time: 15 Minutes

12:30 PM Lunch at Gar Woods in Carnelian Bay (5000 N Lake Blvd, Carnelian Bay, CA 96140)

Drive Time: 20 Minutes

2:00 PM Spa treatment at Stillwater Spa at Hyatt Regency Lake Tahoe

Highlights: swim-in entrance, heated pool

3:30 PM S'mores and drinks at the Hyatt Regency Lake Tahoe beach

Drive time: 5 Minutes

4:30 PM Beer at Alibi Ale Works (204 E Enterprise St, Incline Village, NV 89451)

Drive time: 15 Minutes

6:00 PM Sunset on the beach at Kings Beach

7:00 PM Dinner at <u>Jason's Beachside Grille</u> (8338 N Lake Blvd, Kings Beach, CA 96143)

Drive time: XX

8:30 PM Retire to room at XX (TBD)

Day 3

10:00 AM Check out of XX (Check-out time is XX)



Jordan Herschel



Accounts:

- <u>Instagram.com/jordanherschel</u>
- Jordanherschel.com

Followers

532,817

Engagement Rate

3% Engagement Rate (The benchmark engagement rate is around 3%. This is
calculated by dividing their average engagement (likes + comments) by the number of
followers.)

Pros

- Quality engagement rate.
- Consistently stunning visual content.
- On brand images regularly featuring outdoor rec.
- Tahoe local.

Potential Cons:

- Travels frequently. Would need to lock him down ASAP.
- 75% landscape photos. Fewer images featuring people.





Geography Creative

Laura & Nick Visconti

(www.wearegeography.com)

Athlete - Laura & Nick Visconti

- *Pros:* Local and have a huge regional audience; reach would also be a huge win; visuals would be incredible & blog post would add a lot of value for us
- Cons/Considerations: While they have HUGE reach, they have a much lower engagement rate (Laura's average post engagement is 1.3%, as compared with @HannahBrie's 18.3%). We usually caution this as a red flag on influencer campaigns...but because we're looking at reach (and she does have a more targeted audience), I don't think it's as huge of a concern.

Instagram: nickvisconti

Followers – 24.2k











Instagram: lauralawsonvisconti

• Followers – 141k















BACC: PEAK YOUR ADVENTURE **CAMPAIGN RECAP 2017**

September 14, 2017



OVERVIEW

25

months of June and September. communities and encourage engagement, both physically and online, between the Goal: Drive in-market visitors in the North Lake Tahoe region to mountainside

in-market visitors on social media with calls-to-action to discover the coupons on Peak about the existence of exclusive coupons. Activate North Lake Tahoe followers and in-market visitors that detail unique offerings of mountain communities and educate **Strategy:** Partner with hotels and lodges around the lake to distribute printed maps to Your Adventure landing page and use interactive map.

Campaign Objectives:

- Distribute 5,000 maps to lakeside lodging guests
- Feature at least 12 businesses through digital coupons
- Receive 10% redemption rate of coupon texts received



2017 RESULTS BY THE NUMBERS

38 TAHOENORTH Texts Received (print)

51 MYADVENTURE Texts Received

Number of times a coupon keyword was texted to
 Number of hits to mobile coupon page, higher #
 most likely because of refreshes and re-opens by

2,632 Interactive Map Impressions

2,578 Webpage Views

5,417 Blog Impressions

5,000 Maps Distributed*

16,216 Campaign Impressions



ESIGN: PRINTED MAP



The map was designed to be educational and inspirational, encouraging visitors to explore the mountains, follow Take Care principles and take advantage of exclusive savings.





creative + pr + digital

\$1 Off Any Drink at Coffeebar Squaw

Thank you from Coffeebar Squaw Valley for choosing to peak your adventure in North Lake Tahoe! We hope you enjoy this coupon while you explore the mountains this summer.

Valley

□ \$1 Off Any Drink at Coffeebar in the Village at Squaw Valley

Enjoy Italian-style refreshments at Coffeebar in The Village at Squaw Valley and enjoy \$1 off any beverage, including craft beer and wine. Present this coupon to your cashier at check-out to redeem. Present this coupon to your cashier at check-out to redeem.

DIGITAL COUPONS

9.	<u>∞</u>	7.	<u></u> 6	5	4.	ω	2.	Ë	Co
Coffeebar at Squaw Valley	Tahoe Adventure Company	Big Blue Adventure	Sips & Salutations	Northstar Wine Walks	PlumpJack Sport	Fireside Pizza Company	Bubbles Tahoe	Trilogy Spa	Contributing Businesses
4	У 0	1	2	Ъ	Ъ	1	0	0	Redemptions



SAVE \$1 OFF ALL BEVERAGES AT COFFEEBAR

Located in The Village at Squaw Valley

Text COFFEEBAR to $24587\,\mathrm{to}$ download coupon to your mobile device and present to cashler at checkout.

BIG BLUE

ADVENTURE

SAVE 15% OFF RACE EVENT REGISTRATION WITH BIG
BLUE ADVENTURE

Cuppn is only valid for the following events that take place in the mountains: Squaw Valley Harathon, Run to Squaw, Button Crock Tall Run, XTERA AT allow city, Run To The Boath, Marklo SKR and 10 Miler, XTERA A & 10K Tonil Run, Lake Tahoe Triathion, Empression and State of the State of



SOCIAL MEDIA



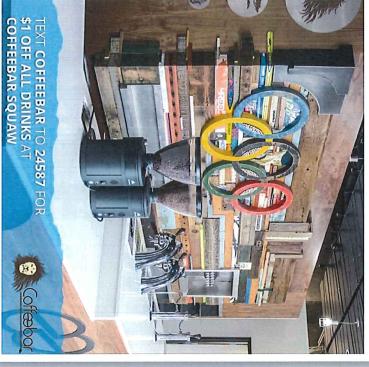


SOCIAL MEDIA ADS

August 25 at 9:31am · 😚

North Lake Tahoe

of North Lake Tahoe 🚡 🚵. Today's spotlight is \$1 off all drinks at Discover mountain-sized savings with the Peak Your Adventure coupons during summer, so make your way to the mountains today! download the coupon and details directly to your phone. Only available Coffeebar in The Village at Squaw Valley! Text COFFEEBAR to 24587 to





exting MYADVENTURE to 24587. See what you can score before activities, wellness, gear and more at select mountainside businesses by



- Targeted to in-market visitors only
- Ads for overall campaign
- Specific ads for each coupon
- Ads run in 4 day chunks
- \$976 evenly split between all ads



RESULTS BY CHANNEL

Facebook Data

Total Impressions: 82,356

Total Engagement (shares and likes): 1800

Twitter Data

Campaign Impressions: 10,382

Campaign Engagements: 61

Link Clicks: 110

Instagram Data

Total Impressions: 14,244

Total Campaign Engagement: 776

Total Photos with #MyTahoeAdventure: 1,154

Paid Social Media Ads

Total Campaign Impressions: 397,059

Total clicks: 1,125

Total reactions: 1,875

Total shares: 175

Best Performing Demographic: Females 55+

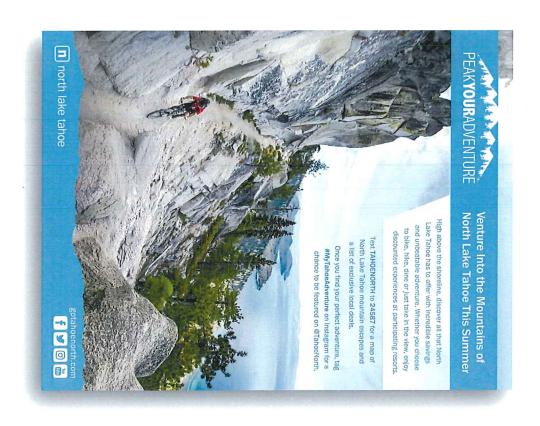


Lake Tahoe Visitor's Guide

- In-room distribution to 90+ lodging properties and vacation rentals
- Available on 150+ racks in high-traffic locations
- At Visitor Center's with 7,000+ monthly drop-ins
 Electronic distribution on
- Included in online blogs with 165,000+ reach

GoTahoeNorth.com

MEDIA BUYS





CAMPAIGN RECAP 2017 BACC: HIGH NOTES

September 14, 2017



OVERVIEW

festivals and drive mid-week occupancy. between the months of June and September, as well as increase ticket sales of summer music Goal: To encourage attendance of the free summer musical offerings in North Lake Tahoe

unique beauty and fun of each venue. To educate and inspire visitors both online and across four venues. Provide a behind-the-scenes, live view on social media to highlight the Strategy: To engage in-market visitors online through social media promotion of the North in-person with multiple versions of High Notes creative. Lake Tahoe Summer Long Music Series, High Notes and the individual shows that took place

Tactics:

- Printed schedugraphics and rack cards at Visitor's Centers and establishments
- Digital schedugraphic
- Social media takeover's and live's
- One social media giveaway
- Geotargeted social media advertisements
- Bonus: On-Air Interview on KTHX Reno



2017 RESULTS BY THE NUMBERS

14,546 Webpage views
8,024 Interactive Map Impressions
5,417 Blog Impressions
3,907 Newsletter Impressions
5,000 Rack Cards Distributed*
300 Posters Distributed*

37,194 Campaign Impressions

* Total printed amounts may not have all been distributed

the obbi

ESIGN: SCHEDUGRAPHIC

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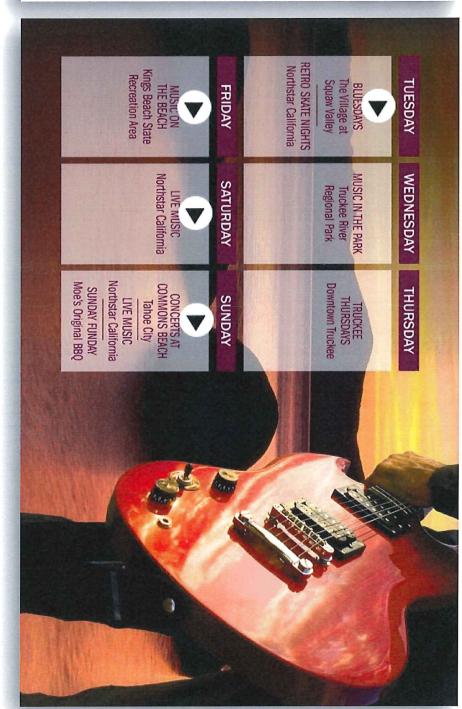
Bluesdays at The Village at Squaw Valley

This popular and free outdoor concert series at the Village at Squaw Valley features acclaimed blues musicians, great grab and go food offerings from Village restaurants and a Blues bar with beer, wine & spirits available in the Events Plaza , Join us every Tuesday from June 13 - September 5 jonn-8:30pm

Music Lineup
June 13 - The Blues Monsters
June 20 - Dragondeer
June 27 - Roy Rogers & the Delta Kings
July 4 - Chris Cain
July 11 - Grady Champion
July 13 - Rick Estrin and The Nightcats
July 25 - Jimmy Thackery & the Drivers
August 1 - John Nemeth
August 8 - Anthony Gomes
August 15 - Coco Montoya

Visit Squaw Valley for more information August 22 - Ronnie Baker Brooks August 29 - Dennis Jones Band September 5 - Lone Star Revue with Mark

Hummel and Anson Funderberg



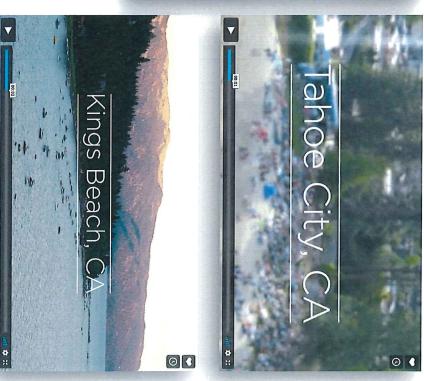


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<u>_</u> 0:05 / 0:55 r California

Beerfest & Bluegrass on July 1. Production of Northstar California video at

VIDEOS



seconds for social media Five shortened videos of:15 promotion (4 venues + campaign)



FACEBOOK LIVE'S

8/27 - Brother's Comatose at Concerts at Commons Beach 7/7 – Sneaky Creatures at Music on the Beach 6/27 — Roy Rogers and The Delta Rhythm Kings at Bluesdays 7/1 — Poor Man's Whiskey at Beerfest & Bluegrass at Northstar California



Results:

Likes: 2,802

Shares: 192

Views: 18,320



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INSTAGRAM TAKEOVER'S

7/2 — Dead Winter Carpenters at Commons Beach 7/28 — Achilles Wheel at Music on the Beach 8/27 — Brother's Comatose at Commons Beach

Results:

Average viewership per photo/video: 3,673 followers











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BLOG & NEWSLETTER



3,156 page views 2,261 social shares

8 THINGS TO DO IN NORTH LAKE TAHOE BEFORE SUMMER ENDS

EVENTS HIKING LAKE ACTIVITIES SUMMER TRIPIDER

Before the flannels and puffies come out from hibernation, soak up the Even though summer is winding down, we are still holding to its long the best activities and events to keep you busy every night of Read last few weeks of Lake Tahoe's most iconic season. We've rounded up days, warm nights, and beach-filled magic for as long as possible.

08/24/2017

q

2183 72 Enui 6 3,830 opens

Other ways to experience music in North Tahoe



hoto Credit: Ryan Salm Photography

Music from the beaches to the mountains all summer long

From reggae and rock to classic and pop, the summer skies come alive in Tahoe with the sounds of music at londic outdoor venues. All summer long into September, enjoy a full nightly line-up of free concerts and big lickets names. Whether you choose to kick your shoes of and dance on the sand or groove under the alpenglow at mountain resorts, the class act of North Lake Tahoe has what you need

Be sure to tag #TahoeHighNotes of your mid-dancing selfie shots for a chance to be featured on @TahoeNorth on Instagram.

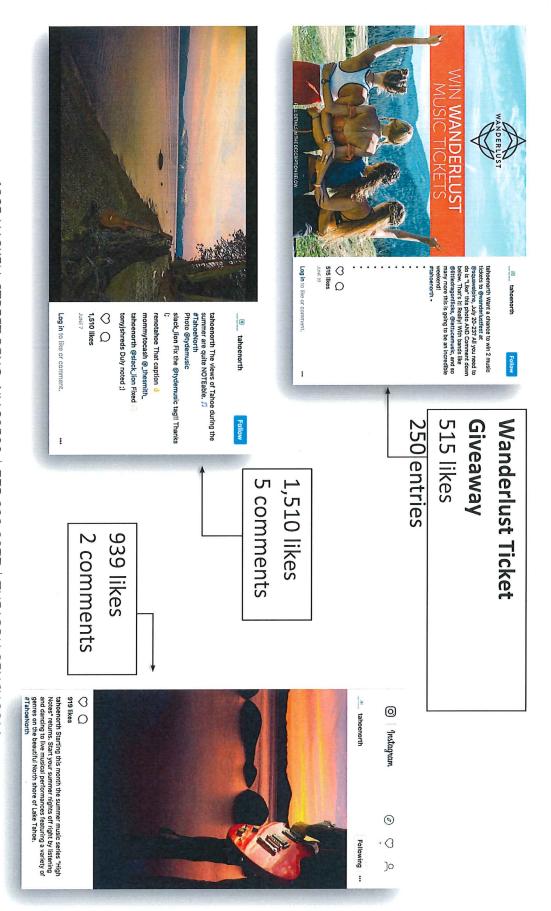
See Full Line-Up

77 clicks



SOCIAL MEDIA HIGHLIGHTS

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GEO-TARGETED ADS



Joy and Madness plays Sunday September 3rd at Commons Beach in Tahoe City!

Guests are welcome to bring picnics, blankets, and low-back chairs for a perfect lakeside evening. Local food and drink vendors sell beverages, sushi, bbq foods, ice cream, and more!



Concerts at Commons Beach in Tahoe City

From bluegrass and southern rock to afro-samba-funk and alternative rock, the concert series at Commons Beach in Tahoe City is the perfect amount of summer fun.





The Wrinkle plays Friday September 1st at Music on the Beach (Kings Beach)

Summer weekends done right! Spend your evening listening and dancing to FREE live music performances featuring a variety of genres on the beautiful North Shore of Lake Tahoe.



Free Summer Concerts in Tahoe

Music on the Beach is part of North Lake Tahoe's summerlong music series, High Notes, which brings music outdoors with live performances every night of the week.

Learn More

34K Views

- Targeted to in-market visitors only
- Specific to each performing band and venue
- Ad ran 3 days leading up to show
- Ad dollars evenly split between all ads



RESULTS BY CHANNEL

Facebook Data

Total Impressions: 55,722

Total Engagement (shares and likes): 1,800

Twitter Data

Campaign Impressions: 42,311

Campaign Engagements: 301

Link Clicks: 195

Geo-targeted Ads

Paid Ads Campaign Impressions: 364,814

Total Clicks: 3,116

Total Shares: 164

Best Performing Age Set: 45-65+

Instagram Data

Total Impressions: 14,244

Total engagement: 776

Total Photos with #TahoeHighNotes: 3



CAMPAIGN ANALYSIS

44

Takeaways:

- Videos outperformed most imagery in social media posts
- Facebook Live's we're well received but reliable connectivity was a challenge
- Targeted ads are more effective than general social media posts
- True Instagram Takeovers from bands are complicated and unreliable to pull off
- Quality control is necessary from a member of team
- Females, age 45+ respond best to messaging

Suggestions:

- Messaging of Kings Beach, Tahoe City and Squaw Valley is strong. Would like to better understand the music messaging for Northstar California
- Solidify brand messaging (High Notes v. Summerlong Music Series)
- Clarify what falls under High Notes (e.g. the four venues or also Truckee Thursdays, Retro Skate Nights, Sunday Funday at Moes, etc.)

Special Event Partnership Funding 2018 Cycle Info

Timeline

BOD Meeting for Approval: May 2, 2018
 Marketing Committee for Approval: April 24, 2018
 Partnership Funding Presentations: April 18, 2018

Applications Due: April 6, 2018

Documents

All application documents can be found on www.nltra.org under the Marketing tab.

Application

- General Program Information
- Application Explanations
- Applicant Check List & Deadline Worksheet

Committee Members

- BOD
- Marketing Committee
- BACC
- Lodging

Communications Information

The North Lake Tahoe Resort Association facilitates a Special Event Partnership Funding program for annual special events in the North Lake Tahoe region. The total amount of funding available, among all recipients collectively, is \$50,000.

The NLTRA is funded by transient lodging taxes (TOT) from lodging in Placer County. Therefore, Special Event Partnership Funding is earmarked for events that occur in Placer County and have a history of, or the potential for, attracting overnight visitors to Placer County. This program is a marketing opportunity, providing a financial resource for events to broaden their advertising and promotional efforts (to potential out-of-market visitors) that would otherwise not be possible. Special Event Partnership Funding is not intended to supplement event production expenses or to augment net income.

Interested producers can find the application and additional information on <u>www.NLTRA.org</u>. Navigate to the Marketing tab where the following documents can be found.

Please note the application process has been updated this year and is different from years past. Please contact Amber Burke with any questions.

Applications will be accepted for events in the 2018 calendar year and need to be submitted no later than Friday April 6, 2018. Following the application and evaluation process, a number of events will receive funds through the program.

Applications can be submitted to Amber Burke via email or hard copy. She can also answer questions along the way during the application process.

Amber Burke

Events & Communications Manager Email: amber@gotahoenorth.com

100 North Lake Blvd., Tahoe City, CA 96145

Phone: (530) 581-8702