

### FINANCE COMMITTEE AGENDA

Wednesday September 23, 2020 at 3:30 p.m. Remote Teleconference 100 N. Lake Blvd, Tahoe City, CA 96145

To call in:

Dial (712) 770-4010

Enter Participant code: 775665#

FINANCE
COMMITTEE

#### **NLTRA Board**

Jim Phelan Treasurer

Committee Members

David Brown CPA

Ramona Cruz Tahoe City Public Utility District

#### **Placer County Rep**

**Erin Casey** 

#### **NLTRA Staff**

Jeff Hentz CEO

Bonnie Bavetta

**DeWitt Van Siclen**Senior Accountant

Quorum
2 Members with 1
being a Board
Member

Δ	Call to	Order -	<b>Establish</b>	Quorum
Л.	Can to	Oluci –	Lotabiloii	<b>Q</b> uoi uiii

- B. Roll Call
- C. Public Forum

This is an opportunity for members of the public to address the Committee on items which are not on the agenda. Please state your name for the record. Comments are limited to three minutes. The Committee may choose to acknowledge the comment or, where appropriate, briefly answer a question, refer the matter to staff, or set the item for discussion at a future meeting.

- D. Agenda Amendments & Approval [MOTION]
- E. Approval of Finance Committee Meeting Minutes:
- F. Review and Approval of Preliminary Financials:
- Review Staff Report of Financial Performance
   NLTRA 8/31/20 Financials Review and Approval
   NLTMC 8/31/2020 Financials Review
- G. Items for Committee Review, Discussion/or Recommendations
  - COVID-19 Response Update
- H. Supplemental Information
  - July 2020 Dashboard Report......Pg.30
- I. Approval of CEO Expenses August 2020:
  - Approval of CEO Expenses NLTRA [MOTION]......Pg. 31
- J. Agenda Input for Next Finance Committee Meeting
- K. Next Meeting Date
- L. Committee Member Comments
- M. Adjourn

# FINANCE COMMITTEE MEETING Wednesday August 19, 2020 at 3

#### - Minutes Draft

north lake tahoe

Wednesday August 19, 2020 at 3:30 P.M. Remote Teleconference

- A. Call to Order Establish Quorum Quorum established 3:31 pm (3)
- B. Roll Call:

Members via Phone: Jim Phelan – Board Member, David Brown, Ramona Cruz Staff in Attendance via phone: Jeff Hentz, Bonnie Bavetta, DeWitt Van Siclen

- C. Public Forum None
- D. Agenda Amendments and Approval
  - No amendments to agenda
  - MOTION to approve the agenda; Ramona Cruz / David Brown, Approved 3-0-0
- **E.** Approval of Finance Committee Minutes:
  - MOTION to approve July 29, 2020 Finance Committee meeting minutes; David Brown/Ramona Cruz, Approved 3-0-0
- F. Review and Approval of July 31, 2020 Preliminary Financials
  - Review Staff Report adjustments to preliminary June 30, 2020 financial results for NLTRA reviewed and discussed
  - Review Staff Report Preliminary July 31, 2020 financial results for NLTRA
  - MOTION to approve July 31, 2020 Preliminary Financials, subject to results of the audit; Ramona Cruz / David Brown, Approved 3-0-0
  - Review Staff Report Preliminary July 31, 2020 financial results for NLT Marketing Coop
- **G.** Items for Committee Review, Discussion and/or Recommendations
  - Covid-19 Response Update given by Hentz
- **H.** Approval of CEO Expenses for July 2020
  - MOTION to approve July 2020 CEO expenses NLTRA; David Brown/Ramona Cruz, Approved 3-0-0
  - MOTION to approve July 2020 CEO expenses NLTMC; David Brown/Ramona Cruz, Approved 3-0-0
- Agenda Input for Next Finance Committee Meeting
  - Covid-19 Response Update
- J. Next Meeting Date -September 23, 2020 at 3:30 PM
- K. Committee Member Comments
  - NONE
- L. Adjourn 4:40 PM



Date: 09/18/20

To: North Lake Tahoe Resort Association (NLTRA) Finance Committee

From: Bonnie Bavetta, CFO

RE: Report for August 2020

A summary of preliminary NLTRA financial results for August 31, 2020 follows:

- Cash balance on July 31, 2020 of \$1,027,000 was \$510,000 greater than prior year. Variances to prior year included a decrease in Accounts Receivables of \$61,000, an increase in Deferred Revenue from the County of \$175,000, a net due to the County of Placer in the amount of approximately \$365,000, and an increase to the Designated Marketing Reserve of \$16,000, offset primarily by increased Inventory of \$13,000, decreased Accounts Payable of \$34,000, decreased Payroll Liabilities of \$44,000, and decreased Accrued Expenses of \$22,000.
- Accounts Receivable (QB) balance of \$3,000 was down relative to last year by \$9,000, primarily due to fewer outstanding commissions owed to the NLTRA.
- The Accounts Receivable TOT balance of \$445,000 reflected a County TOT funding invoice for July (\$233,000) and one for August (\$212,000). The balance at this date last year was \$555,000.
- Receivable from NLTMC was down \$12,000 relative to last year due to reduced credit card expenses to be reimbursed to the NLTRA.
- Membership dues receivable totaled \$80,000, an increase of \$68,000 over prior year due to slow pay on membership dues invoices. The Allowance for Doubtful Accounts balance of \$25,000 was \$22,000 greater than prior year to cover potential uncollectible membership fees.
- Inventory of \$35,000 represents an increase of \$13,000 over prior year due to the purchase of Personal Protection Equipment for sale to the local business community in the post pandemic tourism re-opening.
- Accounts Payable of \$1,000 was \$34,000 lower than prior year primarily due to reduced expenditures during the COVID – 19 period and refunds on credit cards from cancelled events and merchandise returns. Prior year also included TBID expenses that we have not incurred this year.
- Wages and related liabilities of \$107,000 were \$44,000 less than prior year, primarily as a result of fewer commissions owed to NLTRA reps and prompt payout of incentives.
- Accrued Expenses of \$21,000 were less than prior year by \$22,000 primarily due to fewer events taking place this year due to COVID-19 concerns.
- Deferred Revenue-Member Dues of \$54,000 was \$1,000 greater than prior year.
- Deferred Revenue—County of \$525,000 reflected the 2020/21 prepayment of TOT funds made at the beginning of the fiscal year to assist with cash flow due to the performance based invoicing on part of

the County contract. The prepayment anticipated a payment to Spartan in July in the amount of \$175,000. The event was cancelled.

- YTD consolidated net income of \$32,000 at month end August reflected a \$20,000 decrease from prior year positive results of \$52,000, and represented Membership's positive net results YTD of \$9,000, and \$23,000 net positive results from TOT funded departments.
- Operating Results YTD Marketing
  - o YTD Revenue from Placer TOT Funding of \$292,000 was on budget.
  - o Expenses, before overhead allocation, totaled \$193,000 and was \$16,000 below budget.
  - o Total net results before overhead allocation of \$100,000 were better than budget by \$16,000.
- Operating Results YTD Conference
  - o TOT revenue of \$67,000 was on budget.
  - Expenses of \$48,000 before allocated overhead were positive to budget by \$8,000.
  - o Net results of \$19,000 before overhead allocation were positive to budget by \$8,000.
- Operating Results YTD Visitor Center
  - Merchandise sales of \$26,000 were positive to budget by \$11,000. TOT revenue of \$59,000 was below budget \$15,000.
  - Expenses before overhead allocation of \$107,000 were \$31,000 higher than budget, due primarily to the cost of personal protection equipment distributed to local business for free.
  - Net loss of \$21,000 before overhead allocation was \$35,000 negative to budget.
- Operating Results YTD TMPI
  - TOT revenue of \$26,000 was on budget.
  - o Expenditures of \$10,000 before overhead were \$10,000 good to budget.
  - o Net results of \$16,000 before overhead allocation were positive to budget \$10,000.
- Operating Results YTD Membership
  - o Membership dues revenue of \$23,000 was \$2,000 over budget.
  - o Expenses of \$11,000 were \$7,000 below budget.
  - o Net income of \$13,000 before overhead allocations was positive to budget by \$10,000.
  - Net income of \$9,000 after overhead allocations was \$11,000 favorable to budget.
- Operating Results YTD Administration
  - o Total expenses of \$94,000 were \$26,000 below budget due primarily to timing.
- Membership cash position as of August 31, 2020
  - Membership activities resulted in a net income \$9,298.
  - Deferred revenues of \$54,685 less receivables of \$80,025, plus the allowance for uncollectible receivable of \$24,987 provided negative cash of \$353.
  - o Prior years' cumulative negative net results totaled \$10,145.
  - Net cash was negative \$1,200.

Summary of North Lake Tahoe Marketing Cooperative financial results at August 31, 2020:

- Cash balance at month end of \$514,000 was \$329,000 greater than prior year due to increased Unrestricted Net Assets of \$462,000 (prior year funding reserve) and a decrease in Prepaid Expenses of \$8,000, offset by increased Accounts Receivable of \$21,000, reduced Accounts Payable of \$78,000 and lower Net Income of \$45,000.
- Accounts receivable Other balance of \$23,000 represents refunds due for cancelled events.
- Accounts payable of \$20,000 were \$78,000 less than prior year primarily due to lower expenditures including agency work that had been placed on hold.
- Unrestricted Net Assets Equity of \$467,000 was \$462,000 greater than prior year due to unspent funding from 2019/20 fiscal year.
- Net Income of \$58,000 was \$45,000 below prior year.
- Year-to-date revenue from NLTRA and IVCBVB of \$158,000 was on budget. Prior year reserves had not been utilized to fund YTD operations.
- Consumer Marketing expenditures of \$39,000 were \$81,000 below budget due to timing.
- Leisure Sales expenditures of \$3,000 were \$4,000 below budget.
- Public Relations expenses of \$27,000 were \$6,000 below budget.
- Conference Sales expenditures of \$17,000 were \$9,000 below budget due to timing.

- Trade Show expenditures of \$0 were \$15,000 below budget.
  Committed & Administrative expenditures of \$5,000 were \$20,000 below budget due to timing.
  Website & Maintenance expenses of \$9,000 were \$7,000 below budget.
  Net income of \$58,000 was better than budget by \$58,000.

### **North Lake Tahoe Resort Association**

## Preliminary

Financial Statements for the Period Ending
August 31, 2020

# North Lake Tahoe Resort Association Balance Sheet

As of August 31, 2020

	Aug 31, 20	Aug 31, 19	\$ Change	% Change
ASSETS				
Current Assets				
Checking/Savings 1001-00 · Petty Cash	158	365	(207)	(57)%
1003-00 · Cash - Operations BOTW #6712	763.830	193,335	570,495	295%
1007-00 · Cash - Payroll BOTW #7421	2,285	7,920	(5,636)	(71)%
1008-00 · Marketing Reserve - Plumas	50,321	50,257	) 65	` Ó%
1009-00 · Cash Flow Reserve - Plumas	100,865	100,685	180	0%
1071-00 Payroll Reserves BOTW #8163	29,582	29,582	0	0%
1080-00 · Special Events BOTW #1626 10950 · Cash in Drawer	79,311 169	133,988 281	(54,677) (112)	(41)% (40)%
Total Checking/Savings	1,026,520	516,411	510,108	99%
Accounts Receivable				
1200-00 · Quickbooks Accounts Receivable	2,500	11,326	(8,826)	(78)%
1290-00 · A/R - TOT	445,022	555,024	(110,002)	(20)%
Total Accounts Receivable	447,522	566,350	(118,828)	(21)%
Other Current Assets				
1200-99 · AR Other	2,031	99	1,932	1,951%
1201-00 · Member Accounts Receivable 1201-01 · Member AR - Member Dues	80,025	12,245	67,780	554%
1201-03 · Member AR - Other	1,300	1,700	(400)	(24)%
Total 1201-00 · Member Accounts Receivable	81,325	13,945	67,380	483%
1201-02 · Allowance for Doubtful Accounts 12100 · Inventory Asset	(24,987)	(2,775)	(22,212)	(801)%
25300 · Gift Cards Outstanding 12100 · Inventory Asset - Other	18 35,388	15 22,475	3 12,913	18% 58%
Total 12100 · Inventory Asset	35,405	22,490	12,916	57%
1299 · Receivable from NLTMC	754	12,375	(11,621)	(94)%
1490-00 · Security Deposits	1,150	1,250	(100)	(8)%
Total Other Current Assets	95,678	47,384	48,295	102%
Total Current Assets	1,569,720	1,130,145	439,575	39%
Fixed Assets				
1700-00 · Furniture & Fixtures	45,289	45,289	0	0%
1701-00 · Accum. Depr Furn & Fix	(45,289)	(45,289)	0	0%
1740-00 · Computer Equipment	4,270	4,270	0	0%
1741-00 · Accum. Depr Computer Equip 1750-00 · Computer Software	(4,270)	(4,269)	(0)	0% 0%
1750-00 · Computer Software	20,493 (20,493)	20,493 (19,321)	0 (1,171)	(6)%
1770-00 Leasehold Improvements	24,284	24,284	(1,171)	0%
1771-00 · Accum. Amort - Leasehold Impr	(24,284)	(24,284)	0	0%
Total Fixed Assets	0	1,172	(1,172)	(100)%
Other Assets				
1400-00 · Prepaid Expenses				
1410-00 · Prepaid Insurance	16,381	15,306	1,075	7%
1430-00 · Prepaid 1st Class Postage	100	100	0	0%
1400-00 · Prepaid Expenses - Other	7,651	3,847	3,804	99%
Total 1400-00 · Prepaid Expenses	24,132	19,253	4,879	25%
Total Other Assets	24,132	19,253	4,879	25%
TOTAL ASSETS	1,593,852	1,150,569	443,283	39%
LIABILITIES & EQUITY Liabilities Current Liabilities				
Accounts Payable 2000-00 · Accounts Payable	1,495	35,682	(34,187)	(96)%

# North Lake Tahoe Resort Association Balance Sheet

As of August 31, 2020

	Aug 31, 20	Aug 31, 19	\$ Change	% Change
Total Accounts Payable	1,495	35,682	(34,187)	(96)%
Other Current Liabilities				
21000 · Salaries/Wages/Payroll Liabilit				
2100-00 · Salaries / Wages Payable	11,815	10,516	1,299	12%
2101-00 · Incentive Payable	29,676	68,672	(38,996)	(57)%
2102-00 · Commissions Payable	3,500	11,973	(8,473)	(71)%
2120-00 · Empl. Federal Tax Payable	5,078	4,605	473	10%
2175-00 · 401 (k) Plan	2,053	2,039	14	1%
2180-00 · Estimated PTO Liability	54,845	52,993	1,852	4%
Total 21000 · Salaries/Wages/Payroll Liabilit	106,967	150,797	(43,830)	(29)%
2190-00 · Sales and Use Tax Payable				
2195-00 · Use Tax Payable	0	504	(504)	(100)%
25500 · *Sales Tax Payable	1,897	2,063	(166)	(8)%
Total 2190-00 · Sales and Use Tax Payable	1,897	2,567	(670)	(26)%
2250-00 · Accrued Expenses	20,507	42,946	(22,438)	(52)%
2400-60 · Deferred Revenue- Member Dues	54,685	53,939	` 747	` 1%
2500-00 · Deferred Revenue - TMBC	1,290	1,170	120	10%
2700-00 · Deferred Rev. County	525,305	350,305	175,000	50%
2900-00 · Due To/From County of Placer	384,939	19,871	365,068	1,837%
Total Other Current Liabilities	1,095,591	621,595	473,996	76%
Total Current Liabilities	1,097,087	657,277	439,810	67%
Total Liabilities	1,097,087	657,277	439,810	67%
Equity				
32000 · Unrestricted Net Assets	(10,145)	(17,007)	6,862	40%
3300-11 · Designated Marketing Reserve	324,590	308,202	16,388	5%
3301 · Cash Flow Reserve	100,248	100,248	0	0%
3302 · Marketing Cash Reserve	50,018	50,018	0	0%
Net Income	32,054	51,830	(19,776)	(38)%
Total Equity	496,765	493,292	3,473	1%
TOTAL LIABILITIES & EQUITY	1,593,852	1,150,569	443,283	39%

11:49 AM 09/18/20

### North Lake Tahoe Resort Association A/R Aging Summary As of August 31, 2020

	Current	1 - 30	31 - 60	61 - 90	91 - 120	> 120	TOTAL
County of Placer	212,268.20	0.00	232,754.03	0.00	0.00	0.00	445,022.23
Harrah's/Harveys Casino	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL	212,268.20	0.00	232,754.03	0.00	0.00	0.00	445,022.23

### **North Lake Tahoe Resort Association** A/P Aging Summary As of August 31, 2018

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
Accountemps	0.00	0.00	0.00	0.00	-35.00	-35.00
ADP	448.75	0.00	0.00	0.00	0.00	448.75
Adventure Maps, Inc. Adventure Marketing	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00
Amber Burke	108.95	0.00	0.00	0.00	0.00	108.95
Anne-Karin Atwood*	26.16	0.00	0.00	0.00	0.00	26.16
Annie's Cleaning Service	550.00	0.00	0.00	0.00	0.00	550.00
Anthem Blue Cross	8,245.42	0.00	0.00	0.00	0.00	8,245.42
AT & T* Aurora World, Inc.	361.62 0.00	181.97 0.00	0.00 0.00	0.00 0.00	0.00 -351.98	543.59 -351.98
Bank of the West Bank Card Center	0.00	0.00	0.00	0.00	0.00	0.00
Bison Bookbinding and Letterpre	0.00	0.00	0.00	0.00	0.00	0.00
Center Point Corporate Services	0.00	175.00	0.00	0.00	0.00	175.00
Cindy Gustafson	242.42	0.00	144.97	0.00	0.00	387.39
CoPower Daphne Lange	0.00 109.49	110.80 0.00	0.00 0.00	0.00 0.00	0.00 0.00	110.80 109.49
David C. Antonucci	0.00	0.00	0.00	0.00	0.00	0.00
Dawn Teran	47.42	0.00	0.00	0.00	0.00	47.42
Dorfman Pacific Co.	0.00	0.00	0.00	0.00	0.00	0.00
Enchanted Leaves	0.00	0.00	0.00	0.00	0.00	0.00
FedEx FP Mailing Solutions	66.59 0.00	24.71 0.00	0.00 0.00	0.00 0.00	0.00 -0.18	91.30 -0.18
Geo-Tourism Specialties	0.00	0.00	0.00	0.00	0.00	0.00
Globe Pequot Press	0.00	0.00	0.00	0.00	0.00	0.00
Haleigh Hoff	0.00	0.00	0.00	-165.00	165.00	0.00
Hawk's Peak Publishing	0.00	0.00	0.00	0.00	0.00	0.00
Heyday Independent Technologies	0.00 360.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 360.00
Ingram Publisher Services, Inc.	0.00	0.00	0.00	0.00	0.00	0.00
Jason Neary	25.00	0.00	0.00	0.00	0.00	25.00
Jujuz Treat Company	0.00	0.00	0.00	0.00	0.00	0.00
Kay Dee Designs	0.00	0.00	0.00	0.00	0.00	0.00
Keen Communications Krista Tranquilla Designs	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00
Kym Fabel	58.60	0.00	0.00	0.00	0.00	58.60
Laser Gifts	0.00	0.00	0.00	0.00	0.00	0.00
LazyOne	0.00	0.00	0.00	0.00	0.00	0.00
Liberty Utilities*	0.00	798.49	0.00 0.00	0.00	0.00	798.49
Liz Bowling Longleaf Services, Inc.	60.19 0.00	0.00 0.00	0.00	0.00 0.00	0.00 0.00	60.19 0.00
McClintock Accountancy	400.00	0.00	0.00	0.00	0.00	400.00
McSteven's, Inc.	0.00	0.00	0.00	0.00	0.00	0.00
Mic Mac Publishing	0.00	0.00	0.00	0.00	0.00	0.00
Native to this Place	0.00 131,923.00	0.00 0.00	-374.50 0.00	0.00 0.00	0.00 0.00	-374.50 131,923.00
North Lake Tahoe Marketing Co-op Office Boss	239.59	0.00	0.00	0.00	0.00	239.59
Placer County Sheriff's Office	0.00	120.00	0.00	0.00	0.00	120.00
Principal Financial Group	0.00	87.04	0.00	0.00	363.82	450.86
Ricoh USA	1,447.42	0.00	0.00	0.00	0.00	1,447.42
Southwest Gas Corporation* Specialty Beads	11.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	11.00 0.00
Squaw Valley Ski Museum Foundation, Inc.	0.00	0.00	0.00	0.00	0.00	0.00
Stephen's Farmhouse	0.00	0.00	0.00	0.00	0.00	0.00
Stormtech USA Inc	0.00	0.00	0.00	-1,093.20	1,093.20	0.00
Tahoe Basics	0.00	0.00	0.00	0.00	-198.00	-198.00
Tahoe Blue Bath Tahoe Eco	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00	0.00 0.00
Tahoe House, Inc.*	0.00	35.49	0.00	0.00	0.00	35.49
Tahoe Quarterly*	0.00	0.00	168.00	0.00	0.00	168.00
Tahoe Tree Company	0.00	0.00	4.15	0.00	0.00	4.15
The Abbi Agency, Inc.	2,583.33	0.00 42.36	0.00 0.00	0.00 0.00	0.00 0.00	2,583.33 42.36
The StoreCopies and More University of Chicago Press	0.00 0.00	42.36 0.00	0.00	0.00	0.00	42.36 0.00
Vail Resorts	7,500.00	0.00	0.00	0.00	0.00	7,500.00
Wholesale Resort Accessories, Inc.	0.00	0.00	0.00	0.00	21.50	21.50
Woodluck Wholesale	0.00	0.00	0.00	0.00	0.00	0.00
YIG Administration	0.00	-42.45	-33.96	-25.47	-42.53	-144.41

11:24 AM 09/18/20

### **North Lake Tahoe Resort Association** A/P Aging Summary As of August 31, 2018

Current 1 - 30 31 - 60 61 - 90 > 90 TOTAL **TOTAL** 154,814.95 1,533.41 -91.34 -1,283.67 1,015.83 155,989.18

# North Lake Tahoe Resort Association Profit & Loss Budget Performance

All Departments

	Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
Ordinary Income/Expense							
Income 4050-00 · County of Placer TOT Funding 4200-00 · Membership Dues Revenue 4250-00 · Revenues-Membership Activities 4250-01 · Community Awards	212,268 11,316	221,654 10,417	(9,386) 899	445,022 22,663	460,336 20,833	(15,314) 1,830	4,043,822 125,000
4250-04 · Silent Auction 4250-05 · Sponsorships 4250-01 · Community Awards - Other	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	19,000 19,000 20,000
Total 4250-01 · Community Awards	0	0	0	0	0	0	58,000
4250-02 · Chamber Events	0	0	0	0	0	0	6,000
4250-03 · Summer/Winter Rec Luncheon 4251-00 · Tues AM Breakfast Club 4251-01 · Tues AM Breakfast Club Sponsors 4251-00 · Tues AM Breakfast Club · Other	0 0 0	0 0 0	0	0 0 0	0 0 0	0 0 0	2,500
Total 4251-00 · Tues AM Breakfast Club	0	0	0	0	0	0	<u>4,000</u> 6,000
4250-00 · Revenues-Membership Activities - Other	1,310	0	1,310	1,360	0	1,360	0,000
Total 4250-00 · Revenues-Membership Activities	1,310	0	1,310	1,360	0	1,360	72,500
4253-00 · Revenue- Other	0	0	0	0	0	0	2,500
46000 · Merchandise Sales 4502-00 · Non-Retail VIC income	390	0	390	1,062	0	1,062	0
4502-00 · Non-retail vio income 4504-00 · Retail Revenue - Other 46000 · Merchandise Sales - Other	130 13,409	9,500	130 3,909	360 24,745	15,500	360 9,245	0 85,000
Total 46000 · Merchandise Sales	13,929	9,500	4,429	26,167	15,500	10,667	85,000
Total Income	238,823	241,571	(2,748)	495,213	496,670	(1,457)	4,328,822
Gross Profit	238,823	241,571	(2,748)	495,213	496,670	(1,457)	4,328,822
Expense 5000-00 · Salaries & Wages 5010-00 · Sales Commissions 5020-00 · P/R - Tax Expense 5030-00 · P/R - Health Insurance Expense 5040-00 · P/R - Workmans Comp 5060-00 · 401 (k) 5070-00 · Other Benefits and Expenses	137 5,313 13,334 1,335 259 151	0 7,049 11,750 1,128 3,308 428	137 (1,736) 1,584 208 (3,049) (277)	137 11,234 18,535 2,091 2,825 318	0 14,098 23,500 2,255 6,617 856	137 (2,864) (4,965) (165) (3,792) (538)	0 84,586 141,000 13,532 39,700 5,135
5000-00 · Salaries & Wages - Other	79,908	94,593	(14,685)	165,402	189,187	(23,785)	1,135,121
Total 5000-00 · Salaries & Wages	100,437	118,256	(17,819)	200,540	236,512	(35,972)	1,419,074
5100-00 · Rent 5110-00 · Utilities 5140-00 · Repairs & Maintenance 5150-00 · Office - Cleaning 5100-00 · Rent - Other	760 0 725 13,535	957 888 1,058 12,648	(196) (888) (333) 887	1,623 87 1,325 26,865	1,938 1,777 2,117 25,295	(315) (1,690) (792) 1,570	11,655 10,660 12,700 152,798
Total 5100-00 · Rent	15,020	15,551	(531)	29,900	31,127	(1,227)	187,813
5310-00 · Telephone 5320-00 · Telephone	2,352	1,924	428	4,531	3,848	683	23,088
Total 5310-00 · Telephone	2,352	1,924	428	4,531	3,848	683	23,088
5420-00 · Mail - USPS	0	161	(161)	0	322	(322)	2,080
5510-00 · Insurance/Bonding 5520-00 · Supplies	269	1,692	(1,423)	538	3,383	(2,846)	20,300
5525-00 · Supplies · Computer <\$1000 5520-00 · Supplies · Other	0 468	287 7,598	(287) (7,130)	131 1,357	573 15,196	(442) (13,839)	3,440 91,174
Total 5520-00 · Supplies	468	7,885	(7,417)	1,488	15,769	(14,281)	94,614
5700-00 · Equipment Support & Maintenance 5710-00 · Taxes, Licenses & Fees 5740-00 · Equipment Rental/Leasing 5800-00 · Training Seminars 5850-00 · Artist of Month - Commissions 5900-00 · Professional Fees	2,366 495 433 66 120	2,267 1,025 969 1,667 250	99 (530) (537) (1,601) (130)	4,745 1,641 798 66 360	4,533 2,050 1,938 3,333 500	211 (409) (1,140) (3,267) (140)	27,200 12,300 11,630 22,000 3,000
5910-00 · Professional Fees - Attorneys 5920-00 · Professional Fees - Accountant 5921-00 · Professional Fees - Other	620 400 6,240	750 0 9,500	(130) 400 (3,260)	920 400 6,240	1,500 0 12,250	(580) 400 (6,010)	9,000 26,000 134,000
Total 5900-00 · Professional Fees	7,260	10,250	(2,990)	7,560	13,750	(6,190)	169,000
5941-00 · Research & Planning 6020-00 · Programs 6016-00 · Special Event Partnership	0	1,250 0	(1,250) 0	0	2,500 0	(2,500)	55,000 50,000
6018-00 · Business Assoc. Grants	0	0	0	0	0	0	30,000
Total 6020-00 · Programs	0	0	0	0	0	0	80,000
6420-00 · Events 6420-01 · Sponsorships 6421-01 · 4th of July Fireworks 6421-04 · Broken Arrow Skyrace 6421-06 · Spartan 6421-07 · Tahoe Lacrosse Tournament	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	20,000 25,400 180,900 6,000
6421-10 · WinterWonderGrass - Tahoe	U	11 0	U	U	U	U	24,400

# North Lake Tahoe Resort Association Profit & Loss Budget Performance

All Departments

	Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
6421-17 · Enduro 6421-18 · Sponsorships - Other	0	0 0	0	0	0	0 0	31,500 240,800
Total 6420-01 · Sponsorships	0	0	0	0	0	0	529,000
6421-00 · New Event Development 6424-00 · Event Operation Expenses	0	0	0	0	0	0	30,000 6,000
Total 6420-00 · Events	0	0	0	0	0	0	565,000
6423-00 · Membership Activities 6434-00 · Community Awards Dinner 6436-00 · Membership - Wnt/Sum Rec Lunch 6437-00 · Tuesday Morning Breakfast Club 6442-00 · Public Relations/Website 6423-00 · Membership Activities - Other	0 0 0 583 0	0 0 0 417 417	0 0 0 166 (417)	295 0 0 1,152 915	0 0 0 833 833	295 0 0 318 82	28,000 1,000 3,000 5,000 5,000
Total 6423-00 · Membership Activities	583	833	(250)	2,362	1,667	695	42,000
6730-00 · Marketing Cooperative/Media 6740-00 · Media/Collateral/Production 6742-00 · Non-NLT Co-Op Marketing Program	56,309 0 398	56,309 1,667 1,000	0 (1,667) (602)	135,748 0 797	135,748 3,333 2,000	0 (3,333) (1,203)	1,000,000 20,000 232,000
6743-00 · BACC Marketing Programs 6743-01 · Shop Local 6743-03 · Touch Lake Tahoe 6743-04 · High Notes 6743-05 · Peak Your Adventure 6743-06 · Regional Reopening	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	10,000 10,000 10,000 10,000 40,000
Total 6743-00 · BACC Marketing Programs	0	0	0	0	0	0	80,000
7500-00 · Trade Shows/Travel 8100-00 · Cost of Goods Sold 51100 · Freight and Shipping Costs 8100-01 · CGS · Other 8100-00 · Cost of Goods Sold · Other	91 5,040 6,758	1,250 125 0 4,247	(1,250) (34) 5,040 2,511	470 48,143 12,636	2,500 250 0 6,929	(2,500) 220 48,143 5,707	15,000 1,500 0 38,000
Total 8100-00 · Cost of Goods Sold	11,890	4,372	7,518	61,248	7,179	54,070	39,500
8200-00 · Associate Relations 8300-00 · Board Functions 8500-00 · Credit Card Fees 8600-00 · Additional Opportunites 8700-00 · Automobile Expenses 8750-00 · Meals/Meetings 8810-00 · Dues & Subscriptions 8910-00 · Travel	250 858 407 3,330 117 145 500	135 500 447 10,000 466 763 1,513	115 358 (40) (6,670) (348) (618) (1,013)	413 858 753 7,330 482 145 890 0	248 500 729 20,000 795 1,275 2,767	165 358 24 (12,670) (312) (1,130) (1,878) 0	1,600 7,000 5,850 120,000 5,450 8,900 17,900 12,600
Total Expense	204,072	242,399	(38,327)	463,193	498,307	(35,114)	4,299,899
Net Ordinary Income	34,751	(828)	35,579	32,020	(1,637)	33,657	28,924
Other Income/Expense Other Income 4700-00 · Revenues- Interest & Investment	17	0	17	34	0	34	0
Total Other Income	17	0	17	34	0	34	0
Other Expense 8990-00 · Allocated	0	0	0	0	(0)	0	0
Total Other Expense	0	0	0	0	(0)	0	0
Net Other Income	17	0	17	34	0	34	(0)
Net Income	34,768	(828)	35,597	32,054	(1,637)	33,691	28,924

### **North Lake Tahoe Resort Association Profit & Loss Prev Year Comparison**

August 2020

	Aug 20	Aug 19	\$ Change	% Change	
Ordinary Income/Expense					
Income 4050-00 ⋅ County of Placer TOT Funding	212,268	216,947	-4,679	-2%	
4200-00 · Membership Dues Revenue 4250-00 · Revenues-Membership Activities	11,316	11,102	214	2%	
4251-00 · Tues AM Breakfast Club	0	635	-635	-100%	
4250-00 · Revenues-Membership Activities - Other	1,310	915	395	43%	
Total 4250-00 · Revenues-Membership Activities	1,310	1,550	-240	-16%	
4600-00 · Commissions 4601-00 · Commissions - South Shore 4600-00 · Commissions - Other	0 0	0 3,026	0 -3,026	0% -100%	
Total 4600-00 · Commissions	0	3,026	-3,026	-100%	
46000 · Merchandise Sales					
4502-00 · Non-Retail VIC income	390	0	390	100%	
4504-00 · Retail Revenue - Other 46000 · Merchandise Sales - Other	130 13,409	0 14,088	130 -679	100% -5%	
Total 46000 · Merchandise Sales	13,929	14,088	-159	-1%	
Total Income	238,823	246,713	-7,890	-3%	
Gross Profit	238,823	246,713	-7,890	-3%	
Expense					
5000-00 · Salaries & Wages 5000-01 · In-Market Administration 5010-00 · Sales Commissions 5020-00 · P/R - Tax Expense 5030-00 · P/R - Health Insurance Expense 5040-00 · P/R - Workmans Comp 5060-00 · 401 (k) 5070-00 · Other Benefits and Expenses 5000-00 · Salaries & Wages - Other	0 137 5,313 13,334 1,335 259 151 79,908	0 4,624 5,768 11,309 1,233 2,661 149 76,139	0 -4,487 -455 2,025 102 -2,402 2 3,769	0% -97% -8% 18% 8% -90% 1% 5%	
Total 5000-00 · Salaries & Wages	100,437	101,883	-1,446	-1%	
5100-00 · Rent 5110-00 · Utilities 5140-00 · Repairs & Maintenance 5150-00 · Office - Cleaning 5100-00 · Rent - Other	760 0 725 13,535	800 207 700 13,058	-40 -207 25 477	-5% -100% 4% 4%	
Total 5100-00 · Rent	15,020	14,765	255	2%	
5310-00 · Telephone					
5320-00 · Telephone	2,352	1,937	415	21%	
Total 5310-00 · Telephone	2,352	1,937	415	21%	
5420-00 · Mail - USPS	0	100	-100	-100%	
5510-00 · Insurance/Bonding 5520-00 · Supplies	269	916	-647	-71%	
5525-00 · Supplies- Computer <\$1000 5520-00 · Supplies - Other	0 468	110 1,303	-110 -835	-100% -64%	
Total 5520-00 · Supplies	468	1,413	-945	-67%	
5610-00 · Depreciation 5700-00 · Equipment Support & Maintenance 5710-00 · Taxes, Licenses & Fees 5740-00 · Equipment Rental/Leasing 5800-00 · Training Seminars 5850-00 · Artist of Month - Commissions	0 2,366 495 433 66 120	118 71 869 1,089 649 449	-118 2,295 -374 -656 -583 -329	-100% 3,233% -43% -60% -90% -73%	
5900-00 · Professional Fees 5910-00 · Professional Fees - Attorneys 5920-00 · Professional Fees - Accountant 5921-00 · Professional Fees - Other	620 400 6,240	0 0 10,000	620 400 -3,760	100% 100% -38%	
Total 5900-00 · Professional Fees	7,260	10,000	-2,740	-27%	
6020-00 · Programs 6016-00 · Special Event Partnership	0	1,250	-1,250	-100%	
Total 6020-00 · Programs	0	1,250	-1,250	-100%	
6420 00 - Evento					

6420-00 · Events 6420-01 · Sponsorships

# North Lake Tahoe Resort Association Profit & Loss Prev Year Comparison

	Aug 20	Aug 19	\$ Change	% Change
6023-00 · Autumn Food & Wine	0	650	-650	-100%
Total 6420-01 · Sponsorships	0	650	-650	-100%
6424-00 · Event Operation Expenses	0	448	-448	-100%
Total 6420-00 · Events	0	1,098	-1,098	-100%
6423-00 · Membership Activities 6437-00 · Tuesday Morning Breakfast Club 6442-00 · Public Relations/Website 6423-00 · Membership Activities - Other	0 583 0	513 1,248 47	-513 -665 -47	-100% -53% -100%
Total 6423-00 · Membership Activities	583	1,808	-1,225	-68%
6730-00 · Marketing Cooperative/Media 6742-00 · Non-NLT Co-Op Marketing Program	56,309 398	75,189 828	-18,880 -430	-25% -52%
6743-00 · BACC Marketing Programs 6743-01 · Shop Local	0	5,450	-5,450	-100%
Total 6743-00 · BACC Marketing Programs	0	5,450	-5,450	-100%
8100-00 · Cost of Goods Sold 51100 · Freight and Shipping Costs 52500 · Purchase Discounts 59900 · POS Inventory Adjustments 8100-01 · CGS · Other 8100-00 · Cost of Goods Sold · Other	91 0 0 5,040 6,758	111 -1 -4 0 6,989	-19 1 4 5,040 -231	-18% 100% 100% 100% -3%
Total 8100-00 · Cost of Goods Sold	11,890	7,095	4,795	68%
8200-00 · Associate Relations 8300-00 · Board Functions 8500-00 · Credit Card Fees 8600-00 · Additional Opportunites 8700-00 · Automobile Expenses 8750-00 · Meals/Meetings 8810-00 · Dues & Subscriptions	250 858 407 3,330 117 145 500	0 684 609 0 259 54 1,023	250 173 -203 3,330 -142 91 -523	100% 25% -33% 100% -55% 168% -51%
Total Expense	204,072	229,607	-25,535	-11%
Net Ordinary Income	34,751	17,106	17,645	103%
Other Income/Expense Other Income 4700-00 · Revenues- Interest & Investment	17	24	-6	-27%
Total Other Income	17	24	-6	-27%
Other Expense 8990-00 · Allocated	0	0	0	0%
Total Other Expense	0	0	0	0%
Net Other Income	17	24	-6	-27%
Net Income	34,768	17,129	17,639	103%

# North Lake Tahoe Resort Association Profit & Loss Budget Performance

11 - Marketing

	Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
Ordinary Income/Expense							
Income 4050-00 · County of Placer TOT Funding	131,984	131,984	0	292,387	292,387	(0)	2,983,637
Total Income	131,984	131,984	0	292,387	292,387	(0)	2,983,637
Gross Profit	131,984	131,984	0	292,387	292,387	(0)	2,983,637
Expense							
5000-00 · Salaries & Wages 5020-00 · P/R - Tax Expense	2,750	1,667	1,084	3,967	3,333	634	20,000
5030-00 · P/R - Health Insurance Expense 5040-00 · P/R - Workmans Comp	5,041 417	4,000 125	1,041 292	7,306 547	8,000 250	(694) 297	48,000 1,500
5060-00 · 401 (k)	1,579	833	746	2,313	1,667	646	10,000
5070-00 · Other Benefits and Expenses 5000-00 · Salaries & Wages - Other	33 25,412	142 22,299	(109) 3,113	72 44,912	283 44,599	(211) 314	1,700 267,592
Total 5000-00 · Salaries & Wages	35,233	29,066	6,167	59,117	58,132	985	348,792
5100-00 · Rent							
5110-00 · Utilities 5140-00 · Repairs & Maintenance	143 0	140 75	3 (75)	322 0	305 150	17 (150)	1,855 900
5150-00 · Office - Cleaning 5100-00 · Rent - Other	258 2,580	250 2,229	8 351	471 5,058	500 4,459	(29) 599	3,000 27,777
Total 5100-00 · Rent	2,981	2,694	287	5,851	5,414	438	33,532
5310-00 · Telephone	2,961	2,094	201	5,651	5,414	430	33,332
5320-00 · Telephone	597	549	48	1,140	1,098	42	6,588
Total 5310-00 · Telephone	597	549	48	1,140	1,098	42	6,588
5420-00 · Mail - USPS	0	34	(34)	0	69	(69)	560
5520-00 · Supplies	2	•	•	400	0	400	^
5525-00 · Supplies- Computer <\$1000 5520-00 · Supplies - Other	0 29	0 1,716	(1,687)	100 110	3,432	(3,322)	20,594
Total 5520-00 · Supplies	29	1,716	(1,687)	210	3,432	(3,222)	20,594
5700-00 · Equipment Support & Maintenance	1	13	(11)	(3)	25	(28)	150
5710-00 · Taxes, Licenses & Fees 5740-00 · Equipment Rental/Leasing	0 108	13 167	(13) (59)	48 199	25 333	23 (134)	150 2,000
5800-00 · Training Seminars 5900-00 · Professional Fees	0	750	(750)	0	1,500	(1,500)	9,000
5910-00 · Professional Fees - Attorneys	0	125	(125)	0	250	(250)	1,500
5921-00 · Professional Fees - Other  Total 5900-00 · Professional Fees		1,125 1,250	(1,125)	0	2,250	(2,250)	13,500
10tal 5900-00 · Protessional Fees  5941-00 · Research & Planning	0	1,250	(1,250) 0	0	2,500	(2,500)	15,000 40,000
6020-00 · Programs		_					•
6016-00 · Special Event Partnership 6018-00 · Business Assoc. Grants	0 0	0 0	0 0	0 0	0 0	0 0	50,000 30,000
Total 6020-00 · Programs	0	0	0	0	0	0	80,000
6420-00 · Events							
6420-01 · Sponsorships 6421-01 · 4th of July Fireworks	0	0	0	0	0	0	20,000
6421-04 · Broken Arrow Skyrace	0	0	0	0	0	0	25,400 180,900
6421-06 · Spartan 6421-07 · Tahoe Lacrosse Tournament	0	0	0	0	0	0	6,000
6421-10 · WinterWonderGrass - Tahoe 6421-17 · Enduro	0 0	0 0	0 0	0 0	0 0	0 0	24,400 31,500
6421-18 · Sponsorships - Other		0	0	0	0	0	240,800
Total 6420-01 · Sponsorships	0	0	0	0	0	0	529,000
6421-00 · New Event Development 6424-00 · Event Operation Expenses	0 0	0	0	0	0	0	30,000 6,000
Total 6420-00 · Events		0	0	0	0	0	565,000
6730-00 · Marketing Cooperative/Media	40,087	45,057	(4,970)	119,526	119,526	0	925,000
6742-00 · Non-NLT Co-Op Marketing Program	198	0	198	397	0	397	220,000
6743-00 · BACC Marketing Programs 6743-01 · Shop Local	0	0	0	0	0	0	10,000
6743-03 · Touch Lake Tahoe	0	0	0	0	0	0	10,000
6743-04 · High Notes 6743-05 · Peak Your Adventure	0 0	0 0	0 0	0 0	0 0	0 0	10,000 10,000
6743-06 · Regional Reopening		0	0	0	0	0	40,000
Total 6743-00 · BACC Marketing Programs	0	0	0	0	0	0	80,000
8200-00 · Associate Relations 8600-00 · Additional Opportunites	0 2,680	23 7,917	(23) (5,237)	32 6,030	23 15,833	9 (9,803)	250 95,000
8700-00 · Automobile Expenses	33	136	(103)	90	136	(47)	1,500
8750-00 · Meals/Meetings 8810-00 · Dues & Subscriptions	16 51	250 259	(234) (208)	16 93	250 259	(234) (166)	2,750 2,850
8910-00 · Travel		0	0	0	0	0	11,100
Total Expense	82,015	89,893	(7,878)	192,747	208,555	(15,808)	2,459,816
Net Ordinary Income	49,969	42,091 <b>1</b> 5	7,878	99,640	83,831	15,808	523,821

12:36 PM 09/18/20 Accrual Basis

# North Lake Tahoe Resort Association Profit & Loss Budget Performance

11 - Marketing

	Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
Other Income/Expense Other Income 4700-00 · Revenues- Interest & Investment	17	0	17	34	0	34	0
Total Other Income	17	0	17	34	0	34	0
Other Expense 8990-00 · Allocated	32,247	42,125	(9,879)	65,095	83,900	(18,805)	524,426
Total Other Expense	32,247	42,125	(9,879)	65,095	83,900	(18,805)	524,426
Net Other Income	(32,230)	(42,125)	9,896	(65,061)	(83,900)	18,839	(524,426)
Net Income	17,740	(34)	17,774	34,579	(69)	34,647	(605)

# North Lake Tahoe Resort Association Profit & Loss Budget Performance

30 - Conference

Total Income  36,636.86 3		Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
A686-09 - Country of Piacer TOT Funding   38,638.88   36,838.88   30,00   66,946.61   66,946.61   0.00   Cross Profit   38,638.88   36,838.88   0.00   66,946.61   66,946.61   0.00   Cross Profit   38,638.88   36,838.88   0.00   66,946.61   66,946.61   0.00   Cross Profit   38,638.88   36,838.88   0.00   66,946.61   0.00   Cross Profit   0.00   Cro								-
Total Income 36,636.86 36,636.86 0.00 66,946.61 66,946.61 0.00  Gross Profit 36,836.88 36,836.88 0.00 66,946.61 66,946.61 0.00  Expense \$000-00-\$Statints & Wigges \$000-00-\$1000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$136.61 \$1.000 \$		36 636 86	36 636 86	0.00	66 946 61	66 946 61	0.00	384.054.23
Cross Profit   36,636.86   36,636.86   0.00   66,946.61   66,946.61   0.00   Expense   S000-00 - Salaries & Wages   5010-00 - Salaries & Wages   5010-00 - Salaries & Wages   5020-00 - PR - Tax Expense   522.03   1,157.17   (365.14)   1,592.38   2,314.34   (721.96)   1	,							
Expense   S000-00 - Salaries & Wages   196.61	Total Income	36,636.86	36,636.86		66,946.61	66,946.61		384,054.23
	Gross Profit	36,636.86	36,636.86	0.00	66,946.61	66,946.61	0.00	384,054.23
\$600.00 - 401 (k)   \$275.7   \$500.00   \$(224.43)   \$865.72   \$1,000.00   \$(134.28)   \$507.00 - Other Benefits and Expenses   \$8.49   \$37.50   \$(29.01)   \$5.98   \$75.00   \$(19.02)   \$1,000.00   \$1	5000-00 · Salaries & Wages 5010-00 · Sales Commissions 5020-00 · P/R - Tax Expense	522.03	1,157.17	(635.14)	1,592.38	2,314.34	(721.96)	0.00 13,886.00 24,500.00
5070-00 - Other Benefits and Expenses         8.49 al 9.85 id.,00.42 (5.831.57)         (29.01) bit 55.98 (75.00 (19.02) bit 55.98 (75.00 (19.02) bit 55.98 (75.00 (19.02) bit 55.98 (75.00) bit 55.98 (75.0								2,000.00
Total 5000-00 - Salaries & Wages - Other   8,198.85   14,030.42   (5,831.57)   23,635.43   28,060.84   (4,425.41)   16   Total 5000-00 - Salaries & Wages   10,712.48   17,933.43   (7,220.95)   28,413.03   35,866.86   (7,458.83)   1500-00 - Rent   17,000 - Rent   18,000 - Rent   18,00								6,000.00
Total 5000-00 · Salaries & Wages         10,712.48         17,933.43         (7,220.95)         28,413.03         35,866.86         (7,453.83)           5100-00 · Rent 5110-00 · Utilities         93.38         75.00         18.38         189.87         150.00         39.87           5140-00 · Repairs & Maintenance         0.00         21.67         (21.67)         0.00         43.34         (43.34)           5150-00 · Office - Cleaning         161.11         141.67         194.4         294.44         283.34         11.10           5100-00 · Rent         1,163.27         1,166.67         (3.40)         2,280.54         2,830.34         (6.80)         1           5310-00 · Telephone         418.19         266.67         151.52         757.52         533.34         224.18           5420-00 · Mail · USPS         0.00         16.67         (16.67)         0.00         33.34         (33.34)           5520-00 · Supplies         0.00         45.00         (45.00)         0.00         90.00         (90.00)           5520-00 · Supplies · Other         21.81         112.50         (90.89)         71.48         225.00         (155.52)           Total 5520-00 · Supplies · Other         21.81         157.50         (13.569)         71.48								450.00 168,365.00
5110-00 - Utilities         93.38         75.00         18.38         189.87         150.00         39.87           5140-00 - Repairs & Maintenance         0.00         21.67         (21.67)         0.00         43.34         (43.34)           5150-00 - Office - Cleaning         161.11         141.67         19.44         294.44         283.34         11.10           510-00 - Rent - Other         1,163.27         1,166.67         (3.40)         2,326.54         2,333.34         (6.80)         1           5310-00 - Telephone         418.19         266.67         151.52         757.52         533.34         224.18           5420-00 - Mail - USPS         0.00         16.67         (16.67)         0.00         33.34         224.18           5520-00 - Supplies         0.00         45.00         (45.00)         0.00         33.34         (33.34)           5520-00 - Supplies - Computer <\$1000	•	<del></del>	<del></del>		<del></del>	35,866.86		215,201.00
5110-00 - Utilities         93.38         75.00         18.38         189.87         150.00         39.87           5140-00 - Repairs & Maintenance         0.00         21.67         (21.67)         0.00         43.34         (43.34)           5150-00 - Office - Cleaning         161.11         141.67         19.44         294.44         283.34         11.10           510-00 - Rent - Other         1,163.27         1,166.67         (3.40)         2,326.54         2,333.34         (6.80)         1           5310-00 - Telephone         418.19         266.67         151.52         757.52         533.34         224.18           5420-00 - Mail - USPS         0.00         16.67         (16.67)         0.00         33.34         224.18           5520-00 - Supplies         0.00         45.00         (45.00)         0.00         33.34         (33.34)           5520-00 - Supplies - Computer <\$1000	5100-00 · Rent							
5310-00 · Telephone         418.19         266.67         151.52         757.52         533.34         224.18           Total 5310-00 · Telephone         418.19         266.67         151.52         757.52         533.34         224.18           5420-00 · Mail · USPS         0.00         16.67         (16.67)         0.00         33.34         (33.34)           5520-00 · Supplies         5520-00 · Supplies · Other         21.81         112.50         (90.69)         71.48         225.00         (153.52)           Total 5520-00 · Supplies · Other         21.81         157.50         (135.69)         71.48         225.00         (153.52)           Total 5520-00 · Supplies · Other         0.00         8.33         (8.33)         29.79         16.66         13.13           5710-00 · Taxes, Licenses & Fees         0.00         8.33         (8.33)         29.79         16.66         13.13           5740-00 · Equipment Rental/Leasing         47.58         8.33         (35.75)         87.77         166.66         (78.89)           5800-00 · Training Seminars         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.0	5110-00 · Utilities 5140-00 · Repairs & Maintenance 5150-00 · Office - Cleaning	0.00 161.11	21.67 141.67	(21.67) 19.44	0.00 294.44	43.34 283.34	(43.34) 11.10	900.00 260.00 1,700.00 14,000.00
5320-00 · Telephone         418.19         266.67         151.52         757.52         533.34         224.18           Total 5310-00 · Telephone         418.19         266.67         151.52         757.52         533.34         224.18           5420-00 · Mail · USPS         0.00         16.67         (16.67)         0.00         33.34         (33.34)           5520-00 · Supplies · Computer < \$1000	Total 5100-00 · Rent	1,417.76	1,405.01	12.75	2,810.85	2,810.02	0.83	16,860.00
Total 5310-00 · Telephone         418.19         266.67         151.52         757.52         533.34         224.18           5420-00 · Mail · USPS         0.00         16.67         (16.67)         0.00         33.34         (33.34)           5520-00 · Supplies         5525-00 · Supplies · Computer <\$1000         0.00         45.00         (45.00)         0.00         90.00         (90.00)           5520-00 · Supplies · Other         21.81         112.50         (90.69)         71.48         225.00         (153.52)           Total 5520-00 · Supplies         21.81         157.50         (135.69)         71.48         315.00         (243.52)           5710-00 · Taxes, Licenses & Fees         0.00         8.33         (8.33)         29.79         16.66         13.13           5740-00 · Equipment Rental/Leasing         47.58         83.33         (35.75)         87.77         166.66         (78.89)           5800-00 · Training Seminars         0.00<		418 10	266 67	151 52	757 52	533 34	224 18	3,200.00
5420-00 · Mail - USPS         0.00         16.67         (16.67)         0.00         33.34         (33.34)           5520-00 · Supplies - Other         0.00         45.00         (45.00)         0.00         90.00         (90.00)           5520-00 · Supplies - Other         21.81         112.50         (90.69)         71.48         315.00         (243.52)           Total 5520-00 · Supplies         21.81         157.50         (135.69)         71.48         315.00         (243.52)           5710-00 · Taxes, Licenses & Fees         0.00         8.33         (8.33)         29.79         16.66         13.13           5740-00 · Equipment Rental/Leasing         47.58         83.33         (35.75)         87.77         166.66         (78.89)           5800-00 · Training Seminars         0.00         6730-00 · Marketing Cooperative/Media         16,222.00         11,252.00         4,970.00         16,222.00         16,222.00         0.00         16,222.00 <t< td=""><td>·</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	·							
5520-00 · Supplies         5525-00 · Supplies- Computer <\$1000         0.00         45.00         (45.00)         0.00         90.00         (90.00)           5520-00 · Supplies - Other         21.81         112.50         (90.69)         71.48         225.00         (153.52)           Total 5520-00 · Supplies         21.81         157.50         (135.69)         71.48         315.00         (243.52)           5710-00 · Taxes, Licenses & Fees         0.00         8.33         (8.33)         29.79         16.66         13.13           5740-00 · Equipment Rental/Leasing         47.58         83.33         (35.75)         87.77         166.66         (78.89)           5800-00 · Training Seminars         0.00         16.222.00         16.222.00         0.00         0.00         0.00         0.0	·							3,200.00
5525-00 · Supplies - Computer <\$1000         0.00         45.00         (45.00)         0.00         90.00         (90.00)           5520-00 · Supplies - Other         21.81         112.50         (90.69)         71.48         225.00         (153.52)           Total 5520-00 · Supplies         21.81         157.50         (135.69)         71.48         315.00         (243.52)           5710-00 · Taxes, Licenses & Fees         0.00         8.33         (8.33)         29.79         16.66         13.13           5740-00 · Equipment Rental/Leasing         47.58         83.33         (35.75)         87.77         166.66         (78.89)           5800-00 · Training Seminars         0.00         62.20.00         0.00         16,222.00         0.00         16,222.00         0.00         16,222.00         0.00         125.00         17.50 </td <td>5420-00 · Mail - USPS</td> <td>0.00</td> <td>16.67</td> <td>(16.67)</td> <td>0.00</td> <td>33.34</td> <td>(33.34)</td> <td>200.00</td>	5420-00 · Mail - USPS	0.00	16.67	(16.67)	0.00	33.34	(33.34)	200.00
5710-00 · Taxes, Licenses & Fees         0.00         8.33         (8.33)         29.79         16.66         13.13           5740-00 · Equipment Rental/Leasing         47.58         83.33         (35.75)         87.77         166.66         (78.89)           5800-00 · Training Seminars         0.00         673-00         0.00         16,222.00         0.00         0.00         0.00         0.00         0.00         16,222.00         0.00         0.00         62.50         (62.50)         0.00         125.00         (125.00)         125.00         (125.00)         125.00         125.00         (125.00)         125.00         125.00         125.00         125.00         125.00         125.00         125.00         125.00         125.00         125.00         125.00         125.00         125.00         125.00         125.00         125.00	5525-00 · Supplies- Computer <\$1000							540.00 1,350.00
5740-00 · Equipment Rental/Leasing 5800-00 · Training Seminars         47.58 bit 3.33 bit 3.575 bit 3.777 bit 3.66.66 bit 3.00 bit 3.	Total 5520-00 · Supplies	21.81	157.50	(135.69)	71.48	315.00	(243.52)	1,890.00
Net Ordinary Income         7,797.04         5,422.25         2,374.79         18,554.17         10,799.39         7,754.78           Other Income/Expense Other Expense 8990-00 · Allocated         4,148.99         5,422.27         (1,273.28)         8,375.44         10,799.43         (2,423.99)           Total Other Expense         4,148.99         5,422.27         (1,273.28)         8,375.44         10,799.43         (2,423.99)	5740-00 · Equipment Rental/Leasing 5800-00 · Training Seminars 6730-00 · Marketing Cooperative/Media 8750-00 · Meals/Meetings	47.58 0.00 16,222.00 0.00	83.33 0.00 11,252.00 29.17	(35.75) 0.00 4,970.00 (29.17)	87.77 0.00 16,222.00 0.00	166.66 0.00 16,222.00 58.34	(78.89) 0.00 0.00 (58.34)	100.00 1,000.00 2,000.00 75,000.00 350.00 750.00
Other Income/Expense Other Expense 8990-00 · Allocated         4,148.99         5,422.27         (1,273.28)         8,375.44         10,799.43         (2,423.99)           Total Other Expense         4,148.99         5,422.27         (1,273.28)         8,375.44         10,799.43         (2,423.99)	Total Expense	28,839.82	31,214.61	(2,374.79)	48,392.44	56,147.22	(7,754.78)	316,551.00
Other Expense 8990-00 · Allocated         4,148.99         5,422.27         (1,273.28)         8,375.44         10,799.43         (2,423.99)           Total Other Expense         4,148.99         5,422.27         (1,273.28)         8,375.44         10,799.43         (2,423.99)	Net Ordinary Income	7,797.04	5,422.25	2,374.79	18,554.17	10,799.39	7,754.78	67,503.23
	Other Income/Expense Other Expense	4,148.99	5,422.27	(1,273.28)		10,799.43		67,503.23
Mat Other Income. (A 440.00) (E 400.07) 4.070.00 (0.075.44) (40.700.42) 2.400.00	Total Other Expense	4,148.99	5,422.27	(1,273.28)	8,375.44	10,799.43	(2,423.99)	67,503.23
Net Other Income (4,146.99) (5,422.21) 1,273.26 (6,373.44) (10,799.43) 2,423.99	Net Other Income	(4,148.99)	(5,422.27)	1,273.28	(8,375.44)	(10,799.43)	2,423.99	(67,503.23)
let Income 3,648.05 (0.02) 3,648.07 10,178.73 (0.04) 10,178.77	let Income	3,648.05	(0.02)	3,648.07	10,178.73	(0.04)	10,178.77	0.00

### North Lake Tahoe Resort Association Profit & Loss Budget Performance

42 - Visitor Center

	Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
Ordinary Income/Expense							
Income 4050-00 · County of Placer TOT Funding 46000 · Merchandise Sales	27,144	36,530	(9,386)	59,459	74,773	(15,314)	457,711
4502-00 · Non-Retail VIC income 4502-00 · Retail Revenue - Other 46000 · Merchandise Sales - Other	390 130 13,409	0 0 9,500	390 130 3,909	1,062 360 24,745	0 0 15,500	1,062 360 9,245	0 0 85,000
Total 46000 · Merchandise Sales	13,929	9,500	4,429	26,167	15,500	10,667	85,000
Total Income	41,073	46,030	(4,957)	85,626	90,273	(4,647)	542,711
Gross Profit	41,073	46,030	(4,957)	85,626	90,273	(4,647)	542,711
Expense  5000-00 · Salaries & Wages  5020-00 · P/R - Tax Expense  5030-00 · P/R - Health Insurance Expense  5040-00 · P/R - Workmans Comp  5060-00 · 401 (k)  5070-00 · Other Benefits and Expenses  5000-00 · Salaries & Wages - Other	917 1,360 528 389 18 10,207	1,292 1,583 433 417 82 15,568	(375) (224) 95 (27) (64) (5,361)	2,153 1,910 936 874 29 22,772	2,583 3,167 867 833 164 31,136	(431) (1,257) 70 40 (134) (8,365)	15,500 19,000 5,200 5,000 982 186,818
Total 5000-00 · Salaries & Wages	13,419	19,375	(5,956)	28,674	38,750	(10,076)	232,500
5100-00 · Rent 5110-00 · Utilities 5140-00 · Repairs & Maintenance 5150-00 · Office - Cleaning 5100-00 · Rent - Other	340 0 0 6,631	583 458 358 6,721	(243) (458) (358) (90)	713 0 0 13,261	1,167 917 717 13,442	(454) (917) (717) (180)	7,000 5,500 4,300 80,650
Total 5100-00 · Rent	6,971	8,121	(1,150)	13,974	16,242	(2,267)	97,450
5310-00 · Telephone 5320-00 · Telephone	328	238	91	591	475	116	2,850
Total 5310-00 · Telephone	328	238	91	591	475	116	2,850
5420-00 · Mail - USPS	0	17	(17)	0	33	(33)	200
5520-00 · Supplies 5525-00 · Supplies- Computer <\$1000 5520-00 · Supplies - Other	0 98	75 2,917	(75) (2,819)	0 669	150 5,833	(150) (5,164)	900 35,000
Total 5520-00 · Supplies	98	2,992	(2,894)	669	5,983	(5,314)	35,900
5700-00 · Equipment Support & Maintenance 5710-00 · Taxes, Licenses & Fees 5740-00 · Equipment Rental/Leasing 5800-00 · Training Seminars 5850-00 · Artist of Month - Commissions 6740-00 · Media/Collateral/Production 6742-00 · Non-NLT Co-Op Marketing Program	0 0 87 0 120 0 200	4 129 250 250 1,667 1,000	(4) (4) (43) (250) (130) (1,667) (800)	0 29 160 0 360 0 400	8 8 258 500 500 3,333 2,000	(8) 21 (99) (500) (140) (3,333) (1,600)	50 50 1,550 3,000 3,000 20,000 12,000
8100-00 · Cost of Goods Sold 51100 · Freight and Shipping Costs 8100-01 · CGS - Other 8100-00 · Cost of Goods Sold - Other	91 5,040 6,758	125 0 4,247	(34) 5,040 2,511	470 48,143 12,636	250 0 6,929	220 48,143 5,707	1,500 0 38,000
Total 8100-00 · Cost of Goods Sold	11,890	4,372	7,518	61,248	7,179	54,070	39,500
8200-00 · Associate Relations 8500-00 · Credit Card Fees 8700-00 · Automobile Expenses 8750-00 · Meals/Meetings 8810-00 · Dues & Subscriptions 8910-00 · Travel	0 387 0 0 0	17 447 46 33 8 0	(17) (60) (46) (33) (8)	0 713 59 0 0	33 729 92 67 17	(33) (16) (33) (67) (17)	200 4,000 550 400 100 1,500
Total Expense	33,499	38,968	(5,469)	106,877	76,207	30,670	454,800
Net Ordinary Income	7,575	7,062	512	(21,251)	14,066	(35,317)	87,911
Other Income/Expense Other Expense 8990-00 · Allocated	5,965	7,062	(1,097)	12,041	14,066	(2,025)	87,921
Total Other Expense	5,965	7,062	(1,097)	12,041	14,066	(2,025)	87,921
Net Other Income	(5,965)	(7,062)	1,097	(12,041)	(14,066)	2,025	(87,921)
Net Income	1,610	0	1,610	(33,292)	0	(33,292)	(10)

### **North Lake Tahoe Resort Association** Profit & Loss Budget Performance 51 - TMPI

		Aug 20	Budget	\$ Over Bud	Jul - Aug 20	YTD Budget	\$ Over Bud	Annual Bu
Total Income         16,502.84         16,502.84         0.00         26,230.03         26,230.03         0.00         218,419.46           Gross Profit         16,502.84         16,502.84         0.00         26,230.03         26,230.03         0.00         218,419.46           Expense         Sepanse								
Gross Profit         16,502,84         16,502,84         0.00         26,230.03         26,230.03         0.00         218,419,46           Expanse 5000-00 - Salaries & Wages 5020-00 - PiR - Tax Expense 5040-00 - PiR - Tax Expense 5040-00 - PiR - Mortmans Comp         95,39 47,82         225,00 166,67         (129,61) (18,85)         203,77 295,16         333,34 333,34         (28,62) (33,85)         2,000.00 (338,51)         2,000.00 2,000 2,000 5070-00 - Other Benefits and Expenses 5000-00 - Salaries & Wages - Other         0.00 1,856,84         16,627 (166,67)         (170,00 1,866,70)         33,84 33,83,50         (32,24),880 3,335,50         (22,749,34) 3,870.03         3,870.03         9,715.52         (5,001,49)         50,020,00 5000,00         50,00         50,00         4,66         5,97 5,000,00         5,97 5,000,00         5,97 5,000,00         0,00 51,97         <	4050-00 · County of Placer TOT Funding	16,502.84	16,502.84	0.00	26,230.03	26,230.03	0.00	218,419.46
Expense	Total Income	16,502.84	16,502.84	0.00	26,230.03	26,230.03	0.00	218,419.46
\$000-00   Salaries & Wages   \$05.30   \$0.250.00   \$1.296.10   \$203.77   \$450.00   \$(246.23)   \$2.700.00   \$503-00   PR - Health insurance Expense   \$147.82   \$166.67   \$16.85   \$295.16   \$333.34   \$(38.18)   \$2.000.00   \$504-00   PR - Health insurance Expense   \$17.500   \$16.607   \$16.607   \$1.000   \$333.34   \$(33.34)   \$2.000.00   \$506-00 - 401 (k)   \$0.00   \$16.607   \$166.67   \$1.000   \$333.34   \$333.40   \$2.000.00   \$506-00 - 401 (k)   \$0.00   \$16.507   \$1.6007   \$1.000   \$333.34   \$333.40   \$2.000.00   \$5000-00 - Salaries & Wages   \$1.895.64   \$3.835.50   \$2.249.86   \$3.850.01   \$7.671.00   \$4.315.09   \$4.026.00   \$1.000   \$0.000   \$3.316.83   \$2.040.00   \$1.000   \$0.000   \$3.316.83   \$2.040.00   \$4.026.00   \$1.000   \$0.000   \$3.316.83   \$2.040.00   \$4.026.00   \$1.000   \$0.000   \$3.316.83   \$2.040   \$1.000   \$2.00	Gross Profit	16,502.84	16,502.84	0.00	26,230.03	26,230.03	0.00	218,419.46
5000-00 - Salaries & Wages - Other         1,585.64         3,835.50         (2,249.86)         3,355.91         7,671.00         (4,315.09)         46,026.00           Total 5000-00 - Salaries & Wages         1,836.42         4,585.76         (2,749.34)         3,870.03         9,171.52         (5,301.49)         55,020.00           5100-00 - Rent S110-00 - Utilities         4,66         0.00         8,06         14,73         0.00         14,73         0.00         14,73         0.00           Total 5010-00 - Rent         12,72         0.00         12,72         20.70         0.00         20,70         0.00           5310-00 - Telephone         18.66         0.00         18.66         29.91         0.00         29.91         0.00           5520-00 - Supplies         18.66         0.00         18.66         29.91         0.00         29.91         0.00           5520-00 - Supplies - Computer < \$1000	5000-00 · Salaries & Wages 5020-00 · P/R - Tax Expense 5030-00 · P/R - Health Insurance Expense 5040-00 · P/R - Workmans Comp	147.82 6.72	166.67 175.00	(18.85) (168.28)	295.16 13.49	333.34 350.00	(38.18) (336.51)	2,000.00 2,100.00
Total 5000-00 · Salaries & Wages   1,836.42   4,585.76   (2,749.34)   3,870.03   9,171.52   (5,301.49)   55,029.00				` '				
5100-00 · Rent         4.66         0.00         4.66         5.97         0.00         5.97         0.00           5110-00 · Office · Cleaning         8.06         0.00         4.66         5.97         0.00         5.97         0.00           Total 5100-00 · Rent         12.72         0.00         12.72         20.70         0.00         20.70         0.00           5310-00 · Telephone         18.66         0.00         18.66         29.91         0.00         29.91         0.00           5520-00 · Supplies         18.66         0.00         18.66         29.91         0.00         29.91         0.00           5520-00 · Supplies · Computer <\$1000         0.00         0.00         0.00         3.14         0.00         29.91         0.00           5520-00 · Supplies · Computer <\$1000         0.00         0.00         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.00         3.00         3.00         3.00	-							
5110-00 · Utilitiles         4.66         0.00         4.66         5.97         0.00         5.97         0.00           5150-00 · Office - Cleaning         8.06         0.00         8.06         14.73         0.00         14.73         0.00           Total 5100-00 · Felephone         12.72         0.00         12.72         20.70         0.00         20.70         0.00           5320-00 · Telephone         18.66         0.00         18.66         29.91         0.00         29.91         0.00           5520-00 · Supplies         0.00         0.00         0.00         3.14         0.00         3.14         0.00           5520-00 · Supplies - Computer <\$1000         0.00         0.00         0.00         3.14         0.00         3.14         0.00           5520-00 · Supplies - Other         1.09         2.083.33         (2.082.24)         2.62         4.166.66         (4.160.90)         25,000.00           Total 5520-00 · Supplies - Other         1.09         2.083.33         (2.082.24)         5.76         4.166.66         (4.160.90)         25,000.00           Total 5520-00 · Supplies - Other         6.240.00         6.750.00         (510.00)         6.240.00         6.750.00         (510.00)         6.10.00         6	-	1,836.42	4,585.76	(2,749.34)	3,870.03	9,171.52	(5,301.49)	55,029.00
5310-00 · Telephone         18.66         0.00         18.66         29.91         0.00         29.91         0.00           Total 5310-00 · Telephone         18.66         0.00         18.66         29.91         0.00         29.91         0.00           5520-00 · Supplies · Computer <\$1000	5110-00 · Utilities							
5320-00 · Telephone         18.66         0.00         18.66         29.91         0.00         29.91         0.00           Total 5310-00 · Telephone         18.66         0.00         18.66         29.91         0.00         29.91         0.00           5520-00 · Supplies - Supplies - Computer < \$1000         0.00         0.00         0.00         3.14         0.00         3.14         0.00           5520-00 · Supplies - Other         1.09         2.083.33         (2,082.24)         5.76         4,166.66         (4,164.04)         25,000.00           Total 5520-00 · Supplies - Other         1.09         2,083.33         (2,082.24)         5.76         4,166.66         (4,160.90)         25,000.00           5710-00 · Taxes, Licenses & Fees         0.00         6,750.00         (510.00)         6,240.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,750.00         6,00         5.00         0.00         5.00         0.00         5.00         0.00         5.00         0.00         5.00         0.00         5.00         0.00         5.00         0.00	Total 5100-00 · Rent	12.72	0.00	12.72	20.70	0.00	20.70	0.00
5520-00 · Supplies         5525-00 · Supplies- Computer <\$1000         0.00         0.00         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         3.14         0.00         4.166.66         (4,164.04)         25,000.00         0.00         5520-00 · Supplies · Other         1.09         2,083.33         (2,082.24)         5.76         4,166.66         (4,160.90)         25,000.00         0.00         5710-00 · Taxes, Licenses & Fees         0.00		18.66	0.00	18.66	29.91	0.00	29.91	0.00
5525-00 · Supplies - Computer <\$1000         0.00         0.00         0.00         3.14         0.00         3.14         0.00           5520-00 · Supplies - Other         1.09         2,083,33         (2,082.24)         5.76         4,166.66         (4,160.90)         25,000.00           Total 5520-00 · Supplies - Other         1.09         2,083.33         (2,082.24)         5.76         4,166.66         (4,160.90)         25,000.00           5710-00 · Taxes, Licenses & Fees         0.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         1.49         590-00 · Professional Fees         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         100,000.00           Total 5900-00 · Professional Fees         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         100,000.00           8810-00 · Professional Fees         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         6,750.00         0.00         0.00         0.00         5.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00	Total 5310-00 · Telephone	18.66	0.00	18.66	29.91	0.00	29.91	0.00
5710-00 · Taxes, Licenses & Fees         0.00         1.49           5900-00 · Professional Fees         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         1.00,000.00           Total 5900-00 · Professional Fees         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         100,000.00           8810-00 · Dues & Subscriptions         5.00         0.00         5.00         5.00         0.00         5.00         0.00         5.00         0.00         5.00         9,915.29         180,029.00           Net Ordinary Income         8,388.95         3,083.75         5,305.20         16,057.14         6,141.85         9,915.29         38,390.46           Other Income/Expense         0ther Expense         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Total Other Expense         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Net Other Income         (2,360.88)         (3,083.76)         722.88         (4,765.83)         (6,141.86)         1,376.03         (38,390.46)	5525-00 · Supplies- Computer <\$1000							
5900-00 · Professional Fees - Other         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         100,000.00           Total 5900-00 · Professional Fees         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         100,000.00           8810-00 · Dues & Subscriptions         5.00         0.00         5.00         5.00         0.00	Total 5520-00 · Supplies	1.09	2,083.33	(2,082.24)	5.76	4,166.66	(4,160.90)	25,000.00
5921-00 · Professional Fees - Other         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         100,000.00           Total 5900-00 · Professional Fees         6,240.00         6,750.00         (510.00)         6,240.00         6,750.00         (510.00)         100,000.00           8810-00 · Dues & Subscriptions         5.00         0.00         5.00         5.00         0.00         5.00         0.00         5.00         0.00           Total Expense         8,113.89         13,419.09         (5,305.20)         10,172.89         20,088.18         (9,915.29)         180,029.00           Net Ordinary Income         8,388.95         3,083.75         5,305.20         16,057.14         6,141.85         9,915.29         38,390.46           Other Income/Expense Other Expense 8990-00 · Allocated         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Total Other Expense         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Net Other Income         (2,360.88)         (3,083.76)         722.88         (4,765.83)         (6,141.86)         1,376.03         (38,390.46)		0.00			1.49			
8810-00 · Dues & Subscriptions         5.00         0.00         5.00         5.00         0.00         5.00         0.00         5.00         0.00           Total Expense         8,113.89         13,419.09         (5,305.20)         10,172.89         20,088.18         (9,915.29)         180,029.00           Net Ordinary Income         8,388.95         3,083.75         5,305.20         16,057.14         6,141.85         9,915.29         38,390.46           Other Income/Expense Other Expense 8990-00 · Allocated         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Total Other Expense         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Net Other Income         (2,360.88)         (3,083.76)         722.88         (4,765.83)         (6,141.86)         1,376.03         (38,390.46)		6,240.00	6,750.00	(510.00)	6,240.00	6,750.00	(510.00)	100,000.00
Total Expense         8,113.89         13,419.09         (5,305.20)         10,172.89         20,088.18         (9,915.29)         180,029.00           Net Ordinary Income         8,388.95         3,083.75         5,305.20         16,057.14         6,141.85         9,915.29         38,390.46           Other Income/Expense Other Expense 8990-00 · Allocated         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Total Other Expense         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Net Other Income         (2,360.88)         (3,083.76)         722.88         (4,765.83)         (6,141.86)         1,376.03         (38,390.46)	Total 5900-00 · Professional Fees	6,240.00	6,750.00	(510.00)	6,240.00	6,750.00	(510.00)	100,000.00
Net Ordinary Income         8,388.95         3,083.75         5,305.20         16,057.14         6,141.85         9,915.29         38,390.46           Other Income/Expense Other Expense 8990-00 · Allocated         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Total Other Expense         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Net Other Income         (2,360.88)         (3,083.76)         722.88         (4,765.83)         (6,141.86)         1,376.03         (38,390.46)	8810-00 · Dues & Subscriptions	5.00	0.00	5.00	5.00	0.00	5.00	0.00
Other Income/Expense Other Expense 8990-00 · Allocated         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Total Other Expense         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Net Other Income         (2,360.88)         (3,083.76)         722.88         (4,765.83)         (6,141.86)         1,376.03         (38,390.46)	Total Expense	8,113.89	13,419.09	(5,305.20)	10,172.89	20,088.18	(9,915.29)	180,029.00
Other Expense 8990-00 · Allocated         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Total Other Expense         2,360.88         3,083.76         (722.88)         4,765.83         6,141.86         (1,376.03)         38,390.46           Net Other Income         (2,360.88)         (3,083.76)         722.88         (4,765.83)         (6,141.86)         1,376.03         (38,390.46)	Net Ordinary Income	8,388.95	3,083.75	5,305.20	16,057.14	6,141.85	9,915.29	38,390.46
Net Other Income         (2,360.88)         (3,083.76)         722.88         (4,765.83)         (6,141.86)         1,376.03         (38,390.46)	Other Expense	2,360.88	3,083.76	(722.88)	4,765.83	6,141.86	(1,376.03)	38,390.46
	Total Other Expense	2,360.88	3,083.76	(722.88)	4,765.83	6,141.86	(1,376.03)	38,390.46
Net Income 6,028.07 (0.01) 6,028.08 11,291.31 (0.01) 11,291.32 0.00	Net Other Income	(2,360.88)	(3,083.76)	722.88	(4,765.83)	(6,141.86)	1,376.03	(38,390.46)
	Net Income	6,028.07	(0.01)	6,028.08	11,291.31	(0.01)	11,291.32	0.00

## North Lake Tahoe Resort Association Profit & Loss Budget Performance

60 - Membership

Accidal Basis		oo - McIliberali	·P				
	Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
Ordinary Income/Expense			<del></del>	<u></u>			
Income 4200-00 · Membership Dues Revenue 4250-00 · Revenues-Membership Activities 4250-01 · Community Awards	11,316	10,417	899	22,663	20,833	1,830	125,000
4250-04 · Silent Auction 4250-05 · Sponsorships 4250-01 · Community Awards - Other	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	19,000 19,000 20,000
Total 4250-01 · Community Awards	0	0	0	0	0	0	58,000
4250-02 · Chamber Events 4250-03 · Summer/Winter Rec Luncheon 4251-00 · Tues AM Breakfast Club 4251-01 · Tues AM Breakfast Club Sponsors	0 0	0 0	0 0 0	0 0	0 0 0	0 0 0	6,000 2,500 2,000
4251-00 · Tues AM Breakfast Club - Other Total 4251-00 · Tues AM Breakfast Club	0	0 0	0	0	0	0	<u>4,000</u> 6,000
4250-00 · Revenues-Membership Activities - Other	1,310	0	1,310	1,360	0	1,360	0,000
Total 4250-00 · Revenues-Membership Activities	1,310	0	1,310	1,360	0	1,360	72,500
4253-00 · Revenue- Other	0	0	0	0	0	0	2,500
Total Income	12,626	10,417	2,209	24,023	20,833	3,190	200,000
Gross Profit	12,626	10,417	2,209	24,023	20,833	3,190	200,000
Expense	,,	-,	,	, .	,,,,,,		,
5000-00 · Salaries & Wages  5020-00 · P/R - Tax Expense  5030-00 · P/R - Health Insurance Expense  5040-00 · P/R - Workmans Comp  5060-00 · 401 (k)  5070-00 · Other Benefits and Expenses  5000-00 · Salaries & Wages - Other	(1,131) 582 82 (601) 12 3,958	458 667 33 142 33 5,333	(1,589) (84) 49 (742) (21) (1,376)	(936) 685 99 (510) 19 7,314	917 1,333 67 283 67 10,667	(1,853) (649) 33 (794) (48) (3,352)	5,500 8,000 400 1,700 400 64,000
Total 5000-00 · Salaries & Wages	2,903	6,667	(3,764)	6,671	13,333	(6,663)	80,000
5100-00 · Rent 5110-00 · Utilities 5140-00 · Repairs & Maintenance 5150-00 · Office - Cleaning 5100-00 · Rent - Other	23 0 29 748	33 8 58 638	(10) (8) (29) 111	68 0 53 1,394	67 17 117 1,275	1 (17) (64) 119	400 100 700 7,650
Total 5100-00 · Rent	800	737	63	1,514	1,475	39	8,850
5310-00 · Telephone 5320-00 · Telephone	65	121	(56)	147	242	(95)	1,450
Total 5310-00 · Telephone	65	121	(56)	147	242	(95)	1,450
5420-00 · Mail - USPS	0	10	(10)	0	20	(20)	120
5520-00 · Supplies 5525-00 · Supplies- Computer <\$1000 5520-00 · Supplies - Other	0 9	0 167	0 (157)	2 31	0 333	(302)	2,000
Total 5520-00 · Supplies	9	167	(157)	33	333	(300)	2,000
5710-00 · Taxes, Licenses & Fees 5740-00 · Equipment Rental/Leasing 5900-00 · Professional Fees 5921-00 · Professional Fees - Other	0 65 0	0 173 0	0 (108) 0	9 120 0	0 347 0	9 (227) 0	0 2,080 1,000
		0	0	0	0	0	1,000
Total 5900-00 · Professional Fees 6423-00 · Membership Activities 6434-00 · Community Awards Dinner 6436-00 · Membership - Wnt/Sum Rec Lunch 6437-00 · Tuesday Morning Breakfast Club 6442-00 · Public Relations/Website 6423-00 · Membership Activities - Other	0 0 0 0 583 0	0 0 0 0 417 417	0 0 0 166 (417)	295 0 0 1,152 915	0 0 0 0 833 833	295 0 0 318 82	28,000 1,000 3,000 5,000 5,000
Total 6423-00 · Membership Activities	583	833	(250)	2,362	1,667	695	42,000
8200-00 · Associate Relations 8500-00 · Credit Card Fees 8700-00 · Automobile Expenses 8750-00 · Meals/Meetings 8810-00 · Dues & Subscriptions	0 20 4 7 73	13 0 33 33 17	(13) 20 (29) (27) 56	0 40 28 7 73	25 0 67 67 33	(25) 40 (38) (60) 39	150 1,850 400 400 200
Total Expense	4,529	8,804	(4,275)	11,003	17,608	(6,605)	140,500
Net Ordinary Income	8,097	1,613	6,484	13,020	3,225	9,795	59,500
Other Income/Expense Other Expense 8990-00 · Allocated	1,844	2,407	(563)	3,722	4,793	(1,071)	29,961
Total Other Expense	1,844	2,407	(563)	3,722	4,793	(1,071)	29,961
Net Other Income	(1,844)	(2,407)	563	(3,722)	(4,793)	1,071	(29,961)
Net Income	6,253	(794)	7,047	9,298	(1,568)	10,866	29,539
		- , , ,					

## North Lake Tahoe Resort Association Profit & Loss Budget Performance

70 - Administration

	Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
Ordinary Income/Expense							
Expense							
5000-00 · Salaries & Wages 5020-00 · P/R - Tax Expense	2,158	2,250	(92)	4,254	4,500	(246)	27,000
5030-00 · P/R - Health Insurance Expense	4,742	3,292	1,450	6,411	6,583	(172)	39,500
5040-00 · P/R - Workmans Comp	191	194	(4)	296	389	(93)	2,332
5060-00 · 401 (k)	(1,384)	1,250	(2,634)	(717)	2,500	(3,217)	15,000
5070-00 · Other Benefits and Expenses	79	117	(37)	139	233	(94)	1,400
5000-00 · Salaries & Wages - Other	30,547	33,527	(2,980)	63,412	67,053	(3,641)	402,320
Total 5000-00 · Salaries & Wages	36,333	40,629	(4,296)	73,795	81,259	(7,463)	487,552
5100-00 · Rent	156	125	31	325	250	75	1,500
5110-00 · Utilities 5140-00 · Repairs & Maintenance	0	325	(325)	325 87	650	(563)	3,900
5150-00 · Office - Cleaning	269	250	19	492	500	(8)	3,000
5100-00 · Rent - Other	2,413	1,893	519	4,826	3,787	1,039	22,720
Total 5100-00 · Rent	2,838	2,593	245	5,729	5,187	542	31,120
5310-00 · Telephone	005	750	475	4.000	4.500	200	0.005
5320-00 · Telephone	925	750	175	1,866	1,500	366	9,000
Total 5310-00 · Telephone	925	750	175	1,866	1,500	366	9,000
5420-00 · Mail - USPS	0	83	(83)	0	167	(167)	1,000
5510-00 · Insurance/Bonding 5520-00 · Supplies	269	1,692	(1,423)	538	3,383	(2,846)	20,300
5525-00 · Supplies- Computer <\$1000	0	167	(167)	27	333	(307)	2,000
5520-00 · Supplies - Other	308	603	(294)	472	1,205	(733)	7,230
Total 5520-00 · Supplies	308	769	(461)	499	1,538	(1,040)	9,230
5700-00 · Equipment Support & Maintenance	2,364	2,250	114	4,748	4,500	248	27,000
5710-00 · Taxes, Licenses & Fees	495	1,000	(505)	1,523	2,000	(477)	12,000
5740-00 · Equipment Rental/Leasing 5800-00 · Training Seminars	125 66	417 667	(291)	231 66	833	(602)	5,00 8.00
5900-00 · Professional Fees	00	007	(601)	00	1,333	(1,267)	0,00
5910-00 · Professional Fees - Attorneys	620	625	(5)	920	1,250	(330)	7,500
5920-00 · Professional Fees - Accountant	400	0	400	400	0	400	26,000
5921-00 · Professional Fees - Other	0	1,625	(1,625)	0	3,250	(3,250)	19,500
Total 5900-00 · Professional Fees	1,020	2,250	(1,230)	1,320	4,500	(3,180)	53,000
5941-00 · Research & Planning	0	1,250	(1,250)	0	2,500	(2,500)	15,000
7500-00 · Trade Shows/Travel	0	1,250	(1,250)	0	2,500	(2,500)	15,000
8200-00 · Associate Relations	250	83	167	381	167	214	1,000
8300-00 · Board Functions	858	500	358	858	500	358	7,000
8600-00 · Additional Opportunites	650	2,083	(1,433)	1,300	4,167	(2,867)	25,000
8700-00 · Automobile Expenses	80 122	250 417	(170)	306 122	500 833	(195)	3,000
8750-00 · Meals/Meetings 8810-00 · Dues & Subscriptions	371	1,167	(294) (795)	719	2,333	(711) (1,614)	5,000 14,000
Total Expense	47,076	60,100	(13,024)	94,000	119,700	(25,700)	748,202
Net Ordinary Income	(47,076)	(60,100)	13,024	(94,000)	(119,700)	25,700	(748,202
Other Income/Expense	( )/	(==, ==)	-,	(= ,= ,= )	( -,,		, ,,
Other Expense	(46,566)	(60.400)	13,535	(94,000)	(440.700)	25,700	(748,202
		(60,100)	13,335	(94,000)	(119,700)		
8990-00 · Allocated		(60.100)	13 535	(94 000)	(119 700)	25 700	(748 202
8990-00 · Allocated  Total Other Expense	(46,566)	(60,100)	13,535	(94,000)	(119,700)	25,700	
8990-00 · Allocated		(60,100) 60,100 (0)	13,535 (13,535) (510)	94,000	(119,700) 119,700 (0)	25,700 (25,700)	748,202

### **North Lake Tahoe Marketing Cooperative**

### Preliminary

Financial Statements for the Period Ending
August 31, 2020

# North Lake Tahoe Marketing Cooperative Balance Sheet

As of August 31, 2020

	Aug 31, 20	Aug 31, 19	\$ Change	% Change
ASSETS				
Current Assets				
Checking/Savings 1000-00 · Cash	514,300	185,402	328,899	177%
Total Checking/Savings	514,300	185,402	328,899	177%
Accounts Receivable				
1200-00 · Accounts Receivable	1,335	3,115	(1,780)	(57)%
Total Accounts Receivable	1,335	3,115	(1,780)	(57)%
Other Current Assets	00.000	•	00.000	1000/
1200-99 · Accounts Receivable - Other 1300 · Reimbursements Receivable	22,820 132	0	22,820 132	100% 100%
1350-00 · Security Deposits	100	3,325	(3,225)	(97)%
Total Other Current Assets	23,052	3,325	19,727	593%
Total Current Assets	538,687	191,842	346,846	181%
Other Assets				
1400-00 · Prepaid Expenses	26,700	34,489	(7,789)	(23)%
Total Other Assets	26,700	34,489	(7,789)	(23)%
TOTAL ASSETS	565,387	226,331	339,056	150%
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable 2000-00 · Accounts Payable	20,038	97,716	(77,678)	(80)%
•	·	97,710		
Total Accounts Payable	20,038	97,716	(77,678)	(80)%
Total Current Liabilities	20,038	97,716	(77,678)	(80)%
Total Liabilities	20,038	97,716	(77,678)	(80)%
Equity 32000 · Unrestricted Net Assets Net Income	486,983 58,366	24,842 103,773	462,141 (45,407)	1,860% (44)%
Total Equity	545,349	128,615	416,734	324%
TOTAL LIABILITIES & EQUITY	565,387	226,331	339,056	150%

# North Lake Tahoe Marketing Cooperative A/R Aging Summary As of October 31, 2018

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
Beach Retreat & Lodge	0.00	0.00	0.00	0.00	0.00	0.00
Black Diamond Agency Ltd*	0.00	0.00	249.82	2,000.00	0.00	2,249.82
IVGID*	0.00	0.00	0.00	0.00	0.00	0.00
National Air Filtration Association	1,177.61	0.00	0.00	0.00	0.00	1,177.61
NLTRA*	0.00	0.00	(10.00)	10.00	0.00	0.00
Northstar California	0.00	0.00	0.00	0.00	0.00	0.00
Resort at Squaw Creek*	0.00	0.00	0.00	0.00	3,286.11	3,286.11
Sierra Ski Marketing Council	0.00	0.00	0.00	0.00	0.00	0.00
Tahoe Mountain Lodging	(375.00)	0.00	0.00	0.00	0.00	(375.00)
The Cottage Inn	0.00	0.00	0.00	0.00	500.00	`500.00´
The Landing Resort & Spa	0.00	0.00	0.00	0.00	1,279.91	1,279.91
The Resort at Squaw Creek	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL	802.61	0.00	239.82	2,010.00	5,066.02	8,118.45

# North Lake Tahoe Marketing Cooperative A/P Aging Summary As of August 31, 2020

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
Augustineldeas	1,943.96	0.00	0.00	0.00	0.00	1,943.96
Greg Howey	65.54	0.00	0.00	0.00	0.00	65.54
Ideal Wild	100.00	0.00	0.00	0.00	0.00	100.00
<b>IVCB Visitors Bureau</b>	323.98	0.00	0.00	0.00	0.00	323.98
Liz Bowling	25.30	0.00	0.00	0.00	0.00	25.30
NLTRA	754.46	0.00	0.00	0.00	0.00	754.46
Richter7	5,500.00	0.00	0.00	0.00	0.00	5,500.00
SDBX Studio, LLC	875.00	0.00	0.00	0.00	0.00	875.00
The Abbi Agency, Inc	10,450.00	0.00	0.00	0.00	0.00	10,450.00
TOTAL	20,038.24	0.00	0.00	0.00	0.00	20,038.24

# North Lake Tahoe Marketing Cooperative Profit & Loss Budget Performance

	Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
Income 4000-00 · LTIVCBVB Funding	20,200	20,200	0	20,200	20,200	0	592,000
4001-00 · NLTRA Funding	56,309	56,309	0	135,748	135,748	0	1,000,000
4004-00 · IVCBVB Entertainment 4005-00 · Prior Year Net Income	2,000	2,000 34,903	(34,903)	2,000	2,000 69,806	(69,806)	8,000 410,697
Total Income	78,509	113,412	(34,903)	157,948	227,754	(69,806)	2,010,697
Gross Profit	78,509	113,412	(34,903)	157,948	227,754	(69,806)	2,010,697
Expense 5000-00 · CONSUMER MARKETING							
5001-00 · Broadcast / Radio - High Notes	0	0	0	0	0	0	5,000
5002-01 · Native Display 5004-00 · Trip Advisor	0 0	4,000 9,800	(4,000) (9,800)	0 0	4,000 11,600	(4,000) (11,600)	42,501 86,800
5005-00 · Paid Social 5005-01 · Digital Display / Retargeting	0	24,172 2,000	(24,172) (2,000)	961 0	32,472 3,200	(31,511) (3,200)	120,000 87,000
5005-02 · Retargeting Video	Ö	1,000	(1,000)	Ö	2,000	(2,000)	10,000
5007-00 · Creative Production 5007-01 · Creative Production	1,755			13,425			
5007-02 · Website Production 5007-03 · Photo/Video Creative	0 100			889 100			
5007-00 · Creative Production - Other	128	7,628	(7,501)	255	22,756	(22,501)	105,364
Total 5007-00 · Creative Production	1,983	7,628	(5,646)	14,668	22,756	(8,088)	105,364
5010-00 · Account Strategy & Management 5010-02 · Website Strategy & Analysis	6,000 0	6,000 3,117	0 (3,117)	12,000 0	12,000 6,234	0 (6,234)	72,000 37,400
5013-00 · Outdoor	0	0	0	0	0	0	115,000
5015-00 · Video 5017-00 · Rich Media	0 0	4,000 0	(4,000) 0	0 0	6,650 0	(6,650) 0	115,000 35,000
5018-00 · Media Commission 5018-01 · Digital Ad Serving	69 0	5,871 250	(5,802) (250)	598 0	8,031 500	(7,433) (500)	98,211 3,000
5020-00 · Search Engine Marketing 5022-00 · Email	5,500 0	5,500 0	) Ó	8,947 0	8,300 0	647 0	65,000 35,000
5024-00 · Fusion 7	0	2,000	(2,000)	2,000	4,000	(2,000)	24,000
5025-00 · Expedia 5028-00 · High Impact Media	0 0	0 0	0 0	0 0	0 0	0 0	20,000 30,000
Total 5000-00 · CONSUMER MARKETING	13,552	75,338	(61,786)	39,175	121,743	(82,568)	1,106,276
5110-00 · LEISURE SALES							
5107-00 · Creative Production 5111-00 · FAMs - Domestic	0 0	0 0	0 0	0 0	0 0	0 0	7,250 4,500
5112-00 · Training / Sales Calls 5113-00 · Additional Opportunities	0	0 0	0	0	0 0	0	5,000 10,000
5115-00 · Travel Agent Incentive Program	0	0	0	0	0	0	2,000 6,500
5120-00 · Domestic - Trade Shows 5131-00 · FAMS -Intl - Travel Trade	0	0	0	0	0	0	5,510
5133-00 · Ski-Tops 5134-00 · Intl Marketing - Additional Opp	0 0	0 0	0 0	0 0	0 0	0	2,545 4,000
5137-00 · Co-op Opportunities 5143-00 · Mountain Travel Symposium	0	0 0	0	0	0 0	0	12,000 5,350
5144-00 · IPW - POW WOW 5145-00 · TIA Annual Dues	0	0 2,695	0	0	0 2,695	0	11,000
5147-00 · AUS / Gate 7	1,013	2,695	(2,695) 1,013	2,025	2,695	(2,695) 2,025	2,695 12,150
5154-00 · Canada 5154-01 · Canada Sales Mission	0	0	0	0	0	0	6,000
5154-00 · Canada - Other	0	0	0	0	0		12,000
Total 5154-00 · Canada 5155-00 · California Star Program	0 292	0	0 292	0 583	0 3,500	0 (2,917)	18,000 3,500
Total 5110-00 · LEISURE SALES	1,304	2,695	(1,391)	2,608	6,195	(3,587)	112,000
5200-00 · PUBLIC RELATIONS			,			,	
5200-01 · Strategy, Reporting, Mgmt, Etc. 5202-00 · PR Program/ Content Dev - Blogs	1,500 1,750	1,500 1,000	0 750	3,000 3,500	3,000 3,500	0	18,000 18,500
5204-00 · Media Mission(s)	0	0	0	0	0	0	30,000
5206-00 · Digital Buy/ Social Media Boost 5207-00 · Content Campaigns/Tools-My Emma	500 300	500 300	0	1,000 600	1,000 600	0	6,000 3,600
5209-00 · Domestic Travel Media FAMS 5210-00 · Content Dev - Newsletters	4,085 1,800	2,000 1,800	2,085 0	5,001 3,600	2,000 3,600	3,001 0	20,000 21,600
5211-00 · Social Media Strategy & Mgmt 5212-00 · Social Giveaways & Contests	4,000 0	4,000 0	0	8,000 0	8,000 0	0	48,000 10,500
5213-00 · Facebook Live	0	0	0	0	150	(150)	150
5214-00 · Social Takeover 5216-00 · PR Content Development + Distri	0 600	3,750 700	(3,750) (100)	0 600	3,750 1,400	(3,750) (800)	15,000 8,400
5218-00 · Crisis Communication / Training 5221-00 · Photography & Video Asset Dev	0	0 3,750	0 (3,750)	0	0 3,750	0 (3,750)	4,900 15,000
5222-00 · Media Tracking / Membership 5280-00 · PR Meals / Entertainment	0	1,166	(1,166)	1,800 29	2,332	(532)	14,000
Total 5200-00 · PUBLIC RELATIONS	14,535	20,466	(5,931)	27,130	33,082	(5,952)	233,650
6000-00 · CONFERENCE SALES							
6002-00 · Destination Print 6003-00 · Geo-Fence Targeting	0 0	0 0	0 0	0 0	0 0	0 0	20,000 3,000
6004-00 · Email 6005-00 · Paid Media	0	0 0	0 0	0 0	0 0	0 0	5,000 6,000
6006-00 · CVENT	0	24 <sup>0</sup>	0	10,678	11,200	(522)	11,200
							Page 1

# North Lake Tahoe Marketing Cooperative Profit & Loss Budget Performance

	Aug 20	Budget	\$ Over Budget	Jul - Aug 20	YTD Budget	\$ Over Budget	Annual Budget
6007-00 · Creative Production	0	0	0	0	0	0	14.744
6014-00 · MCC Group Incentive Program	0	0	0	0	0	0	10,000
6015-00 · MCC National Memberships	379	1,680	(1,301)	379	1,680	(1,301)	3,773
6016-00 · MCC Search Engine Marketing	0	416	(416)	0	832	(832)	5,000
6018-00 · MCC Media Commission	120	0	120	1,401	0	1,401	6,526
6019-00 · Conference Direct Partnership	2.417	0	2.417	2,833	5,000	(2,167)	5,000
6128-00 · HelmsBriscoe Strategic Partner	583	0	583	1,167	7,000	(5,833)	7,000
6152-00 · Client Events / Opportunities	0	0	0	0	0	0	6,570
6153-00 · Chicago Sales Rep Support	147	0	147	295	0	295	1,000
Total 6000-00 · CONFERENCE SALES	3,646	2,096	1,550	16,752	25,712	(8,960)	104,813
6100-00 · TRADE SHOWS							
6111-00 · Site Inspections	194	500	(306)	194	500	(306)	4,500
6116-00 · CalSAE Seasonal Spectacular	0	0	0	0	0	0	3,700
6118-00 · ASAE Annual	0	795	(795)	0	795	(795)	795
6120-01 · Sac River Cats Client Event	0	0	0	0	0	0	1,000
6127-00 · CalSAE Annual	0	0	0	0	0	0	6,700
6143-00 · Connect Marketplace	0	11,250	(11,250)	0	11,250	(11,250)	14,850
6146-00 · UC Vendor Fair	0	0	0	0	0	0	5,250
6151-00 · Destination CA	0	0	0	0	0	0	1,500
6154-00 · HelmsBriscoe ABC	0	0	0	0	0	0	6,500
6156-00 · Connect California	0	0	0	0	0	0	5,250
6156-02 · Connect Chicago	0	0	0	0	0	0	5,750
6160-01 · AllThingsMeetings East Bay	0	0	0	0	0	0	2,000
6164-00 · Connect Mountain Incentive	0	0	0	0	0	0	5,750
6165-00 · Bay Area Client Appreciation	0	0	0	0	0	0	4,500
6166-00 · Sports Commission	0	795	(795)	0	795	(795)	795
6168-00 · Sacramento/Roseville TopGolf	0	0	0	0	0	0	2,500
6169-00 · Prestige Meetings SF	0	0	0	0	0	0	2,500
6171-00 · Outdoor Retailer	0	0	0	0	0	0	1,000
6173-00 · Connect NYC	0	0	0	0	0	0	6,250
6180-00 · Conference Direct CA	0	1,000	(1,000)	0	1,000	(1,000)	1,000
6181-00 · Conference Direct PNW	0	1,000	(1,000)	0	1,000	(1,000)	1,000
Total 6100-00 · TRADE SHOWS	194	15,340	(15,146)	194	15,340	(15,146)	83,090
7000-00 · COMMITTED & ADMIN EXPENSES	•	0.500	(0.500)	0	5.000	(5.000)	20.000
5008-00 · Cooperative Programs	0	2,500	(2,500)	0	5,000	(5,000)	30,000
5009-00 · Fulfillment / Mail	336	1,000	(664)	336	2,000	(1,664)	12,000
5021-00 · RASC-Reno Air Service Corp	0	0	0	0	0	0	50,000
5123-00 · HSVC - High Sierra Visitors	0	0	0	0	2,000	(2,000)	2,000
7002-00 · CRM Subscription	833	0	833	1,667	2,499	(832)	9,996
7003-00 · IVCBVB Entertainment Fund	0	0	0	14	0	14	8,000
7004-00 · Research	0	0	0	0	2,500	(2,500)	29,000
7005-00 · Film Festival	0	0	0	0	0	0	15,000
7006-00 · Special Events	0	0	0	0	0	(0.000)	30,000
7007-00 · Destimetrics / DMX	0	0	0	0	8,338	(8,338)	33,352
7008-00 · Opportunistic Funds	0	0	0	0	0	0	46,487
7009-00 · Tahoe Cam Usage	0	177	(177)	0	354	(354)	2,124
7010-00 · Photo Management & Storage	676	592	84	1,267	1,184	83	7,099
7020-00 · Collateral Production / Printin	875	0	875	1,250	0	1,250	8,000
8700-00 · Automobile Expense*	91	350	(259)	130		(570)	4,200
Total 7000-00 · COMMITTED & ADMIN EXPENSES	2,811	4,619	(1,808)	4,663	24,575	(19,912)	287,258
8000-00 · WEBSITE CONTENT & MAINTENANCE 8002-00 · Content Manager Contractor	4,250	4,250	0	8,526	8,500	26	51,000
8003-00 · Website Hosting Maintenance	0	4,000	(4,000)	534	8,000	(7,466)	48,000
Total 8000-00 · WEBSITE CONTENT & MAINTENANCE	4,250	8,250	(4,000)	9,060	16,500	(7,440)	99,000
Total Expense	40,292	128,804	(88,512)	99,582	243,147	(143,565)	2,026,087
come	38,217	(15,392)	53,609	58,366	(15,393)	73,759	(15,390)

# North Lake Tahoe Marketing Cooperative Profit & Loss Prev Year Comparison

	Aug 20	Aug 19	\$ Change	% Change
Income	20 200 00	70 000 00	F0 600 00	-74.4%
4000-00 · LTIVCBVB Funding	20,200.00 56,309.00	78,898.00 75,189.00	-58,698.00 -18,880.00	-74.4% -25.1%
4001-00 · NLTRA Funding  4004-00 · IVCBVB Entertainment	2,000.00	0.00	2,000.00	100.0%
Total Income	78,509.00	154,087.00	-75,578.00	-49.1%
Gross Profit	78,509.00	154,087.00	-75,578.00	-49.1%
Expense	70,309.00	134,007.00	-73,376.00	-43.170
5000-00 · CONSUMER MARKETING 5001-00 · Broadcast / Radio - High Notes 5004-00 · Trip Advisor 5005-00 · Paid Social 5005-01 · Digital Display / Retargeting 5007-00 · Creative Production 5007-01 · Creative Production	0.00 0.00 0.00 0.00 0.00	2,044.00 3,437.08 16,807.02 12,919.66	-2,044.00 -3,437.08 -16,807.02 -12,919.66	-100.0% -100.0% -100.0% -100.0%
5007-03 · Photo/Video Creative 5007-00 · Creative Production - Other	100.00 127.50	0.00 5,385.45	100.00 -5,257.95	100.0% -97.6%
Total 5007-00 · Creative Production	1,982.50	5,385.45	-3,402.95	-63.2%
5010-00 · Account Strategy & Management 5010-01 · Digital Management & Reporting 5010-02 · Website Strategy & Analysis 5018-00 · Media Commission 5020-00 · Search Engine Marketing 5022-00 · Email	6,000.00 0.00 0.00 69.37 5,500.00 0.00	7,000.00 2,000.00 1,200.00 5,143.91 3,713.25 3,750.20	-1,000.00 -2,000.00 -1,200.00 -5,074.54 1,786.75 -3,750.20	-14.3% -100.0% -100.0% -98.7% 48.1% -100.0%
Total 5000-00 · CONSUMER MARKETING	13,551.87	63,400.57	-49,848.70	-78.6%
5110-00 · LEISURE SALES 5107-00 · Creative Production 5112-00 · Training / Sales Calls 5113-00 · Additional Opportunities 5120-00 · Domestic - Trade Shows 5131-00 · FAMS -Intl - Travel Trade 5134-00 · Intl Marketing - Additional Opp 5137-00 · Co-op Opportunities 5142-00 · UK Sales Mission 5143-00 · Mountain Travel Symposium 5144-00 · IPW - POW WOW 5147-00 · AUS / Gate 7 5154-00 · Canada 5154-01 · Canada Sales Mission	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 1.012.50	1,400.00 30.00 329.25 649.00 595.54 381.94 800.00 60.00 509.75 -600.00 0.00	-1,400.00 -30.00 -329.25 -649.00 -595.54 -381.94 -800.00 -60.00 -509.75 600.00 1,012.50	-100.0% -100.0% -100.0% -100.0% -100.0% -100.0% -100.0% -100.0% -100.0% -100.0%
5154-00 · Canada - Other		1,666.67	-1,666.67	-100.0%
Total 5154-00 · Canada	0.00	2,621.86	-2,621.86	-100.0%
5155-00 · California Star Program	291.67			100.0%
Total 5110-00 · LEISURE SALES  5200-00 · PUBLIC RELATIONS  5200-01 · Strategy, Reporting, Mgmt, Etc. 5201-00 · National, Regional, & Local PR 5202-00 · PR Program/ Content Dev - Blogs 5206-00 · Digital Buy/ Social Media Boost 5207-00 · Content Campaigns/Tools-My Emma 5208-02 · Int'l Media Retainer 5209-00 · Domestic Travel Media FAMS 5210-00 · Content Dev - Newsletters 5211-00 · Social Media Strategy & Mgmt 5216-00 · PR Content Development + Distri	1,500.00 0.00 1,750.00 500.00 300.00 0.00 4,085.39 1,800.00 4,000.00 600.00	2,200.00 5,000.00 2,000.00 500.00 300.00 0.00 1,800.00 4,000.00	-700.00 -5,000.00 -250.00 0.00 0.00 -300.00 4,085.39 0.00 0.00 600.00	-31.8% -100.0% -12.5% 0.0% -100.0% -100.0% 0.0% 0.0%
Total 5200-00 · PUBLIC RELATIONS	14,535.39	16,100.00	-1,564.61	-9.7%
6000-00 · CONFERENCE SALES 6004-00 · Email 6005-00 · Paid Media 6007-00 · Creative Production 6008-00 · Conference PR / Social Outreach 6015-00 · MCC National Memberships 6018-00 · MCC Media Commission 6019-00 · Conference Direct Partnership 6128-00 · HelmsBriscoe Strategic Partner 6152-00 · Client Events / Opportunities 6153-00 · Chicago Sales Rep Support	0.00 0.00 0.00 0.00 379.00 119.59 2,416.67 583.33 0.00 147.25	850.00 869.12 4,736.11 1,000.00 0.00 206.30 0.00 583.33 379.00 32.34	-850.00 -869.12 -4,736.11 -1,000.00 379.00 -86.71 2,416.67 0.00 -379.00 114.91	-100.0% -100.0% -100.0% -100.0% -100.0% -42.0% 100.0% -100.0% -355.3%
Total 6000-00 · CONFERENCE SALES	3,645.84	8,656.20	-5,010.36	-57.9%
6100-00 · TRADE SHOWS 6111-00 · Site Inspections 6118-00 · ASAE Annual 6143-00 · Connect Marketplace 6157-00 · HPN Partner Conference 6160-00 · AllThingsMeetings Silcon Valley	194.13 0.00 0.00 0.00 0.00	1,006.57 5,584.70 2,494.72 2,450.00 17.45	-812.44 -5,584.70 -2,494.72 -2,450.00 -17.45	-80.7% -100.0% -100.0% -100.0% -100.0%
Total 6100-00 · TRADE SHOWS	194.13	11,553.44	-11,359.31	-98.3%
7000-00 · COMMITTED & ADMIN EXPENSES 5009-00 · Fulfillment / Mail 5123-00 · HSVC - High Sierra Visitors	335.92 0.00 26	323.98 166.67	11.94 -166.67	3.7% -100.0%

# North Lake Tahoe Marketing Cooperative Profit & Loss Prev Year Comparison

	Aug 20	Aug 19	\$ Change	% Change
7001-00 · Miscellaneous	0.00	1.00	-1.00	-100.0%
7002-00 · CRM Subscription	833.33	833.33	0.00	0.0%
7003-00 · IVCBVB Entertainment Fund	0.00	154.77	-154.77	-100.0%
7004-00 · Research	0.00	421.67	-421.67	-100.0%
7008-00 · Opportunistic Funds	0.00	1,579.22	-1,579.22	-100.0%
7010-00 · Photo Management & Storage	675.58	0.00	675.58	100.0%
7020-00 · Collateral Production / Printin	875.00	0.00	875.00	100.0%
8700-00 · Automobile Expense*	90.84	199.06	-108.22	-54.4%
7000-00 · COMMITTED & ADMIN EXPENSES - Other	0.00	160.44	-160.44	-100.0%
Total 7000-00 · COMMITTED & ADMIN EXPENSES	2,810.67	3,840.14	-1,029.47	-26.8%
8000-00 · WEBSITE CONTENT & MAINTENANCE				
8002-00 · Content Manager Contractor	4,250.00	4,250.00	0.00	0.0%
8003-00 · Website Hosting Maintenance	0.00	534.00	-534.00	-100.0%
Total 8000-00 · WEBSITE CONTENT & MAINTENANCE	4,250.00	4,784.00	-534.00	-11.2%
Total Expense	40,292.07	115,111.69	-74,819.62	-65.0%
Net Income	38,216.93	38,975.31	-758.38	-2.0%

### KEY METRICS FOR July 30, 2020 FINANCIAL STATEMENTS

Total Distri	ct 5 TOT Collect	ions by Quarter	2010 - 2018 (as	reported thru Ma	ay <u>202</u>	0)
Fiscal Year	Q1 (Jul - Sep)	Q2 (Oct - Dec)	Q3 (Jan - Mar)	Q4 (Apr - Jun)		Total
2011 - 2012	3,578,859	1,708,682	3,083,886	1,461,499	\$	9,832,926
2012 - 2013	3,767,648	2,018,857	4,199,290	1,352,487	\$	11,338,282
2013 - 2014	4,401,773	2,048,674	3,497,093	1,639,259	\$	11,586,799
2014 - 2015	4,560,065	2,415,022	3,428,514	1,742,210	\$	12,145,811
2015 - 2016	4,729,061	3,755,563	5,332,084	2,201,370	\$	16,018,078
2016 - 2017	5,335,081	3,217,765	5,991,509	3,175,348	\$	17,719,703
2017 - 2018	6,083,237	3,298,036	5,504,277	3,020,130	\$	17,905,680
2018 - 2019	6,865,753	3,832,273	6,816,271	3,346,850	\$	20,861,147
2019 - 2020	7,006,544	3,949,418	5,217,807		\$	16,173,769
					upo	dated

Destimetrics Reservations Activity	FYTI	2019/20	FYT	D 2020/21	YOY % Change
Occupancy		68.3%		49.3%	-27.9%
ADR (Average Daily Rate)	\$	386	\$	479	24.1%
RevPAR (Rev per Available Room)	\$	264	\$	236	-10.5%
Occupancy 1 Mth Forecast		51.0%		30.5%	-40.1%
ADR 1 Mth Forecast	\$	284	\$	402	41.6%
RevPAR 1 Mth Forecast	\$	145	\$	123	-15.2%
Occupancy (prior 6 months)		55.0%		26.1%	-52.7%
ADR (prior 6 months)	\$	338	\$	443	31.4%
RevPAR (prior 6 months)	\$	186	\$	116	-37.8%
Occupancy (next 6 months)		21.7%		11.2%	-48.4%
ADR (next 6 months)	\$	304	\$	400	31.4%
RevPAR (next 6 months)	\$	66	\$	45	-32.3%

Visitor Information Comparative Statistics For FYTD 2016/17 - 2019/20 (thru June 2020)									
Referrals -	2016-2017	2017-2018	2018-2019	2019-2020	YOY % Change				
Tahoe City:									
Walk In	41841	44438	42292	37510	-11.31%				
Phone	3297	3074	2806	3452	23.02%				
Email	343	378	404	463	14.60%				
Kings Beach (Walk In)	3926	8733	11881	8251	-30.55%				
NLT - Event Traffic	6,800	6509	5113	3467	-32.19%				
Total	56,207	63,132.00	62,496.00	53,143.00	-14.97%				

Total Chambe	Total Chamber Membership		
June 2016	508		
June 2017	424		
June 2018	378		
June 2019	371		
June 2020	362		

Sales Tax Revenue by Calendar Year Quarterly - North Lake Tahoe ( 6 mth lag)										
Quarter		2016		2017		2018		2019		YOY % Change
First (Jan - Mar)	\$	699,157	\$	820,233	\$	762,370	\$	875,360		14.82%
Second (Apr - June)	\$	558,566	\$	716,779	\$	627,831	\$	674,366		7.41%
Third (Jul - Sept)	\$	943,574	\$	1,001,144	\$	1,018,271	\$	1,058,279		3.93%
Fourth (Oct - Dec)	\$	629,807	\$	641,261	\$	671,770				
Total	\$	2,831,104	\$	3,179,417	\$	3,080,242	\$	2,608,005		

		v
Unemployment Rates - EDD	July 2020	
California (pop. 38,332,521)	13.5%	1
Placer County (367,309)	7.7%	To
Dollar Point (1,215)	5.2%	С
Kings Beach (3,893)	3.0%	NI
Sunnyside/Tahoe City (1,557)	11.7%	
Tahoe Vista (1,433)	1.6%	

Conference Revenue	Statistic	s Comp	oarison FYTD	19/	20 vs. FYTD	20/	21 at 8/30/20	20
			2019-20		2019-20		2020-21	YOY %
FORWARD LOOKING			Actuals	F	orecasted	F	orecasted	Change
Total Revenue Booked			\$2,685,035	\$	3,344,505	\$	1,104,796	-66.97%
Commission for this Revenue			\$ 36,962	\$	47,908	\$	-	-100.00%
Number of Room Nights			12,075		15,988		5,024	-68.58%
Number of Bookings			53		53		17	-67.92%
Conference Revenue And Perc	entage by	y County	<i>t</i> :					
	19-20	20-21						
Placer	80%	83%	\$2,096,775	\$	2,660,497	\$	913,164	-65.68%
Washoe	15%	17%	\$381,642	\$	514,448	\$	191,632	-62.75%
South Lake	5%	0%	\$206,618	\$	169,560			-100.00%
Nevada County	0%	0%						
Total Conference Revenue	100%	100%	\$2,685,035	\$	3,344,505	\$	1,104,796	-66.97%
CURRENT								
NLT - Annual Revenue Goal				\$	2,500,000	\$	2,500,000	0.00%

### NORTH LAKE TAHOE RESORT ASSOCIATION (NLTRA)

**Employee Expense Report** 

Month'Yr	August 2020
<b>Employee</b>	Hentz, Jeff

POSTING DATE	DOC	VENDOR	RECEIPT OR INVOICE #	PUF	RPOSE		PAID BY CC	OUT OF POCKET	BUDGET CODE
08.18.2020	Α	Tahoe Prosperity Center	14256333815	Tahoe Rising Summit			\$66.09	LOCKET	5800-00/70
08.25.2020	В	Spindleshanks	163276	Staff meeting after trash pickup in Kings E	Beach	· · · · · · · · · · · · · · · · · · ·	\$122.18		8750-00/70
	С								
	D								
	Е								
	F								
	G								
	Н								
	ı								
	J				·				
	K								
	L								***************************************
	M								
	N								
	0					White was			
	Р								
	Q								
	R								
	S								
	Т								
	U								
	V								
	W								
	Х								
	Y								
	Z								
				MILEAGE REIMBURSE	MENT				
	Attach 1		Mileage	See Attached Mileage Report				\$0.00	8700-00-70
				Mileage Reimbursed Through Payroll				· · · · · · · · · · · · · · · · · · ·	
OTAL - CRE	DIT CAR	DEXPENSES					\$188.27		,
OTAL - EXP	ENSES T	O BE REIMBURSED (OUT OF asigned by:	POCKET)					\$0.00	
igned By:		+ Hutz		Approved By:		West Was and Assessment			
ate:				Date:					
				ACCOUNTING					
DATE REC	EIVED	DATE ENTERED	CFO APPROVAL	CFO APPROVAL DATE	DATE SCANNED				

9/8/2020

BB



BANKCARD CENTER PO BOX 84043 COLUMBUS GA 31908-4043

#### MEMO STATEMENT

 Account Number
 XXXX-XXXX-0150-4616

 Statement Date
 AUG 28, 2020

 Total Activity
 \$188.27

\*\* MEMO STATEMENT ONLY \*\* DO NOT REMIT PAYMENT

JEFFREY HENTZ N LAKE TAHOE RESORT PO BOX 5459 TAHOE CITY CA 96145-5459

#### **ACCOUNT MESSAGES**

Your Bank of the West Mastercard includes an additional benefit: Mastercard ID Theft Protection with access to complimentary Identity Theft resolution services. The benefit also helps prevent identity theft by monitoring the Internet to identify compromised and potentially damaging use of personal information. To enroll your card, please visit: https://mastercardus.idprotectiononline.com.

	ACC	OUNT	SUMMARY			125g - 101 315g - 101	
JEFFREY HENTZ XXXX-XXXX-0150-4616	Purchases & Other Debits	+	Cash Advances	-	Credits	=	Total Activity
Account Total	\$188.27		\$0.00		\$0.00		\$188.27

ACCOUNT ACTIVITY									
Posting Date	Transaction Date	Reference Number	Transaction Description	Amount					
08-18	08-17	554295002307190063575 Tax ID: 141888467 Mer R USA	248 EB TAHOE RISING SUMMI 8014137200 CA lef: 00635754 Mer Zip: 94103 Origin Zip: 94103 Dest Ctry:	66.09					
08-25	08-24	252478002370023516656 Tax ID: 300346317 Mer Z		122.18					

(	1
1	B)

	Account Number	Account Summary	
For Customer Service, Call:	XXXX-XXXX-0150-4616	Purchases &	
1-866-432-8161	Statement Date	Other Charges \$188.27	
1 000 402 0101	AUG 28, 2020	Cash Advances \$0.00	
Send Billing Inquiries to:	Credit Limit	Fees \$0.00	
BANKCARD CENTER PO BOX 84043	\$10,000	Credits \$0.00	
COLUMBUS GA 31908-4043	Disputed Amount	Payments \$0.00	
,	\$0.00	Total Activity \$188.27	

#### IMPORTANT INFORMATION ABOUT THIS STATEMENT

Payments. You must pay at least the "Amount Due" by the "Payment Due Date." Charges, payments and credits received after the "Closing Date" will be included in your next statement. The letters "CR" following the "New Balance" amount indicate a credit balance - do not pay this amount. Payments must reach our BankCard Center during our regular business day in order to be credited on that date. Payments received after the cutoff times of 6:00 p.m. on a Friday (or Thursday if we are closed on Friday) or 4:00 p.m. on any other business day that we are open, or on a day we are not open, or at a branch open on Saturday, Sunday or bank holiday, are credited as of the following business day. Later cutoff times generally apply at branches with extended hours. Business days shall mean Monday through Friday, except for bank holidays. If you fail to properly make payments, crediting such payments may be delayed.

Order of Application. We will apply your payments first to any membership fee or other fees, next to any finance charge or late charge, next to any Cash Advances included in your "Previous Balance," then to Purchases in your "Previous Balances."

Unauthorized Use. In the event of possible loss, theft or unauthorized use, Company agrees to notify us immediately. Company may be liable for the unauthorized use of any Card issued under the Corporate Credit Card Agreement. If 10 or more cards are issued pursuant to the Corporate Credit Card Agreement, Company shall be strictly liable for any unauthorized use. If fewer than 10 Cards are issued pursuant to the Corporate Credit Card Agreement, Company will not be liable for unauthorized use of the Card Which occurs after it notifies us orally at 1-866-432-8161, or in writing at BANKCARD CENTER, PO BOX 84043, COLUMBUS, GA 31908-4043 of loss, theft, or possible unauthorized use, and Company's liability for unauthorized use of the Card will not exceed \$50.00 per Card for use of a Card by anyone other than an Employee prior to notice to us. However, a Card in the possession and control of an Employee, even after his or her authority to use the Card has been revoked by Company, is not considered lost or stolen, and its use by such Employee. Company agrees to assist us in determining the facts and circumstances relating to any unauthorized use of a Card.

#### **DeWitt Van Siclen**

From:

Jeffrey Hentz <jeff@gotahoenorth.com> on behalf of Jeffrey Hentz

Sent:

Monday, September 7, 2020 9:18 AM

To:

DeWitt Van Siclen

Subject:

Fwd: Order Confirmation for Tahoe Rising Summit

Sent from my iPhone

Begin forwarded message:

**From:** Eventbrite <noreply@order.eventbrite.com>

Date: August 17, 2020 at 2:21:25 PM CDT

To: jeff@gotahoenorth.com

**Subject: Order Confirmation for Tahoe Rising Summit** 

Reply-To: info@tahoeprosperity.org

## eventbrite

# Jeffrey, your order is confirmed



Get the app

**Tahoe Rising Summit** 



### TAHOE ECONOMIC SUMMIT

# TAHOE RISING

3 x Tickets

Order total: \$66.09

View event details

Tahoe Prosperity Center

**Follow** 

Questions about this event?

Contact the organizer

### **Order Summary**

Order #1425633815 - August 17, 2020

\$66.09 paid by MasterCard

Last 4 digits: 4616



Appears on your card statement as EB \*Tahoe Rising Summi

jeffrey hentz

1 x Early Bird: All Three Sessions

jeffrey hentz

1 x Early Bird: All Three Sessions

jeffrey hentz

1 x Early Bird: All Three Sessions

#### View and manage your order online

Contact the organizer for any questions related to this purchase.

This order is subject to Eventbrite Terms of Service, Privacy Policy, and Cookie Policy.

### Your tickets

#### 3 eTickets

The organizer will follow up with instructions on how to redeem your tickets and access the event.





This email was sent to jeff@gotahoenorth.com

Eventbrite | 155 5th St, 7th Floor | San Francisco, CA 94103

Copyright © 2020 Eventbrite. All rights reserved.



SPINDLESHANKS 400 Brassie Avenue Kings Beach, CA 96143 (530)-546-2191

SERVER: MARIBEL L

TABLE: 3

TICKET #: 163276 08/24/2020 09:55

GUESTS: 9 SPLIT: 1 of 2

MD OMLETTE Qty: 3 @14.00 Ea	42.00
CHILAQUILLES	13.00
EGGS BEN	10.00
FRENCH TOAST AN EGGS	13.00
COFFE	17.50
Qty: 5 @3.50 Ea TEA	3.50

SUB TOTAL: 99.00 SALES TAX: 7.18

TOTAL:

106.18

We serve BREAKFAST LUNCH and DINNER Happy Hour 5 to 6 pm All night Happy Hour on Tuesday SPINDLESHANKS AMERICAN BISTRO 400 BRASSIE AVE KINGS BEACH CA 96143 530-546-2191

Terminal ID: \*\*\*\*866

\*\*\*8

8/24/20

10:50 AM

SERVER #: 3

MASTERCARD - INSERT AID: A0000000041010 ACCT #: \*\*\*\*\*\*\*\*\*\*\*4616

CREDIT SALE

UID: 023733465327

REF #: 2412

BATCH #: 295

AUTH #: 031660

AMOUNT

\$106.18

TIP

16

TOTAL

\$ 122-18

### **APPROVED**

ARQC - 207F5D78742DEDB2

CUSTOMER COPY



anna ATWOOD LIZ BOWLING AMBER BURKE FATIE BIGGERS JEFF HENTZ DEWLTT UIN SICLEN