

#### NORTH LAKE TAHOE MARKETING COOPERATIVE MEETING

## **Agenda**

Wednesday, March 9th, 2022 3 - 5pm

Join Zoom Meeting 519409?pwd=YjFZVIh4eXF

https://us02web.zoom.us/j/86848519409?pwd=YjFZVIh4eXFJVEIVVWhOQ2p0YW9FQT09

Meeting ID: 868 4851 9409 Passcode: 666884

Dial by your location +1 669 900 9128 US (San Jose)

The March meeting of the North Lake Tahoe Marketing Coop Committee will be held on Wednesday, March 9<sup>th</sup>, 2022 at 3pm via Zoom.

**PUBLIC COMMENTS**—Public comment will be at the beginning and end of the meeting and is limited to three minutes. The public is encouraged to comment on all agenda items as well as issues not on the agenda during the Public Comment period. Agenda items may be taken out of order, may be combined for consideration by the Board, and may be removed from the Agenda at any time. Members of the public desiring to speak must complete a "Request to Speak" form and return it to the clerk at the meeting. Public comments may not be accepted after the chairman closes any period for public comment.

Chair

	B.	Public Comment (Pursuant to NRS 241.020)	Chair
	C.	Roll Call	Chair
	D.	Motion: Approval of Agenda	Chair
Page:1	E.	Motion: Approval of Jan 12th, 2022 Coop Meeting Minutes	Chair
Page:3	F.	Motion: Summer Media Recommendations & Discussion	<b>Augustine Team</b>
Page: 17	G.	Update on Expanded Spring Media Markets	Augustine/Mahk
Page:20	H.	January 2022 Coop Financials Update	Van Siclen
	I.	New Business	Chair
	J.	Old Business	Chair

Α

Call to Order

K. Adjournment Chair

Physically disabled persons desiring to attend this meeting should contact Anna Atwood at 530-581-8722

**Public Posting** 

www.GoTahoeNorth.com

www.NLTRA.org

Nevada Public Meeting Notice Website



#### NLT Marketing Cooperative Committee Meeting Minutes – Wednesday Jan 12, 2022

The North Lake Tahoe Marketing Cooperative Committee Meeting was held via Zoom Video Conferencing.

Committee members: Andy Chapman, Bonnie Bavetta, Brett Williams, Heather Bacon, Ashlee Barton, Blane Johnson

Staff members: Amber Burke, DeWitt Van Siclen, Bart Peterson, Greg Long, Anna Atwood

Other in attendance: Lindsay Moore, Cathy Nanadiego, Walt McRoberts, Claire Marcus, Yulianna Cisneros, Cambi Brown, Kenzie Wall

- A. Call to Order 3:02pm. A guorum was established.
- B. Public Comment No public comment
- C. Roll Call: Amber Burke, Andy Chapman, Heather Bacon, Brett Williams, Blane Johnson, Lindsay Moore, Walt McRoberts, Cathy Nanadiego, Claire Marcus, Yulianna Cisneros, Cambi Brown, DeWitt Van Sicklen, Bonnie Bavetta, Anna Atwood
- D. Approval of agenda.

Motion to approve today's agenda as presented JOHNSON/BACON/UANIMOUS

E. Approval of April 14<sup>th</sup>, 2021 Coop Meeting Minutes

Motion to approve the Coop Meeting Minutes from April 14<sup>th</sup>, 2021 CHAPMAN/JOHNSON/Carried with Bavetta abstaining.

F. Approval of Oct 20th, 2021 Coop Meeting Minutes

Motion to approve the Coop Meeting Minutes from October 20th, 2021. JOHNSON/CHAPMAN/Carried with Bavetta and Bacon abstaining.

G. <u>Approval of Spring Media Recommendation & Discussion</u>

The Augustine Agency presented the Spring Media Recommendations. The presentation can be viewed <a href="here">here</a> starting on page 9. McRoberts reminded everyone that the media strategies are focused on Spring and Fall. The data collection is based on Fusion7, Arrivalist, Google Analytics and flight data research. He stated the multiple data sources are pulling very similar results on the top 10 markets. Burke stated the Texas market is trending up and is due to the efforts done, on the last Spring Campaign.

#### Comments:

- Heather Bacon questioned if the numbers coming out of San Diego were in-line with what was expected? McRoberts stated he expected it to be higher, about 20-30% more on visitation. Williams stated the numbers doesn't surprise him as there are no motivation to leave San Diego that time of year.
- Williams recommended with the Monterey market and other coastal communities there are opportunities
  to carry it over to early June due to the marine layer. He also shared it's an older more affluent audience
  than Chico and Fresno. Burke stated when the reforecast is done and if there are opportunities, they will
  take this in consideration.
- Williams stated he likes the approach and questioned if there are programs available (geographic information) where you can plug in and get for example, cost of advertising is only 10% of the evaluation or something similar? Or length of stay is 40% of the evaluation? McRoberts stated he not seen any program that is that comprehensive but can have to their analytics team maybe build something out. This isn't something that can be built out quickly, but he will investigate.
- Chapman reminded everyone that the Spring spend is the largest piece of the overall budget, about 42% and keeping the plan flexible is an important component of this plan.

Long shared that the Incline Visitor Center sees a large number of visitors from Texas.

## Motion to move forward with Spring media campaign direction to Board of Directors (NLTRA and IVCBVB Board of Directors) and TDC Committee. CHAPMAN/WILLIAMS/UNANIMOUS

#### H. November 2021 Financial Update

Van Sicklen shared a summary of North Lake Tahoe Marketing Cooperative.

- Cash balance at month end of \$325,000 was \$335,000 lower than prior year primarily due to a decrease in Unrestricted Net Assets of \$294,000, an increase in Prepaid Expenses of \$45,000, and a decrease in Accounts Payable of \$3,000 offset by a decrease in Receivables of \$8,000.
- A/R Other was \$8,000 lower than prior year due to a refund owed on a cancelled trade show in prior year.
- Prepaid Expenses of \$97,000 were \$45,000 greater than prior year.
- Accounts Payable of \$107,000 were \$3,000 less than prior year.
- Year-to-date revenue from NLTRA and IVCBVB of \$649,000 was on budget.
- Consumer Marketing expenditures of \$282,000 were \$101,000 below budget due to timing.

#### Comments:

 Williams questioned what amount is anticipated in reserve at year-end vs. what was forecasted? Van Siclen stated that a re-forecast after December actuals is in will be completed. Chapman recommended if there are significant opportunities a meeting before March can be scheduled.

#### I. Mid-Winter Paid Media Update

McRoberts shared a quick update of Mid-Winter Paid Media.

- A little slower tracking out of the LA market than anticipated but he is seeing more engagement now. San Diego has seen good traction and overall, the campaign is performing well.
- Minor tweaks have been made to some of the personas.

#### J. <u>Mid-Winter PR/Communication Update</u>

Moore with the Augustine Agency introduced their new PR Director Cambi Brown to the committee members and shared a Mid-Winter PR/Communication update.

- Hosted a freelance writer in November and her article is in progress.
- Continue to focus on pro-active pitching with the journalist with the big storms we had.
- Driving efforts to longer haul high value visitors.
- Content request for Spring is in the works.
- Gearing up to push the Spring season.

#### K. Leisure/Conference Sales Update

Peterson gave an update on Leisure/Conference Sales activities. The update can be found here (page 38.)

#### L. IMM New York Media Event Update

Chapman stated he is signed up to go with Visit California and they are the main sponsor of the event with 25 other destinations. He hopes to end up with 24 media interviews. There will be a media symposium as well. He is looking forward and has been posting a lot on the responsible travel videos.

#### M. New Business

Chapman shared IVCBVB did a winter campaign last year with LTVA in Texas and they are a finalist the Best Social Media Campaign.

Burke will be out tomorrow doing a Winter focused Tart Connect video.

#### N. Old Business

None

#### O. Adjournment

Meeting adjourned at 4:14pm.

# 2021-22 Summer Media Proposal





## **SUMMER CAMPAIGN STRATEGIES**

#### Tier 1:

- Increase length of stay
- Increase mid-week visitation

#### Tier 2:

- Support Traveler Responsibility Pledge and sustainability efforts.
- Increase in-market spending and support of local businesses.
- Engage with locals and visitors, promoting positive sentiment and community support.
- Attract and motivate audiences by evoking emotion and creating a deeper connection through positioning, visuals and copy.
- Increase awareness of seasonal activities, events and experiences.
- Continue to grow destination awareness, brand loyalty and conversation.



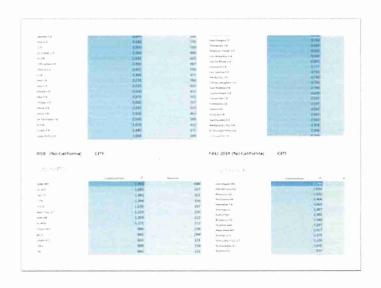
## **MEDIA STRATEGIES**

- Keep spending geographically close to allow flexibly in the current COVID-19 environment.
  - Use lower budgets to target CA fly markets.
- Target national High-Value audiences.
  - Fly market / 3-year visitor.
  - 4+ day stay, mid-week, higher HHI and higher spending.
- Maintain Sustainability messaging.
  - TV: Bay Area
  - FB / Insta: In-Market Travelers 75%; Locals 25%



## **DATA COLLECTION**

- Markets were selected through Google Analytics, Fusion7 and Arrivalist data.
- Fusion7/Arrivalist data informed 2-year visitors for the Summer season.







## **FUSION7 & ARRIVALIST DATA - 2020 & 2021**

DMA Name	Arrivalist 2021 Visitor %s	Fusion7 2021 Visitors %	
San Francisco/Oakland/San Jose	43.80%	34%	
Sacramento/Stockton/Modesto	33.00%	35%	
Los Angeles	11.20%	15%	
San Diego	2.90%	4%	
Monterey/Salinas	2.20%	3%	
Fresno/Visalia	2.20%	3%	
Chico/Redding	2.00%	3%	
Santa Barbara/Santa Maria/ San Luis Obispo	1.00%	1%	
Bakersfield	0.50%	1%	
Palm Springs	0.50%	1%	
Reno	0.40%	0%	
Eureka	0.10%	0%	
Medford/Klamath Falls	0.10%	0%	

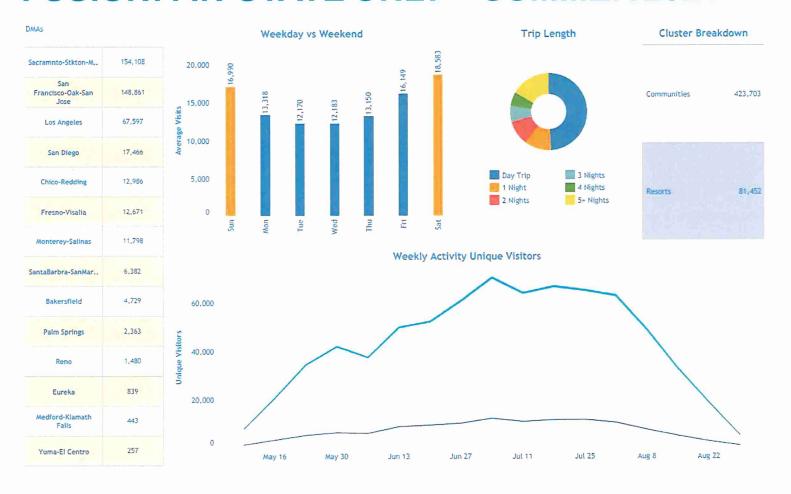
DMA Name	Arrivalist 2020 Visitor %s	Fusion7 2020 Visitors %	
San Francisco/Oakland/San Jose	46.80%	34%	
Sacramento/Stockton/Modesto	35.20%	36%	
Los Angeles	8.90%	15%	
San Diego	2.30%	4%	
Monterey/Salinas	2.00%	2%	
Chico/Redding	1.60%	2%	
Fresno/Visalia	1.30%	2%	
Santa Barbara/Santa Maria/ San Luis Obispo	0.80%	2%	
Bakersfield	0.40%	1%	
Reno	0.40%	0%	
Palm Springs	0.10%	0%	
Eureka	0.10%	0%	
Medford/Klamath Falls	0.00%	0%	

## **FUSION7: IN-STATE ONLY - SUMMER 2020**





## **FUSION7: IN-STATE ONLY - SUMMER 2021**

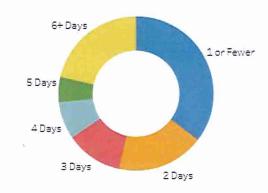


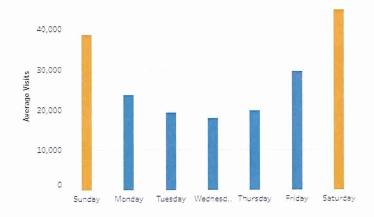


## **High Value Visitors**

- Length of stay = 4+ nights.
- · Includes some mid-week.
- Origin city = any fly market (national).
- Has higher spending percentage.







## **SUMMER TARGET MARKETS**

- Los Angeles, CA
- National Fly Markets / 3 Years Visitor (High Value)



## **TACTICS**

## Programmatic Display

- Prospecting and retargeting
- · High value / national audiences

**Native Direct** 

Search Marketing

## Facebook/Instagram

- Prospecting and retargeting
- High value / national audiences

**KRONTV** Segment

TripAdvisor

**Email** 



# **Consumer Flowcharts**



## **CONSUMER MEDIA FLOWCHART – DIGITAL & SOCIAL**

## **TACTICS**

#### **Programmatic Display**

- Prospecting and retargeting
- High value / national audiences

#### **Native Direct**

## Search Marketing

#### Facebook/Instagram

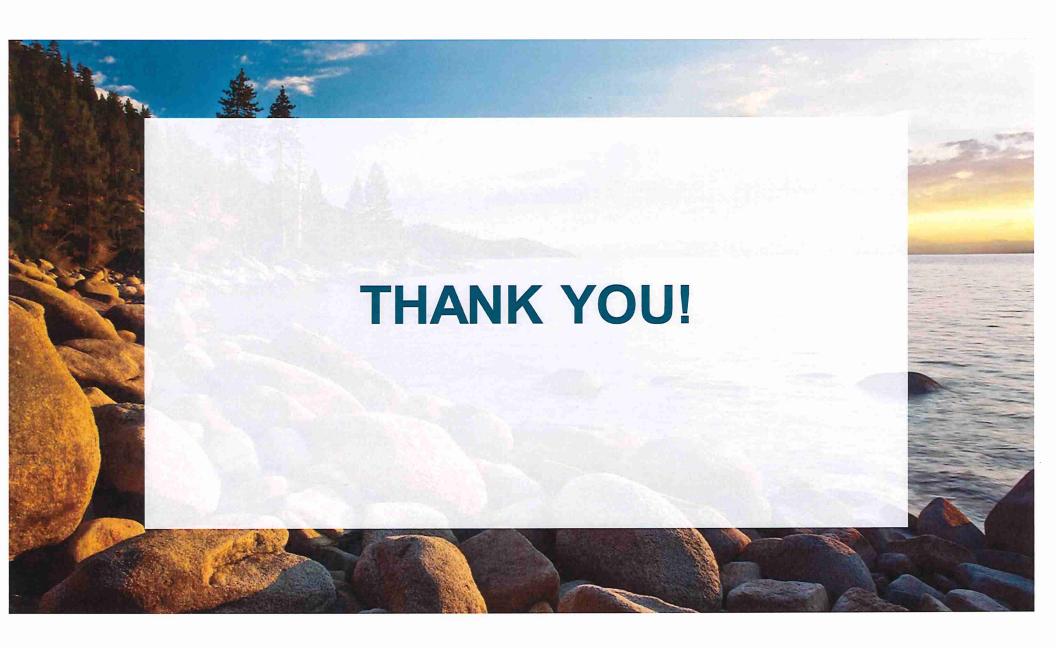
- Prospecting and retargeting
- · High value / national audiences

## **KRON TV Segment**

**TripAdvisor** 

**Email** 

NLT 2021-22 MEDIA PLAN	4Q 2	2021-22	1Q 2	022-23	
CAMPAIGN: CONSUMER	May 16 23	June     30   6   13   20		August 25 1 8 15 22 cal Year; Summer	Gross Total
DIGITAL	2021-22	I Scar Fear. Summer			
Programmatic Display PT	11		TBD	TBD	\$1,695
Programmatic Display RT			TBD	TBD	\$847
Native (direct)			TBD	TBD	\$11,300
Search Marketing	· Parting		TBD	TBD	\$4,520
Digital Total					\$18,362
SOCIAL					
FB/IG PT			TBD	TBD	\$1,695
FB/IG RT	المسالة		TBD	TBD	\$226
Social Total					\$1,921
OTA's					
TripAdvisor (Desktop/Mobile/Audience/etc)			TBD	TBD	\$2,260
OTA's Total					\$2,260
MISC					
Email				TBD	\$5,650
Programmatic Display (High Value / National)			TBD	TBD	\$1,695
FB/IG (High Value / National)			TBD	TBD	\$1,695
MISC Total					\$9,040
SUSTAINABILITY/PLEDGE/TART/etc					
TV: Sac/SF (KRON/KCRA/etc)					\$7,910
FB/IG (In-Market Travelers 75%; Locals 25%)			TBD	TBD	\$2,825
Sustainability/Pledge Totals					\$10,735
Adserving			TBD	TBD	\$226
Optimization, Reporting, and Management					
Total Media Investment		Marketin Charles		May-June Total:	\$42,544





## **DATA COLLECTION**

- Markets were selected per Fusion7 Instate data
- Budget split 63/37 per attendance percentages.

#### **FUSION7: IN STATE ONLY**

2019	2020	2021	
San Fran	<ul> <li>Sacramento</li> </ul>	San Fran	129k
<ul> <li>Sacramento</li> </ul>	San Fran	<ul> <li>Sacramento</li> </ul>	89k
• LA	• LA	• LA	31k
<ul> <li>Monterey</li> </ul>	• Chico	<ul> <li>San Diego</li> </ul>	9.6k
San Diego	<ul> <li>Monterey</li> </ul>	<ul> <li>Monterey</li> </ul>	9.1k
• Fresno	San Diego	• Chico	6.8k
• Chico	• Chico	<ul> <li>Fresno</li> </ul>	5.3k
Santa Barb	Santa Barb	<ul> <li>Santa Barb</li> </ul>	3.5k



## CONSUMER MEDIA FLOWCHART - MONTEREY/SALINAS & FRESNO

NLT 2021-22 MEDIA PLAN	Q3 SPRING	
CAMPAIGN: CONSUMER	March   April   May   Gross T     14   21   28   7   14   21   28   4   11   18   25   2   9	otal
MONTEREY/SALINAS & FRESI	NO EXPANDED MARKETS (63/37 Budget Split)	
DIGITAL		11.5
Programmatic Display PT	Maria Cara Cara Cara Cara Cara Cara Cara	
Programmatic Display RT		
Search Marketing		
Digital Total	\$17,1	89
SOCIAL - MONTEREY/SALINAS & FRESNO		HIELD.
FB/IG PT		
FB/IG RT		
Social Total	\$7,86	8
VIDEO - MONTEREY/SALINAS & FRESNO		SCI SCI
отт.стv		ne (and and 100 (100) (100 and 1
Facebook Video		
TikTok		
Youtube PT		
Youtube RT		
Video Total	\$31,8	11
OTA's - MONTEREY/SALINAS & FRESNO		100000
TripAdvisor (Desktop/Mobile/Audience/etc)	file control in the control of the c	All the second
OTA's Total	\$11,9	73
MISC - MONTEREY/SALINAS & FRESNO		1
Email		-0
MISC Total	\$5,65	
Adserving - MONTEREY/SALINAS & FRESNO	\$500	
MONTEREY/SALINAS & FRESNO EXPANDED MARKETS	\$75,0	00



Date: 3/4/2022

To: North Lake Tahoe Marketing Cooperative (NLTMC) Committee

From: DeWitt Van Siclen, Accounting Manager

RE: Report of Financial Results for January 31, 2022

Summary of North Lake Tahoe Marketing Cooperative (NLTMC) preliminary financial results at January 31, 2021

- Cash balance at month end of \$340,000 was \$494,000 lower than prior year primarily due to a decrease in Unrestricted Net Assets of \$294,000 and an increase in Accounts Receivable of \$260,000, and in increase in Prepaid Expenses of \$31,000 offset by an increase in Net Income of \$42,000 and an increase in Accounts Payable of \$52,000.
- Accounts Receivable balance of \$263,000 was greater than prior year by \$262,000 and was primarily
  due to the amount owed by the NLTRA on January contributions. Payment has since been made.
- Prepaid Expenses of \$72,000 were \$31,000 greater than prior year.
- Accounts Payable of \$86,000 were \$52,000 greater than prior year primarily due to timing.
- Unrestricted Net Assets Equity of \$193,000 was \$294,000 less than prior year due to the use of unspent FY19.20 funds in the prior fiscal year.
- Net Income of 396,000 was \$42,000 higher than prior year.
- Year-to-date revenue from NLTRA and IVCBVB of \$1,134,000 was on budget.
- Consumer Marketing expenditures of \$360,000 were \$131,000 below budget due to timing as well as lower than anticipated expenditures.
- Leisure Sales expenditures of \$10,000 were \$19,000 below budget due to a combination of cancelled events/activities and timing.
- Public Relations expenses of \$104,000 were \$39,000 below budget due to timing as well as lower than anticipated expenditures.
- Conference Sales expenditures of \$39,000 were \$4,000 below budget due to timing.
- Trade Show expenditures of \$13,000 were \$22,000 below budget due to anticipated trade shows and client events being cancelled.
- Committed & Administrative expenditures of \$112,000 were \$47,000 below budget due to timing.
- Website & Maintenance expenses of \$101,000 were on budget.
- Total Expenses of \$739,000 were \$262,000 below budget.
- Net Income of \$396,000 was good to budget by \$262,000.
- The reforecast of the North Lake Tahoe Marketing Cooperative indicates a net loss of \$9,000 at the end of the fiscal year or \$88,000 better than budget primarily due to lower than anticipated expenditures in Consumer Marketing of \$59,000, Leisure Sales of \$10,000, Public Relations of \$14,000, and Trade Shows of \$23,000, offset primarily by anticipated overages in Committed & Admin Expenses of \$15,000.

## **North Lake Tahoe Marketing Cooperative**

## Preliminary

Financial Statements for the Period Ending

January 31, 2022

## North Lake Tahoe Marketing Cooperative Balance Sheet

As of January 31, 2022

	Jan 31, 22	Jan 31, 21	\$ Change	% Change Jun 30, 21
ASSETS		And the second s	Am Lycopy payor (Shillion and a constitution of Shillion	
Current Assets				
Checking/Savings				
1000-00 · Cash	339,786	833,746	(493,960)	(59%) 216,621
Total Checking/Savings	339,786	833,746	(493,960)	(59%) 216,621
Accounts Receivable				
1200-00 · Accounts Receivable	262,564	390	262,174	67,224% 0
Total Accounts Receivable	262,564	390	262,174	67,224% 0
Other Current Assets				
1350-00 · Security Deposits	100	100	0	0% 100
<b>Total Other Current Assets</b>	100	100	0	0% 100
Total Current Assets	602,450	834,236	(231,786)	(28%) 216,721
Other Assets				
1400-00 · Prepaid Expenses	71,555	40,467	31,088	77% 40,310
Total Other Assets	71,555	40,467	31,088	77% 40,310
TOTAL ASSETS	674,005	874,703	(200,698)	(23%) 257,031
LIABILITIES & EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
2000-00 · Accounts Payable	85,766	33,815	51,951	154% 64,362
Total Accounts Payable	85,766	33,815	51,951	154% 64,362
Total Current Liabilities	85,766	33,815	51,951	154% 64,362
Total Liabilities	85,766	33,815	51,951	154% 64,362
Equity				
32000 · Unrestricted Net Assets	192,669	486,983	(294,314)	(60%) 486,983
Net Income	395,571	353,905	41,666	12% (294,315)
Total Equity	588,240	840,888	(252,648)	(30%) 192,668
TOTAL LIABILITIES & EQUITY	674,006	874,703	(200,697)	(23%) 257,030

#### North Lake Tahoe Marketing Cooperative Profit & Loss Budget Performance January 2022

Accrual Basis

Budget Jul '21 - J... Jan 22 \$ Over Bu... YTD Budget \$ Over Bu... Annual B... Income 4000-00 · LTIVCBVB Funding 57.666 57.666 0 403,663 403.662 1 692,000 4001-00 · NLTRA Funding 257,680 257,680 0 724,480 724,480 0 1,100,000 0 4004-00 · IVCBVB Entertainment 2,000 2,000 0 6,000 6,000 8.000 0 1,800,000 **Total Income** 317,346 317,346 1,134,143 1 1,134,142 **Gross Profit** 317,346 317,346 0 1,134,143 1,134,142 1 1,800,000 Expense 5000-00 · CONSUMER MARKETING 5002-01 · Native Display 19,333 6,000 13,333 26,333 33,500 (7,167)70,000 5004-00 · Trip Advisor 2,000 (2,000)17,735 23,000 (5,265)50,000 5005-00 · Paid Social 4,622 4,100 42,387 69,960 (27,573)132,960 522 5005-01 · Digital Display / Retargeting 56,579 43,140 13,439 79,000 3.514 2.500 1.014 5007-00 · Creative Production 5007-01 · Creative Production 0 37,500 (37,500)27,935 112,500 (84,565)150,000 1,876 5007-02 · Website Production 0 1.876 1,753 5007-03 · Photo/Video Creative 2.462 2,372 90 18,362 16,609 28,469 5007-00 · Creative Production - Other 765 765 0 128 0 128 0 Total 5007-00 · Creative Production 2,589 39.872 (37,283)48.937 129,109 (80, 172)178,469 5010-00 · Account Strategy & Management 49,000 7,000 7,000 49,000 84,000 5010-02 · Website Strategy & Analysis (2,500)52,593 50,000 2,593 105,000 5016 · Video Streaming 0 5017-00 · Rich Media 0 600 600 5018-00 · Media Commission 4,090 3,744 346 25,341 34,358 (9,017)71,166 5018-01 · Digital Ad Serving 200 (135)488 3,200 (2,712)6,000 65 5020-00 · Search Engine Marketing 24,000 54,000 2,385 2,000 385 24,664 664 5022-00 · Email 5,000 5,000 9,999 10,000 20,000 (0)(1)5024-00 · Fusion 7 (2,000)5,000 14,000 (9,000)24,000 2.000 0 5025-00 · Expedia 0 0 15,000 5029-00 · Television 7,000 0 7,000 (7,000)0 (7,000)14,000 903,595 359,658 490,267 (130,609)Total 5000-00 · CONSUMER MARKETING 46,099 81,416 (35,317)5110-00 · LEISURE SALES 0 0 0 0 1,000 (1,000)2,000 5107-00 · Creative Production 5111-00 · FAMs - Domestic 0 0 0 0 500 (500)1,500 5112-00 · Training / Sales Calls 2,820 2,000 820 5,000 0 0 5113-00 · Additional Opportunities 0 3,000 (3.000)185 6,000 (5,815)9,050 1,750 5115-00 · Travel Agent Incentive Program (1,750)4,750 5131-00 · FAMS -Intl - Travel Trade 0 0 750 (750)2,250 0 0 5133-00 · Ski-Tops (850) 4,000 0 850 5134-00 · Intl Marketing - Additional Opp 0 4,000 0 0 0 3,000 (3,000)6,000 5137-00 · Co-op Opportunities 0 2,395 0 6,000 5143-00 · Mountain Travel Symposium 0 0 2.395 5144-00 · IPW - POW WOW 0 0 0 4,334 5,000 (666)16,000 0 5145-00 · TIA Annual Dues 0 0 0 2,700 5155-00 · California Star Program 0 3,000 (3,000)3,000 5157-00 · International Efforts 0 5,000 (5,000)0 5,000 (5,000)15,000 Total 5110-00 · LEISURE SALES 0 8.000 (8,000)9.733 28,850 (19,117)81,250 5200-00 · PUBLIC RELATIONS 5200-01 · Strategy, Reporting, Mgmt, Etc. 10,000 5,000 5,000 30,000 30,000 55,000 2,772 5202-00 · PR Program/ Content Dev - Blogs 1,500 6,750 (3,978)12,000 10,000 (10,000)2,967 17,000 (14,033)24,000 5204-00 · Media Mission(s) 5206-00 · Digital Buy/ Social Media Boost 800 5,600 5,600 9,600 800 1,680 5207-00 · Content Campaigns/Tools-My Emma 1,680 2,880 240 240 0 5208-00 · International Travel Media FAMS 3,000 (3,000)3,000 8,921 8,921 8,921 6,200 18,600 5209-00 · Domestic Travel Media FAMS 5210-00 · Content Dev - Newsletters 1,800 6,510 12,600 (6,090)21,600 (1,800)41,000 71,000 5211-00 · Social Media Strategy & Mgmt 6,000 6,000 41,000 5212-00 · Social Giveaways & Contests 7,200 3.600 (3,600)5214-00 · Social Takeover 0 0 0 107 5,000 (4,893)10,000 5216-00 · PR Content Development + Distri (1,680)0 0 1,320 3,000 6.000 (4,000) 8,000 5221-00 · Photography & Video Asset Dev 0 0 4,000 5222-00 · Media Tracking / Membership 883 294 589 2,660 2,058 3,530 5280-00 · PR Meals / Entertainment 0 250 (250)203 1,000 (797)1,500 Total 5200-00 · PUBLIC RELATIONS 253,910 25,134 142,488 (38,747)28,344 3,210 103,741 6000-00 · CONFERENCE SALES 6005-00 · Paid Media 1,894 1,511 383 7,274 7,555 (281)24,114 6006-00 · CVENT 712 916 (204)5,021 6,386 (1,365)10,967 6007-00 · Creative Production 0 0 12,093 5,000 7,093 10,000

# North Lake Tahoe Marketing Cooperative Profit & Loss Budget Performance January 2022

Accrual Basis

	Jan 22	Budget	\$ Over Bu	Jul '21 - J	YTD Budget	\$ Over Bu	Annual B
6014-00 · MCC Group Incentive Program	0	1,000	(1,000)	0	3,000	(3,000)	7,000
6015-00 · MCC National Memberships	0	0	Ó	0	0	0	779
6018-00 · MCC Media Commission	314	459	(145)	3,939	2,295	1,644	4,590
6018-01 · MCC Digital Ad Serving	14	42	(28)	26	294	(268)	500
6019-00 · Conference Direct Partnership	1,750	0	1,750	3,500	7,000	(3,500)	7,000
6128-00 · HelmsBriscoe Strategic Partner	583	0	583	4,083	7,000	(2,917)	7,000
6152-00 · Client Events / Opportunities	0	1,000	(1,000)	1,650	3,000	(1,350)	17,000
6153-00 · Chicago Sales Rep Support	125	0	125	1,420	1,250	170	2,500
Total 6000-00 · CONFERENCE SALES	5,393	4,928	465	39,007	42,780	(3,773)	91,450
6100-00 · TRADE SHOWS	0	0	0	461	3,000	(2,539)	6,000
6111-00 · Site Inspections 6116-00 · CalSAE Seasonal Spectacular	1,503	0	1,503	1,347	5,000	(3,653)	5,000
6120-01 · Sac River Cats Client Event	1,505	U	1,000	500	0,000	500	0,000
6127-00 · CalSAE Annual	0	0	0	0	Ö	0	1,500
6143-00 · Connect Marketplace	4,000	0	4,000	7,500	6,000	1,500	6,000
6154-00 · HelmsBriscoe ABC	0	0	0	227	0	227	5,500
6155-00 · Connect Trade Shows	0			1,566			
6156-00 · Connect California	0	0	0	0	5,500	(5,500)	5,500
6156-02 · Connect Chicago	0	0	0	0	4,700	(4,700)	4,700
6156-05 · Connect Northwest	0	0	0	0	5,500	(5,500)	5,500
6160-00 · AllThingsMeetings Silcon Valley	0	0	0	0	1,500	(1,500)	1,500
6160-01 · AllThingsMeetings East Bay	0	0	0	0	0	0	1,500
6165-00 · Bay Area Client Appreciation	0	0	0	0	0	0	4,500
6166-00 · Sports Commission	0	0	0 0	0	420	(420) 0	420
6168-00 · Sacramento/Roseville TopGolf	0	1.500	_	0	0 1,500	_	2,500 1,500
6171-00 · Outdoor Retailer	0	1,500	(1,500)	583	1,500	(1,500) 583	1,500
6180-00 · Conference Direct CA 6182-00 · Destination Celebration	(1,167) 0	0	0	1,116	2,275	(1,159)	2,275
Total 6100-00 · TRADE SHOWS	4,336	1,500	2,836	13,300	35,395	(22,095)	53,895
6106-00 · CalSAE Seasonal Spectacular	(1,503)	1,500	2,000	0	00,000	(22,000)	00,000
7000-00 · COMMITTED & ADMIN EXPENSES	(1,505)			Ü			
5008-00 · Cooperative Programs	0	3,000	(3,000)	0	15,000	(15,000)	30,000
5009-00 · Fulfillment / Mail	49	200	(151)	1,378	1,400	(22)	2,400
5021-00 · RASC-Reno Air Service Corp	0	0	Ó	50,000	50,000	` ó	100,000
5123-00 · HSVC - High Sierra Visitors	167	0	167	1,167	0	1,167	2,000
5124-00 · Reno Tahoe Territory Membership	0	0	0	0	1,000	(1,000)	1,000
7002-00 · CRM Subscription	(7,109)	885	(7,994)	5,500	6,195	(695)	10,620
7003-00 · IVCBVB Entertainment Fund	0	0	0	303	4,000	(3,697)	8,000
7004-00 · Research	7,765	2,750	5,015	22,393	19,250	3,143	83,000
7005-00 · Film Festival	0			15,000	15,000	0	15,000
7006-00 · Special Events	0 478	0	0	70	16.676	70	20,000
7007-00 · Destimetrics / DMX	9,478	8,338	1,140	9,478 1,500	16,676 25,000	(7,198) (23,500)	33,352 25,000
7008-00 · Opportunistic Funds	1,500 0	177	(177)	1,500	1,239	(1,239)	2,124
7009-00 · Tahoe Cam Usage 7010-00 · Photo Management & Storage	621	625	(4)	4,345	4,375	(30)	7,757
7020-00 · Prioto Management & Storage 7020-00 · Collateral Production / Printin	0	025	(4)	724	7,575	724	0,,,0
8700-00 · Automobile Expense*	0			209	0	209	0
Total 7000-00 · COMMITTED & ADMIN EXPENSES	12,470	15,975	(3,505)	112,067	159,135	(47,068)	340,253
8000-00 · WEBSITE CONTENT & MAINTENANCE							
8002-00 · Content Manager Contractor	4,250	4,250	(7.050)	29,750	29,750	(200)	51,000
8003-00 · Website Hosting Maintenance	(7,322)	534	(7,856)	1,316	1,602	(286)	2,161
8004-00 · Website Strategy & Maintenance	15,000	7,500	7,500	52,500	52,500	0	90,000
8005-00 · Website SEO Strategy/Maint	0	2,500	(2,500)	17,500	17,500	0	30,000
Total 8000-00 · WEBSITE CONTENT & MAINTENANCE	11,928	14,784	(2,856)	101,066	101,352	(286)	173,161
Total Expense	107,067	151,737	(44,670)	738,572	1,000,267	(261,695)	1,897,514
t Income	210,278	165,609	44,670	395,571	133,875	261,696	(97,514)

## North Lake Tahoe Marketing Cooperative Profit & Loss Prev Year Comparison

Accrual Basis

July 2021 through January 2022

	Jul '21 - Jan 22	Jul '20 - Jan 21	\$ Change	% Change
Income 4000-00 ⋅ LTIVCBVB Funding	403,663.00	328,800.00	74,863.00	22.8%
4001-00 · NLTRA Funding	724,480.11	546,252.63	178,227.48	32.6%
4004-00 · IVCBVB Entertainment	6,000.00	6,000.00	0.00	0.0%
4099-00 · Revenue - Other Total Income	1,134,143.11	45,200.00 926,252.63	-45,200.00 207,890.48	-100.0% 22.4%
Gross Profit	1,134,143.11	926,252.63	207,890.48	22.4%
Expense	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	201,-2011	
5000-00 · CONSUMER MARKETING 5002-01 · Native Display 5004-00 · Trip Advisor 5005-00 · Paid Social 5005-01 · Digital Display / Retargeting 5007-00 · Creative Production 5007-01 · Creative Production 5007-02 · Website Production 5007-03 · Photo/Video Creative 5007-00 · Creative Production - Other	26,333.32 17,734.96 42,387.49 56,578.72 27,934.56 1,875.60 18,362.05 765.00	3,333.32 5,902.93 18,896.35 40,052.28 37,103.87 2,842.50 4,101.63 1,020.00	23,000.00 11,832.03 23,491.14 16,526.44 -9,169.32 -966.90 14,280.42 -255.00	690.0% 200.4% 124.3% 41.3% -24.7% -34.0% 347.7% -25.0%
Total 5007-00 · Creative Production	48,937.20	45,068.00	3,869.20	8.6%
5010-00 · Account Strategy & Management 5010-02 · Website Strategy & Analysis 5016 · Video Streaming 5017-00 · Rich Media 5018-00 · Media Commission 5018-01 · Digital Ad Serving 5020-00 · Search Engine Marketing 5022-00 · Email 5024-00 · Fusion 7 5029-00 · Television	49,000.00 0,00 52,593.14 600.00 25,341.00 488.30 24,654.20 9,999.40 5,000.00	42,000.00 9,612.00 0.00 0.00 29,823.23 332.89 34,744.30 4,162.45 14,000.00 5,330.55	7,000.00 -9,612.00 52,593.14 600.00 -4,482.23 155.41 -10,080.10 5,836.95 -9,000.00 -5,330.55	16.7% -100.0% 100.0% 100.0% -15.0% 46.7% -29.0% 140.2% -64.3% -100.0%
Total 5000-00 · CONSUMER MARKETING	359,657.73	253,258.30	106,399.43	42.0%
5110-00 · LEISURE SALES 5107-00 · Creative Production 5112-00 · Training / Sales Calls 5113-00 · Additional Opportunities 5137-00 · Co-op Opportunities 5143-00 · Mountain Travel Symposium 5144-00 · IPW - POW WOW 5147-00 · AUS / Gate 7 5155-00 · California Star Program	0.00 2,819.50 185.07 0.00 2,395.00 4,333.67 0.00 0.00	150.00 119.88 0.00 10,000.00 0.00 8,266.22 1,166.68	-150,00 2,699.62 185,07 -10,000.00 2,395.00 4,333.67 -8,266.22 -1,166.68	-100.0% 2,251.9% 100.0% -100.0% 100.0% -100.0% -100.0%
Total 5110-00 · LEISURE SALES	9,733.24	19,702.78	-9,969.54	-50.6%
5200-00 · PUBLIC RELATIONS 5200-01 · Strategy, Reporting, Mgmt, Etc. 5202-00 · PR Program/ Content Dev - Blogs 5202-01 · Rich Content Development 5204-00 · Media Mission(s) 5208-00 · Digital Buy/ Social Media Boost 5207-00 · Content Campaigns/Tools-My Emma 5209-00 · Domestic Travel Media FAMS 5210-00 · Content Dev - Newsletters 5211-00 · Social Media Strategy & Mgmt 5214-00 · Social Takeover 5218-00 · PR Content Development + Distri 5218-00 · Crisls Communication / Training 5221-00 · Photography & Video Asset Dev 5222-00 · Media Tracking / Membership 5280-00 · PR Meals / Entertainment	30,000.00 2,772.36 0.00 2,967.27 5,600.00 1,680.00 8,920.83 6,510.00 41,000.00 107.42 1,320.00 0.00 0.00 2,669.95 202.70	10,500.00 7,500.00 20,000.00 746.96 3,500.00 2,100.00 5,865.75 10,800.00 28,000.00 7,403.06 5,000.00 1,500.00 1,800.00 28,72	19,500.00 -4,727.64 -20,000.00 2,220.31 2,100.00 -420.00 3,055.08 -4,290.00 13,000.00 107.42 -6,083.06 -5,000.00 -1,500.00 859.95 173.98	185.7% -63.0% -100.0% 297.3% 60.0% -20.0% 52.1% -39.7% 46.4% 100.0% -82.2% -100.0% -100.0% 47.8% 605.8%
Total 5200-00 · PUBLIC RELATIONS	103,740.53	104,744.49	-1,003.96	-1.0%
6000-00 · CONFERENCE SALES 6002-00 · Destination Print 6005-00 · Paid Media 6005-00 · Creative Production 6015-00 · MCC National Memberships 6016-00 · MCC Search Engine Marketing 6018-00 · MCC Media Commission 6018-01 · MCC Digital Ad Serving 6019-00 · Conference Direct Partnership 6128-00 · HelmsBriscoe Strategic Partner 6152-00 · Client Events / Opportunities 6153-00 · Chicago Sales Rep Support	0,00 7,274.02 5,021.22 12,092.99 0.00 0.00 3,939.38 26.21 3,499.99 4,083.31 1,650.00 1,420.18	2,500.00 18,995.32 10,678.00 14,308.19 399.00 477.72 4,037.71 0.00 4,916.69 4,083.31 108.54 1,205.65	-2,500.00 -11,721.30 -5,656.78 -2,215.20 -399.00 -477.72 -98.33 26.21 -1,416.70 0.00 1,541.46 214.53	-100.0% -61.7% -53.0% -15.5% -100.0% -2.4% 100.0% -2.8.8% 0.0% 1,420.2% 17.8%
Total 6000-00 · CONFERENCE SALES	39,007.30	61,710.13	-22,702.83	-36.8%
6100-00 · TRADE SHOWS 6111-00 · Site Inspections 6116-00 · CalSAE Seasonal Spectacular 6120-01 · Sac River Cats Client Event 6143-00 · Connect Marketplace 6154-00 · HelmsBriscoe ABC 6155-00 · Connect Trade Shows 6157-00 · HPN Partner Conference	460.84 1,346.53 499.90 7,500.00 227.39 1,566.19	392.56 1,099.00 0.00 4,900.00 0.00 0.00 1,175.00	68.28 247.53 499.90 2,600.00 227.39 1,566.19 -1,175.00	17.4% 22.5% 100.0% 53.1% 100.0% 100.0%

## North Lake Tahoe Marketing Cooperative Profit & Loss Prev Year Comparison

Accrual Basis

July 2021 through January 2022

_	Jul '21 - Jan 22	Jul '20 - Jan 21	\$ Change	% Change	
6160-00 · AllThingsMeetings Silcon Valley	0.00	675.00	-675.00	-100.0%	
6167-00 · Nor Cal DMO	0.00	420.00	-420.00	-100.0%	
6180-00 · Conference Direct CA	583.33	0.00	583.33	100.0%	
6182-00 · Destination Celebration	1,115.62	0.00	1,115.62	100.0%	
Total 6100-00 · TRADE SHOWS	13,299.80	8,661.56	4,638.24		53.6%
6106-00 · CalSAE Seasonal Spectacular	0.00	0.00	0.00		0.0%
7000-00 · COMMITTED & ADMIN EXPENSES					
5009-00 · Fulfillment / Mail	1,377.60	1,045.87	331.73	31.7%	
5021-00 · RASC-Reno Air Service Corp	50,000.00	25,000.00	25,000.00	100.0%	
5123-00 · HSVC - High Sierra Visitors	1,166.69	833.35	333.34	40.0%	
7002-00 · CRM Subscription	5,500.00	5,124.98	375.02	7.3%	
7003-00 · IVCBVB Entertainment Fund	302.62	398.08	-95.46	-24.0%	
7004-00 · Research	22,393.32	0.00	22,393.32	100.0%	
7005-00 · Film Festival	15,000.00	15,000.00	0.00	0.0%	
7006-00 · Special Events	70.00	0.00	70.00	100.0%	
7007-00 · Destimetrics / DMX	9,478.33	11,775.43	-2,297.10	-19.5%	
7008-00 · Opportunistic Funds	1,500.00	131.19	1,368.81	1,043.4%	
7010-00 · Photo Management & Storage	4,345.25	4,225.06	120.19	2.8%	
7020-00 · Collateral Production / Printin	723.94	10,256.45	-9,532.51	-92.9%	
8700-00 · Automobile Expense*	209.41	309.02	-99.61	-32.2%	
Total 7000-00 · COMMITTED & ADMIN EXPENSES	112,067.16	74,099.43	37,967.73		51.2%
8000-00 · WEBSITE CONTENT & MAINTENANCE					
8002-00 · Content Manager Contractor	29,750.00	29,801.94	-51.94	-0.2%	
8003-00 · Website Hosting Maintenance	1,316.00	20,369.00	-19,053.00	-93.5%	
8004-00 · Website Strategy & Maintenance	52,500.00	0.00	52,500.00	100.0%	
8005-00 · Website SEO Strategy/Maint	17,500.00	0.00	17,500.00	100.0%	
Total 8000-00 · WEBSITE CONTENT & MAINTENA	101,066.00	50,170.94	50,895.06	1	101.4%
Total Expense	738,571.76	572,347.63	166,224.13		29.0%
et Income	395,571.35	353,905.00	41,666.35		11.8%