



Date: Tuesday, Aug 30, 2022 Time: 2 -4 pm

Location: Virtual Zoom Meeting

#### **NLTRA Mission**

North Lake Tahoe Resort Association (NLTRA) promotes and manages visitation and collaborates to achieve economic health, community vitality, and environmental sustainability to benefit our residents, businesses and visitors.

#### **Committee Members:**

Chair: Carlynne Fajkos, Tahome Marketing | Vice Chair: Becky Moore, Granite Peak Management Adam Wilson, Northstar California I Brit Crezee, Sotheby's International Realty Caroline Craffey, Tahoe Truckee Community Foundation I Christine Horvath, Palisades Tahoe I Connor McCarthy, Homewood Ski Resort Kressa Olguin, Hyatt Regency I Kristy Olk, Resort at Squaw Creek I Melissa Burin, The Ritz-Carlton, Lake Tahoe

**Vinton Hawkins**, MJD Capital Partners/The Boatworks at Lake Tahoe Wendy Hummer, EXL Media

Advisory Placer County Member: Stephanie Holloway North Lake Tahoe Resort Association Board Member: Ray Villaman

#### **Instruction for Public Participation:**

Members of the public may attend the Zoom teleconference by telephone, computer or mobile device. To participate via Zoom, join the meeting from the link:

https://us02web.zoom.us/j/81474272378?pwd=REJLLy9EQXIrdIFvTU5UQzJxWGZvQT09

as authorized by AB 361

Meeting ID: 814 7427 2378

Passcode: 028933

Dial by your location

+1 669 900 9128 US (San Jose)

#### **AGENDA**

2:00 p.m.	1.	Call to Order – Establish Quorum
2:05 p.m.	2.	Public Forum-Any person wishing to address the Board of Directors on items of interest to the Board not listed on the agenda may do so at this time. It is requested that comments be limited to three minutes since no action may be taken by the Board on items addressed under Public Forum.
2:10 p.m.	3.	Agenda Amendments and Approval
2:15 p.m.	4.	Approval of Tourism Development Meeting Minutes from May 24, 2022 Page 1
2:20 p.m	5.	NLTRA Updates
2:30 p.m.	6.	Review and Discussion of Fall, MCC and Content Campaign- Augustine Page 4

3:30 p.m.

8. Departmental Reports (The following reports are provided on nltra.org monthly and can be pulled for discussion by any committee members.) Click <a href="https://example.com/heree-ports">heree</a>

• Conference Sales

• Leisure Sales

• Marketing - Augustine Agency

• Reno Tahoe Airport Reports

9. Standing Reports (located on nltra.org; <a href="heree-ports">here</a>

• Destimetrics Report

• Conference Activity Report

• Lodging Referral Report

Update on 22.23 Event Partnership Funding Cycle – Kimberly Brown

**3:35 p.m.** 10. Committee Member Comments

Adjournment

This meeting is wheelchair accessible

11.

7.

3:15 p.m.

3:45 p.m.

Posted online at www.nltra.org



# Tourism Development Meeting Draft - Meeting Minutes - Tuesday May 24, 2022

The Tourism Development Meeting was held via Zoom video conferencing.

Committee Members that joined via teleconference: Carlynne Fajkos (Chair), Becky Moore (Vice Chair), Brit Creeze, Caroline Craffey, Connor McCarthy, Christine Horvath, Wendy Hummer, Kristy Olk, Adam Wilson

NLTRA Board Member: Alyssa Reilly

Staff in attendance: Amber Burke, Tony Karwowski, Anna Atwood

Others in attendance: Cathy Nanadiego, Lindsay Moore, Steph Straw, Taylor Eck, Yulianna Cisneros

- Meeting called to order at 2:08pm and a quorum was established.
- Approval of Resolution 2022.08
   Motion to approve the resolution 2022.08 MCCARTHY/HUMMER/UNANIMOUS
- 3. Public Forum No public forum
- 4. Agenda Amendments and Approval
  Motion to approve the agenda as presented Moore/Craffey/UNANIMOUS
- 5. Approval of meeting minutes from April 26, 2022

  Motion to approve the meeting minutes from Mar 29, 2022 as presented MOORE/MCCARTHY/Carried with Creeze, Horvath, Olk, Reilly abstaining
- 6. Review & Approval of NLTMC 2022/23 Strategic Overview Augustine
  Burke provided a quick history on the 2022/23 Strategy overview. NLTRA and Incline Village Crystal Bay Visitors
  Bureau met with the whole Augustine team at the end of April. The whole team looked at performance in the last
  fiscal year and discussed new initiatives and changes going forward.

Nanadiego with Augustine provided a high-level overview of recommendations and objectives.

#### Website and SEO:

- Increase time on site and decrease bounce rates. Identifying top pages that are high in traffic and bounce rate and adjusting each one. Increase pages per session by adding CTAs throughout.
- Replace filtered pages with actual pages and unique content
- Page creation
- Site Structure

#### Comments:

- Hummer questioned why the lodging deals page goes right back to the lodging pages? Does that mean
  there are no current lodging deals? Nanadiego shared that is correct and Burke stated there will be reminder
  about properties adding their deals.
- Hummer shared the messages NLTRA may not be going to the correct people anymore due to staff changes. Burke shared she is aware of this and there is more education to be done on this.

#### Consumer Media:

- Flexibility built within plan and seasonality focus during Spring/Fall
- Visitation data used to guide decisions (Fusion7, Arrivalist, Google Analytics)

- Maintain sustainability messaging
- Break away from the Destination Marketing noise and introduce new tactics

#### Comments:

 Horvath questioned if it's a little misleading showing these markets as it doesn't include Monterey and Salinas. She also questioned if New York is on the radar at all for winter? Burke shared the pie chart is showing what happened last year and spring was pulled out because it was so big. She also stated that New York is on the NLTRA's radar for winter.

#### Social Media:

- Focus on seasonal content creation for platforms in conjunction with our content creators and influencers
- Concentrate on tailoring content per platform based on 2021-2022 audience findings and trends
- Align paid media efforts with organic content and leverage giveaways for experiences.
- Focus efforts on video content creation and real time content to showcase the destination from a POV perspective.
- Build TikTok seasonal videos and tie in paid media tactics to organic strategy and use CrowdRiff to source seasonal imagery.

#### Public Relations:

- Target top tier luxury media publication. Align with Paid media and aligning sales efforts with Bart Peterson for our international Canadian market.
- Stronger integration with owned and paid channels.
- Peak Season: Education and Shoulder Season: Driving Visitation
- Messaging: Align with brand pillars.

#### Meetings and Conventions Media Strategy & Creative:

- Balance media platform opportunities and continue year-round presence among audiences
- Utilize lead generation program through Meetings Today and incorporate audience matching through social retargeting
- Maintain presence through social/programmatic using prospecting and retargeting and utilizing video in retargeting and LinkedIn efforts
- Continue with CVENT, now in 3-year contract

#### Comments:

 Hummer questioned if NLTRA will be doing any coop program for MCC again? Burke shared the recent Expedia we did not have enough partner participation and it was pushed to late fall, early winter. She will explore and look at opportunities. Hummer suggested maybe looking into a Destination Sponsorship and showcase some properties and venues.

#### Motion to approve the NLTMC Strategic Plan for 2022/23 CRAFFEY/MCCARTHY/UNANIMOUS

- Review of Draft 22/23 FY Coop Budget Amber Burke
  - Burke shared a high-level overview of the draft 2022/23 budget for the Marketing Cooperative and compared to last year and FY 19/20. She reviewed funding coming from both NLTRA and Incline Village Crystal Bay Visitors Bureau and the next four weeks will be spent looking at all the line items for all the different department expenses. The intentions are to return to the FY 19/20 budget levels. The timing and messaging will be very different, and she outlined some of the departments that are increasing budget.
- 8. New Creative/Content Campaigns Update Amber/Augustine
  Burke shared there is a new Creative/Content Campaign that ties in with the overarching objectives that was just discussed. These will be running on all of the owned channels in addition to paid media.
  - NLT + You and Me. This campaign will focus on sharing a video or image of their favorite place in North Lake Tahoe, the post copy must include where it is. This campaign will also ask to share which Traveler Responsibility Pledge they followed on their trip and be asked to tag @gotahoenorth.com and 3 friends for a chance to win a North Lake Tahoe Gift card. This challenge was just launched.
  - The NLT Challenge. This challenge we are asking them to choose their challenge, The Active Traveler (the
    month of Aug), The Conscious Traveler (September Sustainable challenge), The Scenic Traveler (October
    challenge). Visitors can do the challenge at their own pace over the course of a few months to encourage

- multi-night stays. Visitors can share images on a dedicated landing page of them doing the challenge to earn digital badges.
- Go To Towns Challenge. This will focus on the 12 towns and will designed to showcase each town's
  offerings to encourage full week stays and multiple visits. There will be 3-4 itineraries for travelers to
  download.
- 9. LTVA Rebrand Update & Discussion Augustine/Amber Lake Tahoe Visitors Authority recently announced they will be relaunching a rebrand, calling themselves Visiting Lake Tahoe. Burke shared there was a lenghty discussion at the Strategy meeting, and she will continue to bring information on this to future meetings.

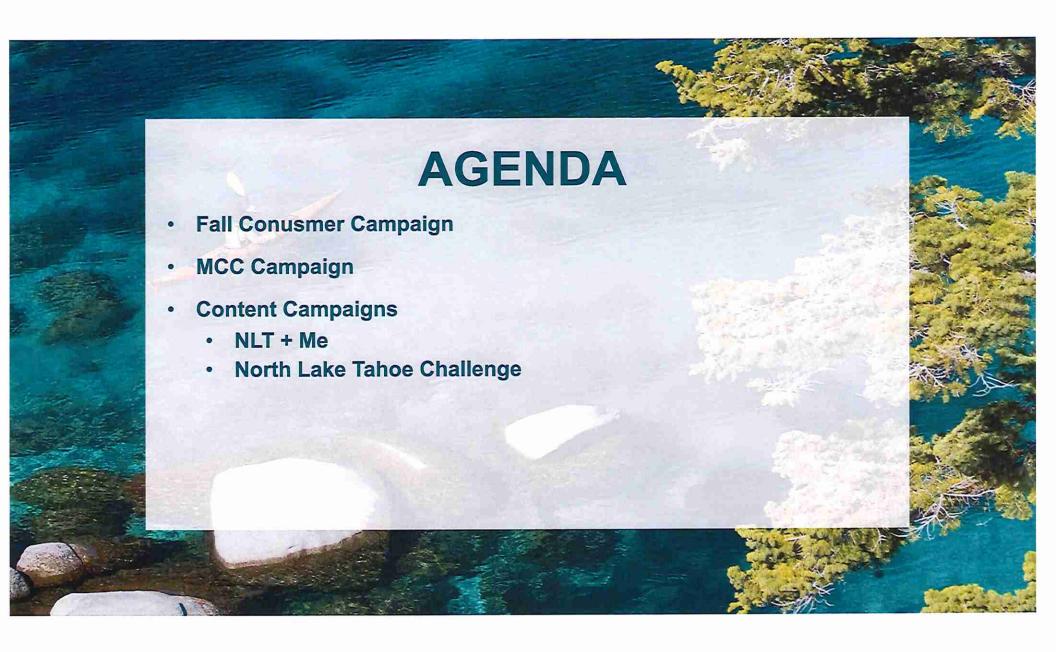
Nanadiego shared a condensed overview of the discussion that took place at the Strategy meeting. Burke shared there were discussions on the pros and cons of using a lake wide name or sticking with North Lake Tahoe. She reminded everyone there is a lot of differentiators that makes North Lake Tahoe special and there is already a lot of brand recognition built up already. What came out of the meeting was the need to stay strong and true to North Lake Tahoe.

#### Comments:

- Hummer commented that what LTVA is doing is a bit confusing to the consumer and to residents. She recommended keeping North Lake Tahoe.
- Fajkos shared that changing the name would create even further chaos and confusion.
- Wilson stated that South Lake Tahoe has done several rebranding, and nothing is sticking because it's not authentic. He recommended staying the course and watch it.
- Horvath shared it is a dis-service to the end user and North Lake Tahoe has done a great job. She also shared that she constantly talks to people staying in South Lake Tahoe that wishes they knew more about North Lake Tahoe.
- 10. Update on Destination Stewardship Tahoe Project Tony Karwowski/Amber Burke Karwowski shared there is a new regionwide destination stewardship project underway. Both NLTRA and IVCBVB are involved and shared the new website <a href="www.stewardshiptahoe.org">www.stewardshiptahoe.org</a>. The website just launched, and it includes a series of workshop that starts next week. He encouraged everyone to participate in the workshops and this will start to build initiatives. There is a lot of partners around the table for this effort including the Forest Service, all the DMOs and public agencies so it's a great cooperative effort. It's important that the communities get engaged in this process. This visioning workshop will help draft a stewardship plan and is expected to be done in December/January.
- 11. Departmental Reports these reports can be viewed on our website.
- 12. Standing Reports- these reports can be viewed on our website.
- 13. Committee Member Comments No committee members comments. Burke reminded everyone there is no meeting in June.
- Adjournment The meeting adjourned at 3:29pm

Minutes submitted by, Anna Atwood NLTRA









### **CAMPAIGN STRATEGIES**

#### Tier 1:

- Increase length of stay
- Increase mid-week visitation

#### Tier 2:

- Support Traveler Responsibility Pledge and sustainability efforts
- Increase in-market spending and support of local businesses
- Engage with locals and visitors, promoting positive sentiment and community support
- Attract and motivate audiences by evoking emotion and creating a deeper connection through positioning, visuals and copy
- Increase awareness of seasonal activities, events and experiences
- Continue to grow destination awareness, brand loyalty and conversation

# **STRATEGIES**

- Omicron/COVID considerations
  - Continue flexibility in plan
  - · Prioritize media channels that can be easily adjusted vs traditional media
- Visitation data used to guide decisions (Fusion7, Arrivalist, etc)
  - Target markets
  - Media channels
  - · Audience segments, persona's, etc.
  - High value visitors
- · Maintain sustainability messaging
- Continue the fall Secret Season campaign messaging

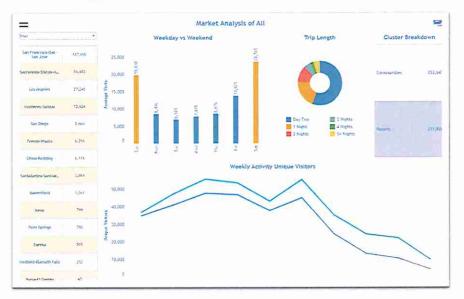


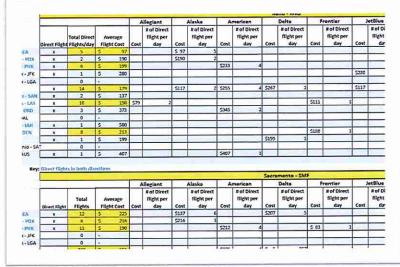
# **TARGET MARKETS**

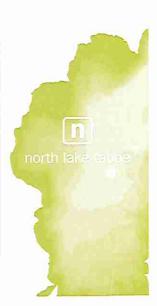


# **DATA COLLECTION**

- Markets were selected based on Fusion7, Arrivalist, Google Analytics and flight data research.
- Analyzed past fall visitation trends from 2019, 2020 and 2021 and October 2022 flight data.







# **FALL MARKETS**

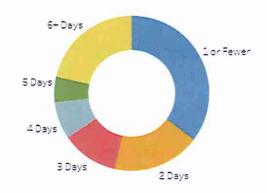
- Los Angeles
- Phoenix
- Seattle
- Portland

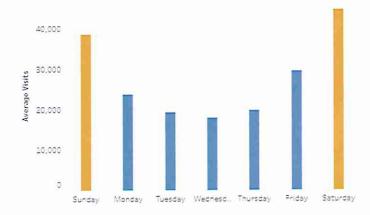


# **HIGH VALUE VISITORS**

- Length of stay = 4+ nights
- · Includes some mid-week
- Origin city = any fly market (national)
- Has higher spending percentage









### **Digital**

- Programmatic display and native
- Rich Media
- · Native direct to publisher
- Google Max (Search, Youtube, Display and Gmail ads)

### Social

- Facebook
- Instagram
- Instagram Stories
- Twitter
- TikTok



#### Video

- OTT/Connected TV
- Facebook Video
- Youtube Search Retargeting

#### OTA's

- TripAdvisor
- Expedia
- TravelZoo

### Miscellaneous

- Email (1x)
- Weekend Sherpa
- Sustainability (Social)





# **GOOGLE PERFORMANCE MAX**

- Goal-based campaign type that drives conversions across all Google advertising channels:
  - YouTube, Display, Search, Gmail and Maps
- New audiences available across channels.
- Simplified campaign management and optimization.
- Google Ads automation uses machine learning to better adapt audience and budget optimizations towards campaign goals.

# **NLT BENEFITS**

- Drives smarter conversions TOS 115 conversions goal for Consumer and MCC campaigns.
- Maximizes campaign performance across all Google platforms.
- Goes beyond keyword-based Search campaigns to win additional reach and conversion value.

# **CONSUMER FLOWCHARTS**



# CONSUMER MEDIA FLOWCHART - DIGITAL, SOCIAL & VIDEO

	A CONTRACTOR OF THE PARTY OF TH				
NLT 2022-23 MEDIA PLAN		2Q 20	22		-
	September	October	November	Gross Total	]
NLT 2022-23 MEDIA PLAN  CAMPAIGN: CONSUMER  DIGITAL  Programmatic Display PT  Programmatic Display RT  Native (programmatic)  Rich Media  Google Max (Search, YouTube, Gmail Ads)  Digital Total  SOCIAL  FB/IG PT  FB/IG RT  IG Stories  Twitter  Social Total  VIDEO  OTT.CTV  Facebook Video  TikTok  Youtube Search RT	29 5 12 19	26 3 10 17 24	31 7		0
or my market a contract market		Fall			
DIGITAL					
Programmatic Display PT					
Programmatic Display RT					
Native (programmatic)				4 Table 1 Tabl	
Rich Media					
Google Max (Search, YouTube, Gmail Ads)					
Digital Total				\$150,224	
SOCIAL					
FB/IG PT					\
FB/IG RT					
IG Stories					
Twitter					
Social Total Social Total				\$36,492	_
VIDEO					
отт.стv					_
Facebook Video					
TikTok					
Youtube Search RT					]
Video Total				\$88,187	

# CONSUMER MEDIA FLOWCHART - OTA'S, MISC & PLEDGE

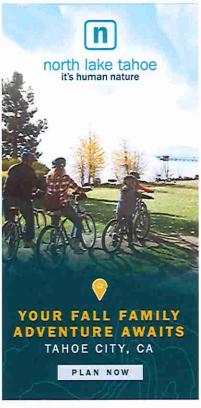
NLT 2022-23 MEDIA PLAN		2Q 20	22
	September	October	November
CAMPAIGN: CONSUMER	29 5 12 19	26 3 10 17 24	31 7
		Fall	
OTA's	CONTRACTOR OF STREET		
TripAdvisor (Desktop/Mobile/Audience/etc)			
Expedia (Co-op)			
TravelZoo (Co-op)			
OTA's Total			
MISC			
Email	<b>12.</b> 1	·	
Weekend Sherpa (LA)		<u> </u>	
Programmatic Display (High Value / National)			
FB/IG (High Value / National)			
MISC Total			
SUSTAINABILITY/PLEDGE/TART/etc		سيان الاستعادي	
FB/IG (In-Market Travelers 75%; Locals 25%)			
SUSTAINABILITY/PLEDGE/TART/etc Totals			
Adserving			
Total Media Investment	المنتخبر البريانيا		

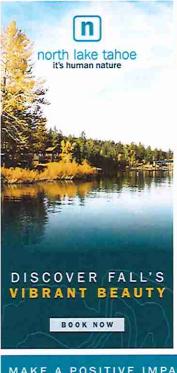
# **CREATIVE EXAMPLES**



# **FALL CREATIVE - DISPLAY**















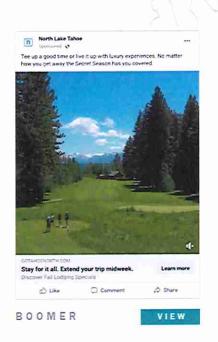


Savor, stroll and soar this fall in North Lake Tahoe. From breathtaking mountains to crystal blue waters your adventure awaits.

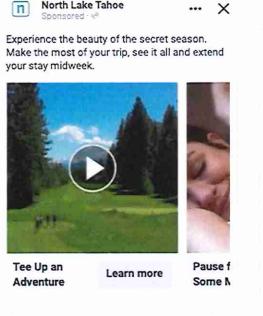












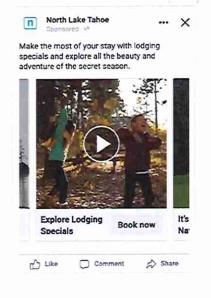
Comment

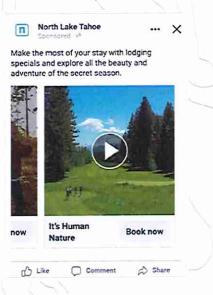
A Share

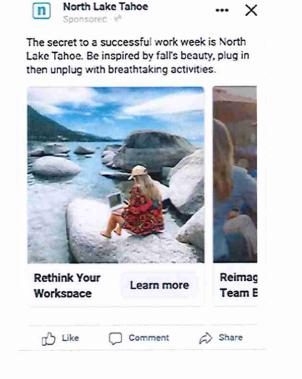
North Lake Tahoe

Like

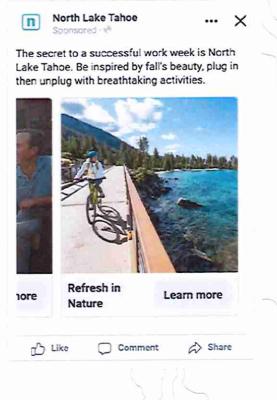


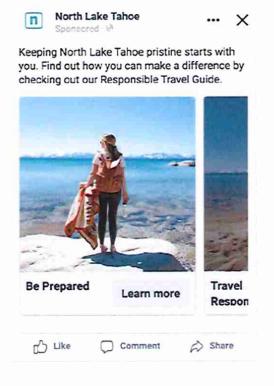










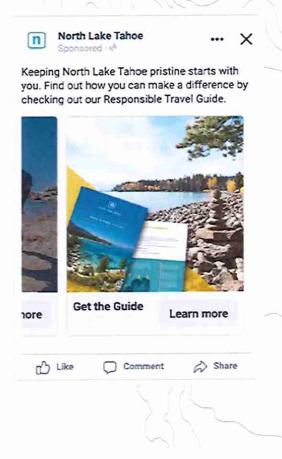




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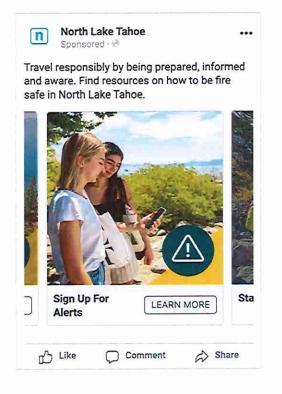
North Lake Tahoe

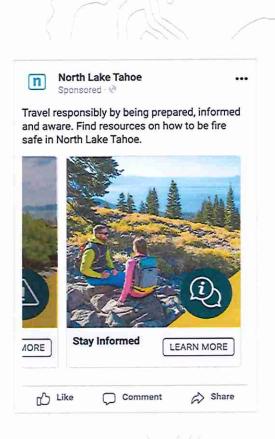
Sponsored 49



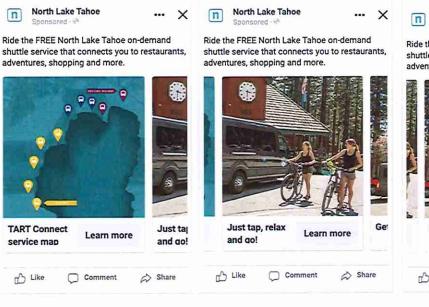
## SUSTAINABILITY - FIRE SAFETY



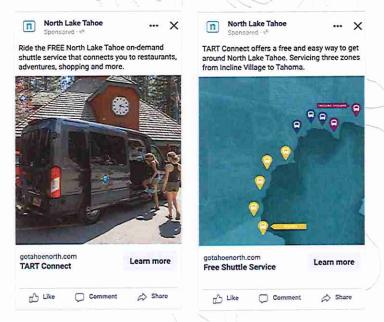




# SUSTAINABILITY - TART CONNECT



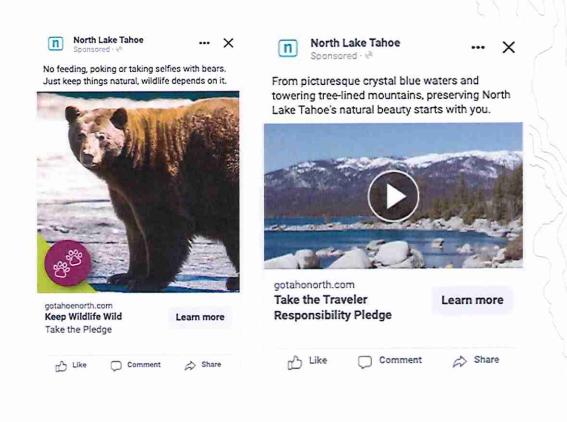




Carousel Ad

Single Image Ads

# SUSTAINABILITY - TRAVELER RESPONSIBILITY PLEDGE





# **Objectives**

- Balance media platform opportunities
- Continue year-round presence among audiences, refreshing the amenities campaign creative as needed
- Utilize lead-gen program through Meetings Today or incorporate audience matching through social retargeting
- Maintain presence through social/programmatic using prospecting and retargeting
- Utilize video in retargeting and LinkedIn efforts
- Continue with CVENT, now in 3-year contract



## Digital

- Programmatic display retargeting
- Geofencing 2x conferences

#### Social

- LinkedIn
- FB/IG retargeting

### Miscellaneous

- LeadGen or Social retargeting
- Email
- CVENT





# **MEDIA FLOWCHART**

NLT 2022-23 MEDIA PLAN	1Q 2022 2Q 2022		3Q 2023				4Q 2023				
	July August	September	October Novem		January	February	March	April	May	June	Gross Tota
CANADAICNI. NAcatings	27 4 11 18 25 1 8 15 22	29 5 12 1	9 26 3 10 17 24 31 7	14 21 28 5 12 19		3 30 6 13 20	27 6 13 20		4 1 5 15 2		
CAMPAIGN: Meetings	Summer		Fall		Winter			Spring		Summer	
DIGITAL											
Programmatic Display RT											
Geofencing (2 Conferences)							200002000000000000000000000000000000000				
Digital Total											\$6,780
SOCIAL		والمالية المالية									
LinkedIn											
FB/IG RT						1000000					
Social Total											\$18,080
VIDEO											
Facebook Video RT											
Linkedin Video		and the second second									
Youtube RT											
Video Total											\$15,255
MISC											
Meetings Vendor - Social Targeting											
Email (MT)											
MISC Total											\$15,594
CVENT											
CVENT											
Adserving											
Optimization, Reporting, and Management											Lan-A-Env
Total Media Investment											\$68,36

# **CREATIVE EXAMPLES**



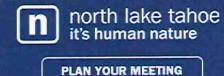
# **CREATIVE EXAMPLES - DISPLAY**



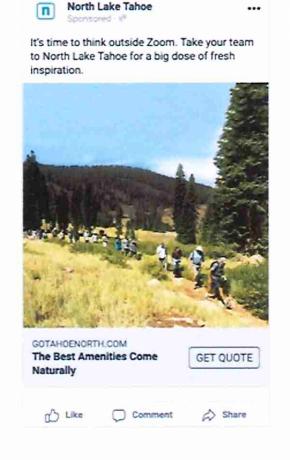








## **CREATIVE EXAMPLES - SOCIAL**







## **CREATIVE EXAMPLES - VIDEO**





#### Overview

- Objective: Encourage people to engage with North Lake Tahoe social channels by share their favorite experience and bringing more attention to the Traveler Responsibility Pledge. The goal is to show the world what we're protecting and how we're doing it.
- People share their favorite North Lake Tahoe spot/experience with a video or photo and post about what they're doing to protect the region, featuring one of the six traveler responsibility pledge tenets.
- Participants will be entered to win a 2-night stay at the Inn at Boatworks, dinner for two at Mirada Tacos & Tequila and a \$250 North Lake Tahoe gift card.





Liked by tahoenorth and others

imlittlemouse Making memories with great friends! Always plan ahead and keep up on weather advisories to ensure you'll have a fun, safe trip!! (atahoenorth #NLTandMe

View all 2 comments

tahoenorth @imlittlemouse Hello! We love this photo and would like to share it on our website and/ or social media. If you are alright with that, please respond with #YesTahoeNorth and we'll give you proper credit in the post. Thank you!

23 hours ago

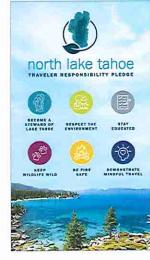
## **Tactics**

- Landing Page
- Organic Social custom story and reels
- eNewsletter Content
- Partner Toolkit
- CA Now Story







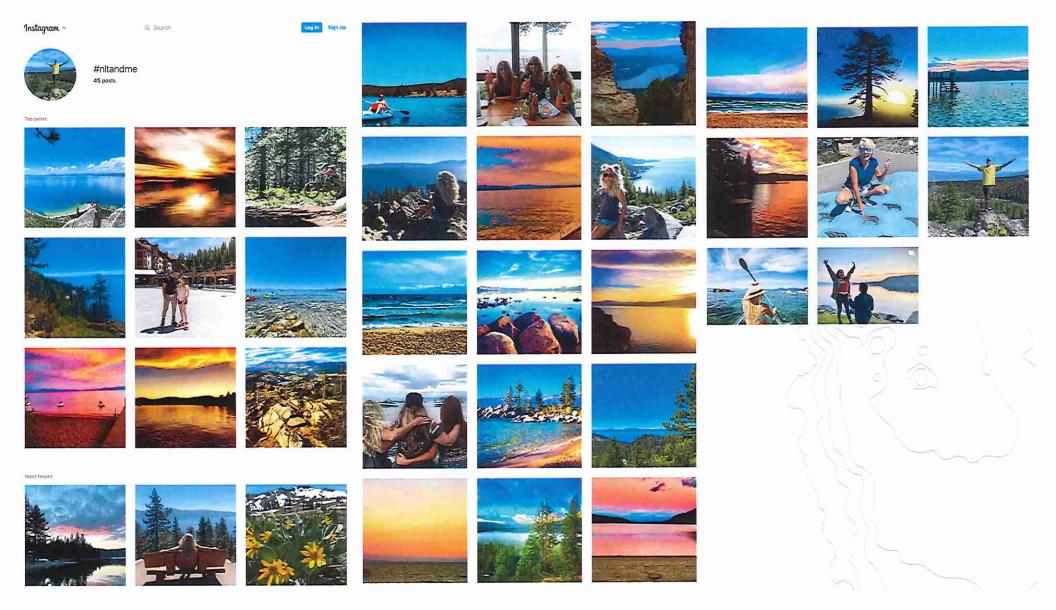




.
Always stay on the designated trails to preserve our beautiful area, #NLTandMe @tahoenorth



Liked by joemartinez6944 and others imlittlemouse Can't go to Lake Tahoe without a visit to Gar Wood's for Wet Woodies! Gotta support local businesses! © @tahoenorth #NLTandMe





### Overview

- Objective: Promote activities acroos the region during August October 2022 including outdoor adventure, sustainable practices and town-related activities.
- Participants can choose to participate in any or all of the three challenges including the Active Traveler, Conscious Traveler and Scenic Traveler challenges.
- Participants receive a digital badge for the particular challenge they participate in and are entered to win a 2-night stay at Mourelatos Lakeside Resort.
- Each month has a theme featuring a particular challenge, but participants can complete whichever challenge suits their needs.









## **Tactics**

- Landing Page
- Digital Badges
- Stickers (Printed + Digital)
- Organic Social/eNewsletter Content
- Badge Emails
- Partner Toolkit
- Blog
- CA Now Story

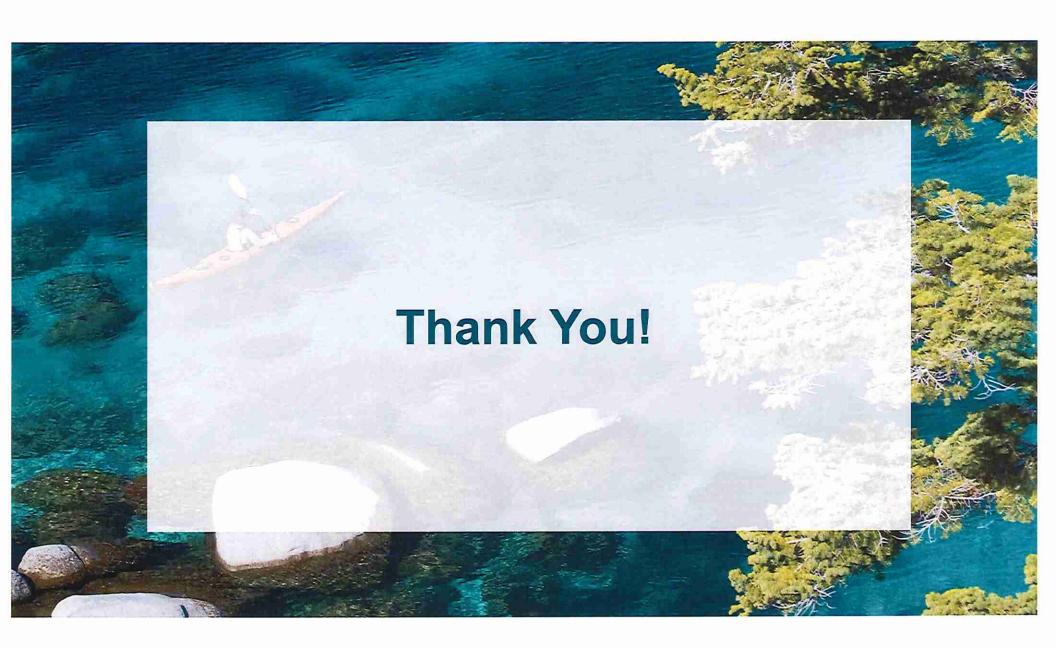














## FLIGHTS (as of mid July 2022)

#### October 2022 Flights (9/29 - 10/7) & (10/3 - 10/7)

	RENO - RNO				
DIRECT					
	Total Direct	Average Flight			
Airport	Flights/day	Cost			
Seatle - SEA	4	\$250			
Portland - PDX	2	\$238			
Phoenix - PHX	5	\$278			
New York - JFK	1	\$291			
New York - LGA	0	*:			
LA - LAX	9	\$171			
San Diego - SAN	2	\$197			
Las Vegas - LAS	12	\$172			
Chicago - ORD	0				
Dallas - DAL	4	\$412			
Houston - IAH	1	\$377			
Denver - DEN	7	\$258			
SLC - SLC	4	\$383			
San Antonio - SAT	0	-			
Austin - AUS	1	\$438			
1 ST	OP (AVG OF TO	24)			
New York - JFK	44	\$509			
New York - LGA	39	\$627			
Chicago - ORD	59	\$431			
San Antonio - SAT	45	\$493			

SACRAMENTO - SMF								
A CONTRACT	DIRECT							
	Total Direct Average Flight							
Airport	Flights/day	Cost						
Seatle - SEA	15	\$193						
Portland - PDX	7	\$250						
Phoenix - PHX	9	\$248						
New York - JFK	1	\$295						
New York - LGA	0	-						
LA - LAX	17	\$200						
San Diego - SAN	26	\$116						
Las Vegas - LAS	16	\$147						
Chicago - ORD	4	\$457						
Dallas - DAL	1	\$423						
Houston - IAH	1	\$416						
Denver - DEN	12	\$273						
SLC - SLC	6	\$226						
San Antonio - SAT	0	-						
Austin - AUS	1	\$286						
1 STOP (AVG OF TOP 4)								
New York - JFK	51	\$416						
New York - LGA	55	\$590						
Chicago - ORD	106	\$385						
San Antonio - SAT	54	\$379						



## FUSION7/ARRIVALIST FALL: ALL MARKETS

		FUSION7			
Fall 2019 (Top	Fall 2019 (Top 20)		20)	Fall 2021 (Top 20)	
Market	% of Visitors	Market	% of Visitors	Market	% of Visitors
Sacramnto-Stkton-Mod	31.6%	Sacramnto-Stkton-Mod	31.9%	Sacramnto-Stkton-Mo	32.3%
San Francisco-Oak-San	19.0%	San Francisco-Oak-San	21.5%	Reno	25.4%
Reno	28.1%	Reno	25.0%	San Francisco-Oak-San	21.8%
Los Angeles	5.3%	Los Angeles	6.6%	Los Angeles	6.7%
San Diego	1.4%	San Diego	1.6%	San Diego	0.1%
Monterey-Salinas	1.3%	Las Vegas	1.6%	Phoenix -Prescott	1.2%
Las Vegas	1.5%	Fresno-Visalia	1.5%	Las Vegas	1.6%
New York	1.3%	Monterey-Salinas	1.6%	Chico-Redding	1.5%
Phoenix -Prescott	1.2%	Phoenix -Prescott	1.2%	Fresno-Visalia	1.5%
Chico-Redding	1.6%	Chico-Redding	1.5%	Monterey-Salinas	1.6%
Salt Lake City	1.0%	Salt Lake City	0.9%	Dallas-Ft. Worth	0.8%
Fresno-Visalia	1.4%	Seattle-Tacoma	0.8%	Salt Lake City	0.9%
Dallas-Ft. Worth	0.9%	SantaBarbra-SanMar-S	0.7%	Seattle-Tacoma	0.8%
Denver	0.8%	Portland- OR	0.7%	Denver	0.6%
Seattle-Tacoma	1.0%	Denver	0.6%	Portland- OR	0.7%
Portland- OR	0.8%	Dallas-Ft. Worth	0.8%	Houston	0.5%
Chicago	0.7%	Bakersfield	0.5%	Chicago	0.4%
Houston	0.6%	Chicago	0.4%	New York	0.3%
SantaBarbra-SanMar-S	0.5%	Houston	0.5%	SantaBarbra-SanMar-S	0.7%
Washington-DC-Hagrs	0.0%	New York	0.3%	Bakersfield	0.5%

	Arriv	valist		
Fall 20	20	Fall 2021		
Market	% of Visitors	Market	% of Visitors	
Reno	31.1%	Reno	27.5%	
San Francisco/Oa	28.0%	San Francisco/Oa	20.5%	
Sacramento/Stoc	19.7%	Sacramento/Stoc	27.2%	
Los Angeles	6.4%	Los Angeles	3.8%	
San Diego	1.2%	San Diego	0.9%	
Phoenix	0.7%	Phoenix	1.1%	
Monterey/Salina	1.3%	Monterey/Salinas	1.1%	
Fresno/Visalia	1.4%	Fresno/Visalia	1.1%	
Las Vegas	1.2%	Las Vegas	1.3%	
Chico/Redding	1.3%	Chico/Redding	1.4%	
Dallas/Fort Worth	0.4%	Dallas/Fort Worth	0.9%	
Denver	0.3%	Denver	0.8%	
Seattle/Tacoma	0.4%	Seattle/Tacoma	0.8%	
Salt Lake City	0.5%	Salt Lake City	0.5%	
New York	0.0%	New York	0.5%	
Houston	0.3%	Houston	0.6%	
Santa Barbara/Sa	0.6%	Santa Barbara/Sa	0.5%	
Austin-Tx	0.1%	Austin-Tx	0.3%	
Portland-Or	0.3%	Portland-Or	0.6%	
Chicago	0.2%	Chicago	0.3%	

# FUSION7/ARRIVALIST FALL: OUT OF STATE (NO NEVADA)

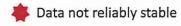
FUSION7						
Fall 2019		Fall 2020		Fall 2021		
Market	% of Visitors	Market	% of Visitors	Market	% of Visitors	
New York	10.3%	New York	3.7%	New York	5.1%	
Phoenix -Prescott	9.6%	Phoenix -Prescott	14.3%	Phoenix -Prescott	12.6%	
Seattle-Tacoma	7.9%	Seattle-Tacoma	9.8%	Seattle-Tacoma	7.4%	
Dallas-Ft. Worth	7.4%	Dallas-Ft. Worth	9.3%	Dallas-Ft. Worth	8.8%	
Denver	7.2%	Denver	6.7%	Denver	8.5%	
Salt Lake City	7.2%	Salt Lake City	10.0%	Salt Lake City	6.9%	
Portland- OR	7.1%	Portland- OR	8.4%	Portland- OR	8.2%	
Chicago	6.0%	Chicago	4.8%	Chicago	6.3%	
Houston	5.3%	Houston	6.0%	Houston	4.8%	
Minneapolis	3.7%	Minneapolis	2.9%	Minneapolis	4.9%	
Washington-DC-Hagrs	3.5%	Orlando	2.5%	Orlando	3.1%	
Atlanta	3.3%	Atlanta	3.0%	Atlanta	4.4%	
Tampa	3.3%	Tampa	3.4%	Tampa	3.2%	
Boise	2.9%	Boise	3.0%	Boise	2.7%	
Boston	2.8%	San Antonio	2.3%	San Antonio	0.0%	
Austin	2.7%	Austin	3.7%	Austin	3.2%	
St Louis	2.6%	St Louis	2.2%	Boston	2.4%	
Honolulu	2.5%	Honolulu	0.0%	Honolulu	3.1%	
Philadelphia	2.4%	Kansas City	2.2%	Philadelphia	2.3%	
Detroit	2.3%	Detroit	2.0%	Washington DC	2.2%	

	Arriv	/alist		
Fall 20	20	Fall 2021		
Market	% of Visitors	Market	% of Visitors	
Phoenix -Prescot	10.6%	Phoenix -Presco	6.3%	
Dallas-Ft. Worth	6.0%	Dallas-Ft. Worth	5.3%	
Seattle-Tacoma	5.3%	Seattle-Tacoma	4.6%	
Denver	4.3%	Denver	4.6%	
Minneapolis	1.7%	Minneapolis	3.4%	
Houston	4.8%	Houston	3.3%	
Portland- OR	3.9%	Portland- OR	3.3%	
New York	0.0%	New York	3.2%	
Orlando	0.0%	Orlando	2.8%	
Miami	1.3%	Miami	2.4%	
Detroit	1.3%	Detroit	2.2%	
Washington DC	0.8%	Washington DC	2.2%	
Salt Lake City	7.1%	Salt Lake City	2.2%	
Chicago	3.0%	Chicago	2.0%	
Austin	1.9%	Austin	2.0%	
Oklahoma	0.0%	Oklahoma	1.9%	
Atlanta	2.0%	Atlanta	1.7%	
Colorado Springs	0.0%	Colorado Springs	1.6%	
Fort Myers	0.0%	Fort Myers	1.5%	
Philadelphia	0.0%	Philadelphia	1.5%	

# FUSION7/ARRIVALIST FALL: IN-STATE (NO NEVADA)

The second		FUSION7			
Fall 2019		Fall 2020		Fall 2021	
Market	% of Visitors	Market	% of Visitors	Market	% of Visitors
Sacramento/Stockton	41.7%	Sacramento/Stockton	46.9%	Sacramento/Stockton	54.1%
San Francisco/Oakland	43.4%	San Francisco/Oakland	32.0%	San Francisco/Oakland	25.7%
Los Angeles	6.3%	Los Angeles	10.0%	Los Angeles	8.5%
Fresno/Visalia	1.5%	Fresno/Visalia	2.2%	Fresno/Visalia	2.3%
Monterey/Salinas	2.9%	Monterey/Salinas	2.3%	Monterey/Salinas	1.9%
Chico/Redding	0.9%	Chico/Redding	2.1%	Chico/Redding	3.3%
San Diego	2.0%	San Diego	2.4%	San Diego	2.4%
Santa Barbara	0.9%	Santa Barbara	1.1%	Santa Barbara	0.7%
Bakersfield	0.2%	Bakersfield	0.7%	Bakersfield	0.5%
Palm Springs	0.2%	Palm Springs	0.3%	Palm Springs	0.5%

	Arriv	valist		
Fall 20	20	Fall 2021		
Market	% of Visitors	Market	% of Visitors	
Sacramento/Stoc	42.7%	Sacramento/Stoc	43.6%	
San Francisco/Oa	38.5%	San Francisco/Oa	36.9%	
Los Angeles	8.8%	Los Angeles	6.9%	
Fresno/Visalia	1.9%	Fresno/Visalia	2.1%	
Monterey/Salinas	1.8%	Monterey/Salina	1.9%	
Chico/Redding	1.7%	Chico/Redding	2.5%	
San Diego	1.7%	San Diego	1.7%	
Santa Barbara	0.8%	Santa Barbara	0.9%	
Bakersfield	0.5%	Bakersfield	0.5%	
Palm Springs	0.1%	Palm Springs	0.5%	



## **Google Analytics**

Metro	Acquisition		Behavior			
medo	Users + 4	New Users	Sessions	Bounce Rate	Pages / Session	Avg. Session Duration
Paid Channels (Combined)	28.01% • 12,612 vs 17,520	27.64% • 12,493 vs 17,265	<b>32.92% •</b> 13,436 vs 20,029	11.25% * 79.41% vs 89.48%	9.07% • 1.34 vs 1.23	142.24% 4 00:00:53 vs 00:00:23
1. Los Angeles CA						
Sep 1, 2021 - Oct 31, 2021	5,088 (40.06%)	5,039 (40,33%)	5,362 (39.91%)	77.49%	1.36	00:01:0
Sep 1, 2020 - Oct 31, 2020	7,108 (39.96%)	7,008 (40.59%)	7,892 (39.40%)	93.03%	1.12	00:00:1
% Change	-28.42%	-28.10%	-32.06%	-16.71%	21.03%	430.385
2. Seattle-Tacoma WA						
Sep 1, 2021 - Oct 31, 2021	1,345 (10.59%)	1,339 (10.72%)	1,413 (10.52%)	77.35%	1.35	00:01:1
Sep 1, 2020 - Oct 31, 2020	49 (0.28%)	46 (0.27%)	52 (0.26%)	90.38%	1.15	00:00:3
% Change	2,644.90%	2,810.87%	2,617.31%	-14.42%	17.40%	86.145
3. San Diego CA						
Sep 1, 2021 - Oct 31, 2021	996 (7.84%)	976 (7.81%)	1,040 (7.74%)	80.77%	1.30	00:00:5
Sep 1, 2020 - Oct 31, 2020	244 (1.37%)	223 (1.29%)	268 (1.34%)	87.69%	1.31	00:00:1
% Change	308.20%	337.67%	288.06%	-7.89%	-0.59%	163.28
4. Phoenix AZ						
Sep 1, 2021 - Oct 31, 2021	930 (7.32%)	933 (7.47%)	945 (7.03%)	56.19%	1.65	00:01:5
Sep 1, 2020 - Oct 31, 2020	95 (0.53%)	93 (0.54%)	101 (0.50%)	93.07%	1.13	00:00:1
% Change	878.95%	903.23%	835.64%	-39.63%	45.88%	494.099
5. Sacramento-Stockton-Modesto CA						
Sep 1, 2021 - Oct 31, 2021	835 (6.57%)	809 (6.48%)	957 (7.12%)	84.33%	1.44	00:00:3
Sep 1, 2020 - Oct 31, 2020	858 (4.82%)	738 (4.27%)	1,035 (5.17%)	75.07%	1.72	00:01:1
% Change	-2.68%	9.62%	-7.54%	12.33%	-16.15%	-46.319
6. San Francisco-Oakland-San Jose CA						
Sep 1, 2021 - Oct 31, 2021	712 (5.61%)	691 (5.53%)	763 (5.68%)	84.53%	1.28	00:00:20
Sep 1, 2020 - Oct 31, 2020	6,059 (34.07%)	5,936 (34.38%)	6,975 (34.82%)	87.83%	1.28	00:00:2
% Change	-88.25%	-88.36%	-89.06%	-3.75%	0.32%	-24.76
7. Portland OR						
Sep 1, 2021 - Oct 31, 2021	689 (5.42%)	684 (5.48%)	715 (5.32%)	92.17%	1.12	00:00:0
Sep 1, 2020 - Oct 31, 2020	28 (0.16%)	25 (0.14%)	29 (0.14%)	79.31%	1.31	00:00:1
% Change	2,360.71%	2,636.00%	2,365.52%	16.21%	-14.50%	-24.423
8. Reno NV						
Sep 1, 2021 - Oct 31, 2021	478 (3.76%)	453 (3.63%)	511 (3.80%)	82.00%	1.33	00:00:3
Sep 1, 2020 - Oct 31, 2020	272 (1.53%)	219 (1.27%)	305 (1.52%)	81.64%	1.52	00:00:44
% Change	75.74%	106.85%	67.54%	0.44%	-12.72%	-32.319
9. (not set)		2000.000				
Sep 1, 2021 - Oct 31, 2021	332 (2.61%)	325 (2.60%)	340 (2.53%)	87.94%	1.22	00:00:3
Sep 1, 2020 - Oct 31, 2020	408 (2.29%)	394 (2.28%)	427 (2.13%)	91.80%	1.25	00:00:1
% Change	-18.63%	-17.51%	-20.37%	-4.21%	-2.58%	123,985