DESTINATION LEVEL RESERVATIONS ACTIVITY SUMMARY

Produced by Inntopia. Presented as a community service by the North Lake Tahoe DestiMetrics subscribing organization



Destination: North Lake Tahoe

Period: Bookings as of Nov 30, 2022

Executive Summary - Year over Year Variance and Analysis

Data based on a sample of up to 10 properties in the North Lake Tahoe destination, representing up to 1,504 Units ('DestiMetrics Census'*) and 46.6% of 3,229 total units in the North Lake Tahoe destination ('Destination Census'**)

MARKET OVERVIEW: With the close of November, the first month of our 2022/23 winter season is in the bank. Early snowfall across the Mountain West has piqued consumers' interest and generated moderately strong net new bookings, though they slightly underperform those made last year at this time when historically high booking levels were recorded for November and December, finishing down -3.3 percent. Economic forces have kept the pace of recovery from sustaining during 2022, especially when comparing to those record-setting bookings of 2021. Economic indicators for the month are mixed with the Dow Jones Industrial Average (DIIA) up in November on mostly positive inflation and Federal Reserve policy news, gaining +5.7 percent or +1,856.8 points from last month to close a t 34,589.8 points. The job market was also strong in November, with 263,000 new jobs created, exceeding analysts' expectations and defying the Fed's efforts to slow employment markets. The national unemployment rate remained unchanged at 3.7 percent. Contrary to the DIIA, the Consumer Confidence index (CCI) recorded a decline of -2.0 percent bringing the index to 100.2 points [1985=100] in November. This is the second consecutive decline in CCI as consumers express both long- and short-term concerns about the economy. Lynn Franco, Senior Director of Economic Indicators at The Conference Board said, "Consumer confidence declined again in November, most likely prompted by the recent rise in gas prices... (meanwhile) consumers' expectations regarding the short-term outlook remained gloomy". As December comes into view there are both positives and negatives to consider moving forward. On the consumer side, booking pace shows a decline versus last year, and paired with slowing consumer confidence, the market appears to have a set up that fosters a further decline in booking activity. On the other hand, positive metrics like financial market strength, and unpredictable, yet strong, snowfall could be enough to provide financial grounding to those invest

| Last Month Performance: Current YTD vs. Previous YTD | | 2022/23 | 2021/22 | Year over Year % Diff |
|--|-----------------------------|---------|---------|--------------------------|
| Occupancy Rates during last month (November, 2022) were up (25.7%) compared to | Occupancy (November) : | 35.6% | 28.3% | 25.7% |
| the same period last year (November, 2021), while Average Daily Rate wasalso up (0.0%). | ADR (November) : | \$257 | \$257 | 0.0% |
| Next Month Performance: Current YTD vs. Previous YTD | | | | |
| Occupancy Rates for next month (December, 2022) are down (-13.3%) compared to | Occupancy (December) : | 40.9% | 47.2% | -13.3% |
| the same period last year, while Average Daily Rate is up (2.4%). | ADR (December): | \$499 | \$487 | 2.4% |
| Historical 6 Month Actual Performance: Current YTD vs. Previous YTD | * | | | |
| Occupancy Rates for the previous 6 months (June - November) are up (14.6%) | Occ - 6 Month Historic | 53.0% | 46.3% | 14.6% |
| compared to the same period last year, while Average Daily Rate is down (-0.5%). | ADR - 6 Month Historic | \$435 | \$437 | -0.5% |
| Future 6 Month On The Books Performance: Current YTD vs. Previous YTD | | | | |
| Occupancy Rates for the upcoming 6 months (December - May) are down (-3.0%) | Occ % - 6 Month Future | 25.7% | 26.5% | -3.0% |
| compared to the same period last year, while Average Daily Rate is up (6.8%). | ADR - 6 Month Future | \$421 | \$394 | 6.8% |
| Incremental Pacing - % Change in Rooms Booked last Calendar Month: Nov. 30, 2022 vs. Previ | ous Year | | | |
| Rooms Booked during last month (November, 2022) compared to Rooms Booked during the same period last year (November, 2021) for all arrival dates are up by "(13.5%). | Booking Pace (November): | 6.7% | 5.9% | 13.5% |

LOOKING FORWARD: With a declining booking pace and economic uncertainty, we move into the peak of the holidays and depths of the winter season with a bit more uncertainty than we'd like. Booking pace that has been a thorn in mountain communities' collective side since January 2022 r emains fickle, responding to softening economic conditions and more limited spending options as interest rates continue upward. What appears clear at this point is that December will be down versus last year's record occupancy and RevPAR, though room rate for the month will finish up, helping offset booking declines. The bala nce of the season is too early to decide, but last year's soft booking pace that began in January will give 2022/23 an opportunity to make up for recently soft volume this year. The wildcards at-play are threefold: 1) consumers will have a lot to say in the coming weeks as higher interest rates and declining confidence likely slow spending, 2) the trifecta of a heavy flu season, RSV, and surging COVID-19 cases, while seemingly more 'acceptable' to the public, may hold back those on the fence, and 3) snow. The great differentiator is weather. As we point out above, the historic record is clear that good snow not only can but will offset even the softest economic condition s, and we're off to a good start. So, do a snow dance, watch consumer confidence for softness, and be nimble to keep the taps running. Locally, North Lake Tahoe on-the-books occupancy for December 2022 is down-13.3 percent compared to 2021, accompanied with an increase in rate of +2.4 percent. Occupancy on-the-books for the upcoming six months (December - May) is down-3.0 percent compared to the same period last year, with an increase in rate of +6.8 percent. North Lake Tahoe bookings taken in November for arrival November - April are up +13.5 percent compared to the same period last year, with an increase in rate of +6.8 percent.

For more information:

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Monthly Report Nov 2022

CONFERENCE REVENUE STATISTICS

North Shore Properties

Year to Date Bookings/Monthly Production Detail FY 22/23

Prepared By: Anna Atwood, Office Manager

| | FY 22/23 | FY 21/22 | <u>Variance</u> |
|--------------------------------------|------------------|---------------|-----------------|
| Total Revenue Booked as of 11/30/22: | \$1,430,692 | \$1,759,314 | -19% |
| Number of Room Nights: | 6,451 | 8216 | -21% |
| Number of Delegates: | 3152 | 3884 | -19% |
| Annual Revenue Goal: | \$2,000,000 | \$2,000,000 | 0% |
| Monthly Detail/Activity | November-22 | November-21 | |
| Number of Groups Booked: | 3 | 0 | |
| Revenue Booked: | \$165,987 | \$0 | |
| Room Nights: | 696 | 0 | |
| Number of Delegates: | 295 | 0 | |
| | 1 Corp., 1 | | |
| | Assoc., 1 | | |
| | Meeting | | |
| Booked Group Types: | Planner | 0 | |
| Lost Business, # of Groups: | 13 | 7 | |
| Arrived in the month | November-22 | November-21 | |
| Number of Groups: | 0 | 0 | |
| Revenue Arrived: | \$0 | \$0 | |
| Room Nights: | 0 | 0 | |
| Number of Delegates: | 0 | 0 | |
| Arrived Group Types: | 0 | 0 | |
| Monthly Detail/Activity | October-22 | October-21 | |
| Number of Groups Booked: | 4 | 4 | |
| Revenue Booked: | \$241,848 | \$121,383 | 99% |
| Room Nights: | 1100 | 579 | 90% |
| Number of Delegates: | 596 | 390 | 53% |
| | 2 Mtg. Planner, | | |
| | 1 Assoc., 1 Non- | | |
| Booked Group Types: | Profit | 0 | |
| Lost Business, # of Groups: | 13 | 10 | |
| Arrived in the month | October-22 | October-21 | |
| Number of Groups: | 4 | 5 | |
| Revenue Arrived: | \$253,042 | \$352,682 | -28% |
| Room Nights: | 1071 | 1144 | -6% |
| Number of Delegates: | 431 | 1047 | -59% |
| | 2 Corp, 2 | 2 Corp., 2 | |
| Arrived Group Types: | Assoc. | Assoc., 1 SMF | |
| T (5.3) | | | |

| Number of Groups Booked: 4 0 Revenue Booked: \$127,050 \$0 Room Nights: 891 0 Number of Delegates: 430 0 1 Corp., 1 Assoc., 1 CA Assoc., 1 Non- 0 |
|---|
| Room Nights: 891 0 Number of Delegates: 430 0 1 Corp., 1 Assoc., 1 CA Assoc., 1 Non- |
| Number of Delegates: 430 0 1 Corp., 1 Assoc., 1 CA Assoc., 1 Non- |
| 1 Corp., 1 Assoc., 1 CA Assoc., 1 Non- |
| Assoc., 1 CA Assoc., 1 Non- |
| Assoc., 1 Non- |
| · |
| Booked Group Types: Profit 0 |
| Booked Group Types: Profit 0 Lost Business, # of Groups: 13 10 |
| Lost Dusiness, if of Groups. |
| Arrived in the month September September-22 |
| Number of Groups: 7 4 |
| Revenue Arrived: \$200,928 \$111,814 80% |
| Room Nights: 968 718 35% |
| Number of Delegates: 590 255 |
| 4 Corp, 1 |
| Assoc., 2 Non- 1 Govt, 1 SMF, |
| Arrived Group Types: Profit 1 Asspc., 1 MP |
| Monthly Detail/Activity August-22 August-21 |
| Number of Groups Booked: 2 |
| Revenue Booked: \$91,595 \$0 |
| Room Nights: 514 0 |
| Number of Delegates: 425 0 |
| 1 CA Assoc., 1 |
| Booked Group Types: Corp. 0 |
| Lost Business, # of Groups: 15 0 |
| Arrived in the month August-22 August-21 |
| Number of Groups: 3 2 |
| Revenue Arrived: \$116,069 \$208,360 -44% |
| Room Nights: 286 795 -64% |
| Number of Delegates: 166 330 |
| 1 Corp., 1 Mtg. |
| Arrived Group Types: Planner 2 Assoc. |
| Monthly Detail/Activity July-22 July-21 |
| Number of Groups Booked: 2 |
| Revenue Booked: \$145,856 \$45,903 218% |
| Room Nights: 465 100 365% |
| Number of Delegates: 544 50 |
| Booked Group Types: 2 CA Assoc. 1 Corp. |
| Lost Business, # of Groups: 18 22 |
| Arrived in the month July-22 July-21 |
| Number of Groups: 3 2 |
| Revenue Arrived: \$190,117 \$208,360 -9% |
| Room Nights: 630 795 -21% |
| Number of Delegates: 455 330 |

1 CA Assoc., 1 Mtg. Planner. 1

Arrived Group Types:

Corp.

2 Assoc.

Current Numbers

\$309,244

Goals \$2,000,000

For 2023/24: For 2024/25:

48

\$190,150

\$2,000,000

NUMBER OF LEADS Generated as of 11/30/22:

YTD 11/30/21: 42

37 YTD 11/30/20:

Total Number of Leads Generated in Previous Years:

2021/2022 123 2020/2021 90 252 2019/2020 2018/2019 320 2017/2018 302 2016/2017 244 2015/2016 194 2014/2015 175 2013/2014 172 171 2012/2013: 2011/2012: 119 2010/2011: 92 2009/2010: 107

2008/2009:

2007/2008:

2006/2007:

151

209



November Executive Summary – Consumer Campaign

- The winter season campaign started November 15th. As a result, spend dropped in the last half of November for a total of \$4,200 less spend than ran in October (during the peak season of fall). TOS conversions dropped with spend to 5,400 overall.*
- Phoenix's Millennial Megan led with the highest number of social Time on Site (TOS) conversions** (222) outperforming even the High Value (154) and Sustainability audiences (191). The other markets' Millennial Megan audiences performed equal to the Boomer and Family audiences.
- Metrics showed strong increases compared to the month prior even with a 5% decrease in spend including Display, which accounted for 53% of total TOS conversions, outdoing both the fly markets and the South Lake Tahoe targeted search campaigns combined. Around 2,800 of Display TOS conversions stemmed from Google Max display ads, 205 conversions from programmatic display's Retargeting campaign and 174 from Rich Media. TOS 115 conversions fell 40% since October, but maintained a 288% increase since September.



^{*}Several platforms running in November did not loop into a pixel to track time on site (TOS). These platforms include Travelzoo, Expedia and OTT.

^{**}TOS Conversion refers to visitors spending more than 1:15 on site, showing strong engagement.

November Executive Summary – MCC Campaign

- November marked the launch of additional Social Targeting ads, Conference Geofencing and a Meetings eBlast, with a \$6,400 higher spend than
 October. Meetings earned an additional 505 clicks than the month prior and dropped TOS 115 conversions by 40*. Meetings creative switched out
 static for animated display banners towards the end of November to freshen up CTRs in December.
- Meetings Today Social Retargeting performed close to or above industry standard. Need to allow more time for impressions to spend before providing a full analysis.
- Video completion rates slightly decreased (-2%) to a 36% completion rate. Video CTR averaged slightly less than October at 0.41%, cost \$6 more per
 conversion and earned 21 fewer conversions than October. Overall, video results remain close yet slightly under last month's data. Removing the
 Meetings Today social retargeting dropped cost per conversion by 5 cents from October.
- Facebook maintains a high completion rate while also earning the highest CTR, especially on 15s videos. LinkedIn follows with high clicks as well.



*Several platforms running in November did not loop into a pixel to track time on site (TOS).

**TOS Conversion refers to visitors spending more than 1:15 on site, showing strong engagement.

November Executive Summary - Website

- There were over 91K visitors to GoTahoeNorth.com. This was a 1.9% increase from October with the majority of traffic coming from organic search (40.8%), followed by paid search (24.4%).
- The average session duration was 0:57 (industry average is 1 minute). New users increased by 2.3% and sessions
 also slightly decreased by 3.3% when comparing MoM. YoY, they increased respectively by 78.5% and 84.6%.
- Top locations were similar to previous months and in line with paid media campaign target markets, including Los
 Angeles driving the most visitors to the site than any other city.
- The Homepage was a top driver of traffic followed by the Road Conditions page and Lake Tahoe Activities Fall page.



November Executive Summary - Content

- There were two blogs this month which spoke to fall and winter activities in North Lake Tahoe.
- One enewsletter deployed yielding a high open rate of 27.7% (industry average is 16%). It featured a section on dog-friendly food and lodging in the region, fall foliage and Made in Tahoe event promotion.
- CrowdRiff metrics decreased this month, but still had a high engagement rate of 40%. Top content featured fall and snow imagery.



November Executive Summary – PR Coverage

- Secured 14 clips with 799B estimated digital monthly visits and 1.4M estimated digital coverage views.
- Pitching efforts focused on ski and snowboard resorts in the U.S., ski season opening dates, après-ski in North
 Lake Tahoe, 10 best U.S. ski towns for non-skiers, best luxury hotels in Lake Tahoe, 2023 resolution and
 renewals, besides skiing other winter activities, cozy winter lodging in North Lake Tahoe, get outdoors in these
 California destinations, 4 North Lake Tahoe ski resorts opening this weekend, 23 places to see in 2023, best
 underrated winter wonderland towns in the U.S., best skiing destinations, amazing cities/towns to visit in 2023,
 Time's "Best Places" 2023 list, winter fishing destinations and best places to own an electric vehicle.
- Augustine also worked on talking points in response to a Fodor's article and fielded setting up interviews to
 explain why we welcome visitors along with continuing to work on setting up FAM trips.



November Executive Summary - Organic Social Media

- Social content focused on weather updates with an emphasis on snow in the region.
- There were 1.7M impressions and 11K post clicks.
- The social audience increased by 204 followers across all platforms.
- The average engagement rate was 4.7% (average 1%). This is a positive indicator that our social content is resonating well with our target audiences.

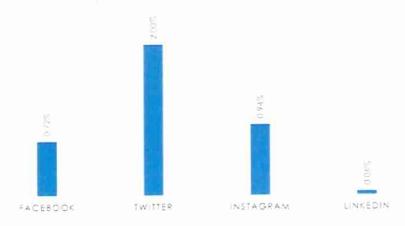


Industry Benchmarks



 Paid search CTR (3.3% fly markets & local; 13% National) shot past the industry average of 4.68%. This in large part is due to Google Performance Max and the aggressive South Lake campaign.

AVERAGE CTR BY SOCIAL MEDIA CHANNEL

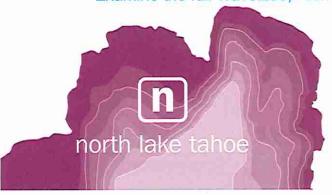


- Facebook's 1.49% CTR delivered at more than twice above the industry standard of 0.77%.
- Instagram's 0.42% CTR did not meet the industry standard of 0.94%. Instagram Stories CTR reached 0.89%.



Consumer Paid Media Recommendations

- Explore the high concentration of TOS conversions in the Phoenix market with the Millennial Megan audiences.
 Track conversion platforms and engagements to inform optimizations to Millennial Megan audiences in other DMAs for the spring campaign.
- · Compare the effectiveness of static and display animation to inform creative efforts in spring.
- Local radio reporting will be captured in December.
- The Phoenix market earned exceptional video CTRs of anywhere between 1.5%-2.8%. Compare creative performance against travel data to inform Spring market selection.
- Examine the full Travelzoo, Rich Media, OTT and Expedia reports as a whole once released.



MCC Paid Media Recommendations

- Compare eblast subject line performances from the last year to inform creative efforts on upcoming eblasts.
 - Analyze Meetings Today social retargeting after a 3 month spend (January).
 - Compare against internal paid social KPIs and the MT social ad types (video, image, carousel).
- Additional insight comparing static vs. animated creative performance coming in the 2023 Spring proposal.



Upcoming PR Initiatives

- Working on upcoming FAM tours for Kathleen Wong with USA Today, Jean Chen Smith with Travel + Leisure, influencers The National Park Travelers and several Canadian reporters for spring.
- Continue to partner with Visit California and Travel Nevada for relevant pitching opportunities and story ideas.
- Pitching efforts will focus on holiday events, snowshoeing, get fit without a gym membership, wellness destinations, dry January, National Plan For Vacation Day, Learn to Ski and Snowboard Month, among others.
- · Continue to vet media and influencers and coordinate FAM tours for fall and spring trips.



Facebook Overview

| Data | October | November | MoM |
|-------------|-----------|-----------|-------|
| Audience | 131,258 | 131,435 | +0.1 |
| Impressions | 1,397,849 | 1,397,639 | -0.7% |
| Engagement | 71,784 | 64,362 | -10% |

Facebook content promoted fall activities and snow. There were 1.3M impressions and 11K post clicks. The average engagement rate was 4.6% (average 0.9%).



- The audience continued to grow, gaining 256 followers in November.
- The most engaged audience was women ages 35-44. The highest reached locations included Los Angeles, Reno and Sacramento.

Facebook Top Posts

- · Top posts included snow updates in the region.
- The post with the highest engagements featured a weather update generating 12K engagements and an engagement rate of 6.1%.
- Snow and weather updates continued to resonate well with the Tahoe North Facebook audience.





| Total Engagements | 12,837 |
|-------------------|--------|
| Reactions | 6,686 |
| Comments | 703 |
| Shares | 1,213 |
| Post Link Clicks | 953 |
| Other Post Clicks | 3,282 |
| | ø |
| | |



North Lake Tahoe
Set 11/5/2022 12/29 per PDT

| Total Engagements | 4,410 |
|-------------------|-------|
| Reactions | 2,777 |
| Comments | 198 |
| Shares | 504 |
| Pest Link Clicks | |
| Other Post Clicks | 930 |
| | |



Our region is a beautiful place to visit, but we want to ensure or visitors have the best experience possible. Check out our Know Before You Ge guide to learn how to travel responsibly when...



| ATT AND PROPERTY OF THE PARTY O | |
|--|-------|
| Total Engagements | 2,129 |
| Reactions | 1,000 |
| Comments | 27 |
| Shares | 99 |
| Post Link Clicks | 25 |
| Diner Part Clicks | 200 |
| | ø |
| | |

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Instagram Overview

| Data | October | November | MoM |
|------------|---------|----------|--------|
| Audience | 83,580 | 83,621 | +0.2% |
| mpressions | 318,754 | 336,821 | +5.7% |
| Engagement | 14,588 | 17,619 | +20.8% |



- The page saw increases across the board with audience growth, impressions and engagements.
- The most reached audience was women aged 25-44. The highest reached locations included Reno, San Francisco and Sparks.



Instagram Top Posts

- Top posts included snow updates and dining.
- Instagram content generated an overall engagement rate of 5.2% across all posts (benchmark 0.98%).
- North Lake Tahoe's Instagram audience continued to engage daily with story and mention tags showcasing





ahoenorth Tue 11/1/2022 4:36 pm PDT

The snow is here! Please take caution as you are navigating through the region.



| Total Engagements | 9,467 |
|--------------------------|-------|
| Likes | 7,161 |
| Comments | 74 |
| Shares | 2,094 |
| Saves | 138 |
| | Ø |



o tahoenorth

Sat 11/5/2022 12:19 pm PDT

In the region, snow is glistening As snow continues to fall, be sure to check weather and road conditions.



| Total Engagements | 1,756 |
|-------------------|-------|
| Likes | 1,723 |
| Comments | 7 |
| Saves | 26 |
| | ₽ |



o tahoenorth

Sat 11/19/2022 11:55 am PST

One of the best places for beer and bites in North Lake Tahoe.

@alibialeworks



| Total Engagements | 1,482 |
|-------------------|-------|
| Likes | 1,271 |
| Comments | 11 |
| Shares | 147 |
| Saves | 53 |
| | Ð |

Custom Content

- Augustine continued to create custom video content in collaboration with content creators promoting local businesses and weather in the region
- The top video this month highlighted snowfall in the region.
 This video generated over 86.4K views and
 7.2K engagements.











Twitter Overview

| Data | October | November | MoM |
|-------------|---------|----------|---------|
| Audience | 23,752 | 23,550 | -0.9% |
| Impressions | 3,173 | 15,464 | +407.3% |
| Engagement | 63 | 267 | +337.7% |

- Content continued to highlight safety updates and local events in the region.
- Twitter content generated increases in impressions and engagement due to snow.



Twitter Top Posts

- Top Twitter post featured weather updates in the region.
- Other top posts featured regional events and sustainable messaging.
- Augustine will continue to promote relevant content on Twitter.





The snow is benet ... Please take caution as you are navigating through the region. Visit our website for live webcam footage a



| tal Engagements | 177 | Total Engagements |
|-----------------|-----|-------------------|
| es | 11 | Likes |
| Roplies | 0 | (i-Replies |
| tounts | 0 | Retweets |
| nt Link Cicks | 17 | Post Link Clicks |
| Per Post Clicks | 149 | Other Post Clicks |
| her Engagements | 0 | Other Engagements |
| | O | |

☐ FH 11/18/2022 116 em UTC

Planning a trip to North Lake Tahoe? Use our Know Before You C guide for tips on how to trievel responsibly and get the most out



| 2 | | |
|-----|-------------------|-----|
| 20 | Total Engagements | 22 |
| 7 | Likes | 4 |
| 1 | prileplies | 0 |
| G. | Retwents | 0 |
| n | Post Link Clicks | 7 |
| 6 | Other Post Clicks | 117 |
| 7 | Other Engagements | |
| (F) | | Ø |



Happening this weekend! One of Lake Tahon's most industrent events: The Tahon Chocolate & Ware Festival, it will be held at the local Paris Cells Income at Hart Beneroy Lake Tahon Percett. S.



Creative Projects

- Spring Campaign developing plan to present in early 2023.
- Feature blogs in December for winter activities (a revise of last year's content) and sober offerings in time for wellness promotion in January.
- Continuing CA Now Stories for blogs and relevant Visit California topics with themes of accommodations.
- Continuing to deploy enewsletters to consumer, leisure and MCC audiences.



Industry Insights

- Americans Looking to Travel this Holiday Season—Still Open to Ideas: The holiday travel season is upon us and well over half (55.1%) of Americans plan to take at least one leisure trip between now and January 7th, and 29% plan to take two or more such trips in this timeframe. Although 47.4% of these holiday travelers plan to stay in the home of a friend or relative on these trips, 58.4% will also in paid lodging (23% at a 3 or 4-star full-service hotel, 15.3% at a budget hotel, 11.4% at a 5-star hotel and 8.9% in peer-to-peer lodging). On average, the duration of these holiday trips will be 5.3 days.
- American's top holiday season travel priorities include spending time with family (81.4%), relaxation (69.7%) and of course enjoying family traditions (67.7%). In addition, nearly a quarter will prioritize meeting new people (24.8%) and/or traveling outside the United States (23.9%). While 48.4% say these holiday trips are being taken to celebrate a specific holiday, 42.3% say at least one of their trips will be purely for vacation or a weekend getaway.
- In terms of the types of destinations Americans plan to visit, small towns (32.7%) and cities (32.5%) will be most common followed by beach destinations (23.1%), state/regional parks (15.0%) and theme parks (14.5%). And in good news for destination marketers, over half (52.4%) of holiday travelers say the destinations they plan to visit this holiday season have not yet been firmly decided.



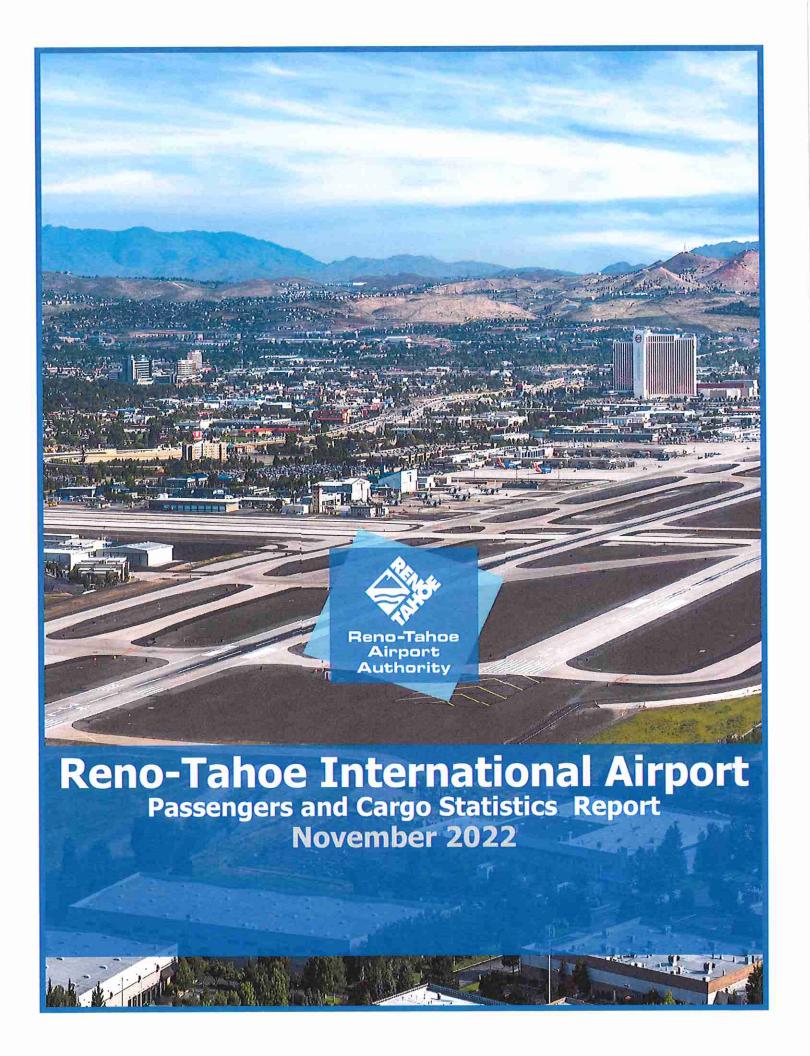
Destination Analyst - December 2022

Industry Insights

- Fewer Americans now say that inflation in consumer prices has led them to cancel an upcoming trip. Now, only 28.7% say they have, which is down nearly 8 points from June. Similarly, the proportion of Americans who say they will take fewer road trips this winter if gasoline prices don't come down has dropped to a low of 52.4% (which is down 16 points from its peak in June). Additionally, when we look at what has deterred Americans from traveling more than they would have otherwise preferred in the last 6 months, fewer are now citing the expense of gas (41.1%; down 6 points from July), airfare being too expensive has also declined (26.3%; down nearly 5 points since October) as has concerns over the possibility of flight cancellations (9.7%; down 6 points from August).
- Despite these improvements, nearly 60% of Americans still expect the U.S. to enter an economic recession sometime in the next 6 months and therefore 64.7% of all travelers say they are being careful with their money now. In this vein, nearly three-quarters (74.4%) of Americans agree that travel deals and discounts are more important to them now compared to 6 months ago. Our latest survey also found that nearly 31% of Americans have used credit card points/rewards for travel-related purchases in the past 12 months alone, with the most common purchases being airline tickets and hotel stays (52.7% and 50.8%, respectively). Far fewer of these credit card point redeemers have used their rewards for upgrades to their hotel room (13.3%) or airline seat (11.7%).



Destination Analyst - December 2022



U.S. Domestic Industry Overview - November 2022

Systemwide RNO Airlines Domestic Flights – year over year comparison

Number of Flights *: Down 1.7% vs. Nov 2021, down 13.2% vs. Nov 2019 Up 4.4% vs. Nov 2021, down 3.6% vs. Nov 2019

Crude Oil Average: \$84.37 per barrel in Nov 2022 \$79.15 per barrel in Nov 2021

RNO Overview - November 2022

RNO Overview for November 2022 vs. November 2021

Total Passengers: Up 6.1%

Avg. Enplaned Load Factor: 75.3%, down 2.9 pts.

Departures: Down 5.8%
Departing Seats: Up 10.5%
Cargo Volume: Down 4.3%

RNO Overview for November 2022 vs. November 2019

Total Passengers: Up 7.9%
Avg. Enplaned Load Factor: Up 0.5 pts.
Departures: Down 9.1%
Departing Seats: Up 7.7%

Source: Airline Activity and Performance Reports; * Cirium Flight Schedules via Dilo mi

November 2022 SUMMARY

Reno-Tahoe International Airport (RNO) served 343,130 passengers in November 2022, an increase of 6.1% versus November 2021.

In November 2022, RNO was served by 12 airlines to 20 non-stop destinations. The total seat capacity increased 10.5% and flights decreased 5.8% when compared to November 2021.

RNO handled 11,569,577 pounds of air cargo in November 2022, a decrease of 4.3% when compared to November 2021.

JSX Public Charters

JSX offers non-stop flights from RNO to Las Vegas, Orange County and Burbank using a 30-seat Embraer 135/145 aircraft. JSX operates out of Stellar Aviation, a private Fixed Base Operator, located at 485 South Rock Blvd.



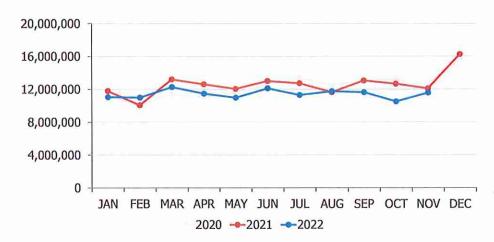


Passengers 500,000 400,000 200,000 JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV DEC

| | Total Pa | ssengers | |
|----------------|----------|----------|------------|
| | Nov-22 | Nov-21 | Difference |
| Alaska/Horizon | 23,223 | 30,731 | -24.4% |
| Allegiant Air | 2,044 | 6,820 | -70.0% |
| American | 50,988 | 59,384 | -14.1% |
| Delta | 30,619 | 31,406 | -2.5% |
| Frontier | 4,751 | 5,256 | -9.6% |
| JetBlue | 6,556 | 7,235 | -9.4% |
| Southwest | 151,855 | 132,471 | 14.6% |
| Spirit | 14,558 | 0 | |
| Sun Country | 5,318 | 0 | |
| United | 48,250 | 41,031 | 17.6% |
| Volaris | 4,968 | 3,837 | 29.5% |

2020 -2021 -2022

Cargo

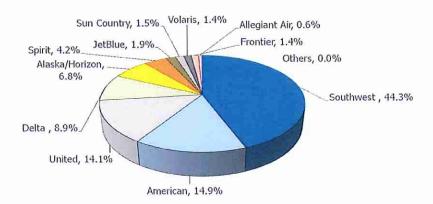


In November 2022, DHL cargo volume was up 20.7% when compared to November 2021. FedEx was down 1.9% and UPS was down 8.4% during the same period.



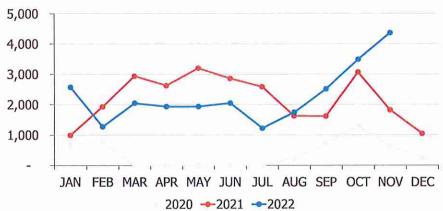


AIRLINE MARKET SHARE (passengers)



| Airline Market Share | | | | | |
|----------------------|--------|--------|------------|--|--|
| | Nov-22 | Nov-21 | YOY Change | | |
| aha! | n/a | 1.2% | n/a | | |
| Alaska/Horizon | 6.8% | 9.5% | (2.7) | | |
| Allegiant Air | 0.6% | 2.1% | (1.5) | | |
| American | 14.9% | 18.4% | (3.5) | | |
| Delta | 8.9% | 9.7% | (0.8) | | |
| Frontier | 1.4% | 1.6% | (0.2) | | |
| JetBlue | 1.9% | 2.2% | (0.3) | | |
| Southwest | 44.3% | 40.9% | 3.3 | | |
| Spirit | 4.2% | n/a | n/a | | |
| Sun Country | 1.5% | n/a | n/a | | |
| United | 14.1% | 12.7% | 1.4 | | |
| Volaris | 1.4% | 1.2% | 0.3 | | |
| Others | 0.0% | 0.4% | (0.4) | | |

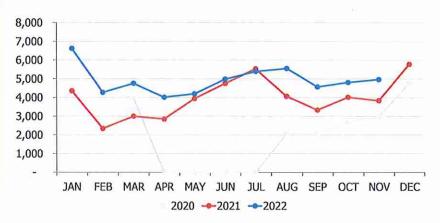
TOTAL CHARTER PASSENGERS



In November 2022, RNO served 4,366 passengers on charter flights, an increase of 139.2% when compared to November 2021.

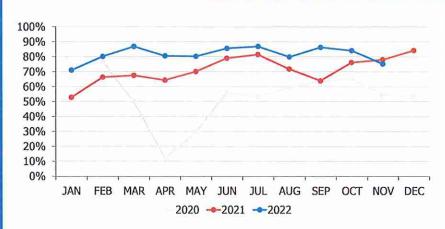


TOTAL INTERNATIONAL PASSENGERS

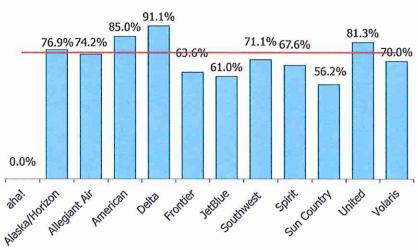


In November 2022, RNO served 4,968 international passengers, an increase of 29.5% when compared to November 2021.

AVERAGE ENPLANED LOAD FACTOR



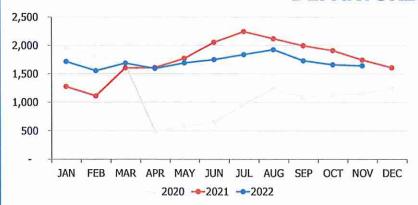
In November 2022, RNO's average enplaned load factor was 75.3%, a decrease of 2.9 pts. versus November 2021.



The red horizontal line on the left represents RNO's average enplaned load factor.



DEPARTURES



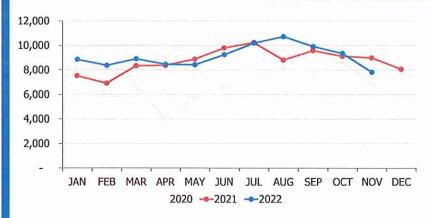
In November 2022, RNO handled 1,646 departures, a decrease of 5.8% when compared to November 2021.

DEPARTING SEATS



In November 2022, RNO offered 227,958 departing seats, an increase of 10.5% when compared to November 2021.

TOTAL OPERATIONS



A total of 7,818 operations were handled at RNO in November 2022, a decrease of 13.0% when compared to November 2021. Total operations include: Air Carrier, Air Taxi, General Aviation and Military operations as reported by the FAA.



| Destination | Airlines | Total Departures | Details |
|--------------------------|-----------|------------------|--|
| Austin | American | 40 | Twice daily 1-9, Daily 10-31 |
| Burbank | Southwest | 27 | Daily. No flight on Sat |
| Dallas-Love | Southwest | 1 | Jan 2 only |
| Dallas/Fort Worth | American | 91 | Three daily |
| Denver | Southwest | 69 | Three daily 1-3 and Sun. Twice daily 4-31 |
| | United | 121 | Three daily 1-3, Four daily 4-31 |
| Guadalajara | Volaris | 22 | Five weekly. Mon - Fri |
| Houston-Intercontinental | United | 24 | Five weekly, Mon, Thu, Fri, Sat, Sun |
| Las Vegas | Allegiant | 9 | Twice weekly Thu, Sun |
| | Frontier | 14 | Three weekly Mon, Fri, Sat |
| | Southwest | 285 | 10 flights Mon-Fri. Six on Sat. Eight on Sun |
| | Spirit | 62 | Twice daily |
| Long Beach | Southwest | 58 | Twice daily. Once on Sat |
| os Angeles | Delta | 92 | Three daily |
| | JetBlue | 31 | Daily |
| | Southwest | 54 | Twice daily. Once on Sat, Sun |
| | United | 31 | Daily |
| New York-JFK | JetBlue | 3 | Daily Jan 1-3 |
| Oakland | Southwest | 54 | Twice daily. Once on Sat, Sun |
| Orange County | Southwest | 1 | Jan 2 only |
| Phoenix | American | 90 | Three daily |
| | Southwest | 62 | Twice daily |
| Portland | Alaska | 38 | Daily. Twice a day on Jan 1-6, 8 |
| Salt Lake City | Delta | 91 | Three daily |
| San Diego | Southwest | 62 | Twice daily. Once on Sat. Three times on Sun |
| San Francisco | United | 91 | Three daily |
| San Jose | Southwest | 27 | Daily. No flight on Sat |
| Seattle | Alaska | 83 | Two to three daily |



12.29.2022



| | Total Passengers Nov-22 | | | | | | |
|---------|----------------------------|-----------|---------|------------|--------|--|--|
| | Passer | | % Diff. | Passengers | YOY % | | |
| | 2020 | 2021 | 70 Din. | 2022 | Diff. | | |
| JAN | 342,796 | 145,421 | -57.6% | 296,641 | 104.0% | | |
| FEB | 341,935 | 162,071 | -52.6% | 310,738 | 91.7% | | |
| MAR | 194,796 | 252,828 | 29.8% | 368,946 | 45.9% | | |
| 1st QTR | 879,527 | 560,320 | -36.3% | 976,325 | 74.2% | | |
| APR | 17,265 | 247,220 | 1331.9% | 326,787 | 32.2% | | |
| MAY | 46,015 | 302,403 | 557.2% | 352,255 | 16.5% | | |
| JUN | 98,619 | 397,906 | 303.5% | 384,429 | -3.4% | | |
| 2nd QTR | 161,899 | 947,529 | 485.3% | 1,063,471 | 12.2% | | |
| JUL | 140,986 | 438,168 | 210.8% | 407,867 | -6.9% | | |
| AUG | 183,343 | 369,686 | 101.6% | 409,942 | 10.9% | | |
| SEP | 164,103 | 302,929 | 84.6% | 397,404 | 31.2% | | |
| 3rd QTR | 488,432 | 1,110,783 | 127.4% | 1,215,213 | 9.4% | | |
| ОСТ | 173,682 | 350,631 | 101.9% | 385,466 | 9.9% | | |
| NOV | 148,777 | 323,508 | 117.4% | 343,130 | 6.1% | | |
| DEC | 154,103 | 330,687 | 114.6% | | | | |
| 4th QTR | 476,562 | 1,004,826 | 110.8% | | | | |
| TOTAL | 2,006,420 | 3,623,458 | 80.6% | | | | |
| YTD | | 3,292,771 | | 3,983,605 | 21.0% | | |

| Total Cargo Volume in Pounds Nov-22 | | | | | | | |
|--|---------------------------|-------------|----------|-------------|-------------|--------|--|
| | 2020 | 2021 | 0/ 10/65 | 20 | 2022 | | |
| | Cargo in | Pounds | % Diff. | Pounds | Metric Tons | Diff. | |
| JAN | 11,008,444 | 11,805,228 | 7.2% | 11,052,383 | 5,012 | -6.4% | |
| FEB | 10,266,728 | 10,068,001 | -1.9% | 10,991,076 | 4,985 | 9.2% | |
| MAR | 11,356,256 | 13,204,912 | 16.3% | 12,265,793 | 5,563 | -7.1% | |
| 1st QTR | 32,631,428 | 35,078,141 | 7.5% | 34,309,252 | 15,560 | -2.2% | |
| APR | 11,090,789 | 12,611,682 | 13.7% | 11,470,613 | 5,202 | -9.0% | |
| MAY | 11,613,489 | 12,048,247 | 3.7% | 10,966,757 | 4,974 | -9.0% | |
| JUN | 12,488,906 | 13,000,085 | 4.1% | 12,105,721 | 5,490 | -6.9% | |
| 2nd QTR | 35,193,184 | 37,660,014 | 7.0% | 34,543,091 | 15,666 | -8.3% | |
| JUL | 13,387,102 | 12,722,035 | -5.0% | 11,289,066 | 5,120 | -11.3% | |
| AUG | 12,563,172 | 11,636,003 | -7.4% | 11,751,228 | 5,329 | 1.0% | |
| SEP | 13,014,081 | 13,055,518 | 0.3% | 11,624,360 | 5,272 | -11.0% | |
| 3rd QTR | 38,964,355 | 37,413,556 | -4.0% | 34,664,654 | 15,721 | -7.3% | |
| ОСТ | 13,281,548 | 12,660,541 | -4.7% | 10,502,407 | 4,763 | -17.0% | |
| NOV | 11,988,995 | 12,089,489 | 0.8% | 11,569,577 | 5,247 | -4.3% | |
| DEC | 15,834,177 | 16,260,767 | 2.7% | | C. 300000 | | |
| 4th QTR | 41,104,720 | 41,010,797 | -0.2% | | | | |
| TOTAL | 147,893,687 | 151,162,508 | 2.2% | | | | |
| YTD | in contract to the second | 134,901,741 | | 125,588,981 | 56,956 | -6.9% | |

| Total Enplaned Passengers Nov-22 | | | | | | |
|-------------------------------------|-----------|-----------|-----------|---------|--|--|
| Month | 2020 | 2021 | 2022 | % Diff. | | |
| JAN | 172,452 | 72,887 | 147,773 | 102.7% | | |
| FEB | 170,067 | 80,263 | 155,233 | 93.4% | | |
| MAR | 99,986 | 126,359 | 185,671 | 46.9% | | |
| APR | 8,690 | 125,009 | 163,973 | 31.2% | | |
| MAY | 22,807 | 149,486 | 174,487 | 16.7% | | |
| JUN | 48,274 | 197,261 | 191,234 | -3.1% | | |
| JUL | 66,039 | 217,124 | 203,375 | -6.3% | | |
| AUG | 93,015 | 188,207 | 199,365 | 5.9% | | |
| SEP | 82,844 | 152,267 | 206,819 | 35.8% | | |
| OCT | 87,379 | 177,407 | 193,074 | 8.8% | | |
| NOV | 74,910 | 161,926 | 171,626 | 6.0% | | |
| DEC | 76,164 | 164,561 | - 180 | | | |
| TOTAL | 1,002,627 | 1,812,757 | | | | |
| YTD | DS | 1,648,196 | 1,992,630 | 20.9% | | |

| 7 | Total Depla | ned Passen | gers | |
|-------|-------------|------------|-------------|---------|
| Month | 2020 | 2021 | 2022 | % Diff. |
| JAN | 170,344 | 72,534 | 148,868 | 105.2% |
| FEB | 171,868 | 81,808 | 155,505 | 90.1% |
| MAR | 94,810 | 126,469 | 183,275 | 44.9% |
| APR | 8,575 | 122,211 | 162,814 | 33.2% |
| MAY | 23,208 | 152,917 | 177,768 | 16.3% |
| JUN | 50,345 | 200,645 | 193,195 | -3.7% |
| JUL | 74,947 | 221,044 | 204,492 | -7.5% |
| AUG | 90,328 | 181,479 | 210,577 | 16.0% |
| SEP | 81,259 | 150,662 | 190,585 | 26.5% |
| OCT | 86,303 | 173,224 | 192,392 | 11.1% |
| NOV | 73,867 | 161,582 | 171,504 | 6.1% |
| DEC | 77,939 | 166,126 | V - NA.21 C | |
| TOTAL | 1,003,793 | 1,810,701 | | |
| YTD | | 1,644,575 | 1,990,975 | 21.1% |

| Airline | Enplaned PAX | Nov-22 | Nov-21 | Diff. |
|----------------|--------------|--------|--------|-------|
| aha! | 0 | n/a | 45.2% | n/a |
| Alaska/Horizon | 11,683 | 76.9% | 75.2% | 1.7 |
| Allegiant Air | 1,042 | 74.2% | 70.8% | 3.4 |
| American | 25,754 | 85.0% | 81.6% | 3.4 |
| Delta | 15,357 | 91.1% | 94.1% | -3.0 |
| Frontier | 2,289 | 63.6% | 75.5% | -12.0 |
| JetBlue | 3,164 | 61.0% | 47.3% | 13.8 |
| Southwest | 76,087 | 71.1% | 77.0% | -6.0 |
| Spirit | 7,264 | 67.6% | n/a | n/a |
| Sun Country | 2,612 | 56.2% | n/a | n/a |
| United | 23,616 | 81.3% | 87.7% | -6.4 |
| Volaris | 2,758 | 70.0% | 69.1% | 0.9 |







North Lake Tahoe Visitor Information Center Visitor Report: Nov 2022

VISITORS SERVED:

Oct 2022Nov 2021Nov 2022Total TC & KB Walk-ins3,511Total TC & KB Walk-ins2,287Total TC&KB Walk-ins:2,484Total Bhone Caller150Total Bhone Caller161Total Bhone Caller168

Total Phone Calls: 159 Total Phone Calls: 161 Total Phone Calls: 168
Total 3,670 2,448 2,632

REFERRALS GIVEN TO VISITORS:

| Restaurants | Lodging | Historic / Museum | Events |
|--|--------------------------------------|-------------------|-------------------|
| 304 | 9 | 87 | 3 |
| Tours | Surrounding Towns (SLT / Truckee) | Retail | Transportation |
| 8 | 39 | 81 | 14 |
| Services –Weather, bathroom, events etc | Activities Mountain / Trails | Activities / Lake | Maps / Directions |
| 571 | 269 | 235 | 562 |

TOTAL 2,182 = 73 referrals per day

November Highlights

- Year to Date: Visitor Center, Kings Beach and Farmers market increased business and activity referrals 53% over 21/22
- Our department (The Visitor Center, KB and Event) referrals averaged 154/day YTD
- Visitor Center visitors up 36% YTD
- YTD Revenue is down 5% over last year
- Added Romi as a monthly artist
- Most incoming calls and emails were asking questions on the road conditions and sledding areas
- Toured Tahoe Environmental Center for partnership ideas
- Donated to NTBA's Passport to Dining
- Advertised Thanksgiving events and dinner at River Ranch, Garwoods
- Conference room used by local business FREE of charge

North Lake Tahoe Marketing Cooperative

Preliminary

Financial Statements for the Period Ending

November 30, 2022

North Lake Tahoe Marketing Cooperative Balance Sheet Prev Year Comparison

As of November 30, 2022

| | Nov 30, 22 | Nov 30, 21 | \$ Change | % Change |
|---|-------------------------|--------------------------|----------------------------|-------------------|
| ASSETS | | | | |
| Current Assets Checking/Savings | | | | |
| 1000-00 · Cash | 84,464.93 | 325,104.47 | -240,639.54 | -74.0% |
| Total Checking/Savings | 84,464.93 | 325,104.47 | -240,639.54 | -74.0% |
| Accounts Receivable 1200-00 - Accounts Receivable | 86,894.34 | 666.00 | 86,228.34 | 12.947.2% |
| Total Accounts Receivable | 86,894.34 | 666.00 | 86,228.34 | 12,947.2% |
| Other Current Assets | | | | |
| 1350-00 · Security Deposits | 100.00 | 100.00 | 0.00 | 0.0% |
| Total Other Current Assets | 100.00 | 100.00 | 0.00 | 0.0% |
| Total Current Assets | 171,459.27 | 325,870.47 | -154,411.20 | -47.4% |
| Other Assets 1400-00 · Prepaid Expenses | 59.506.94 | 97,235.07 | -37,728.13 | -38.8% |
| Total Other Assets | 59,506.94 | 97,235.07 | -37,728,13 | -38.8% |
| TOTAL ASSETS | 230,966.21 | 423,105.54 | -192,139.33 | -45.4% |
| LIABILITIES & EQUITY | | | | |
| Liabilities Current Liabilities | | | | |
| Accounts Payable | | | | |
| 2000-00 - Accounts Payable | 154,707.83 | 106,900.53 | 47,807.30 | 44.7% |
| Total Accounts Payable | 154,707.83 | 106,900.53 | 47,807.30 | 44.7% |
| Total Current Liabilities | 154,707.83 | 106,900.53 | 47,807.30 | 44.7% |
| Total Liabilities | 154,707.83 | 106,900.53 | 47,807.30 | 44.7% |
| Equity | | | 405.004.11 | FF 00/ |
| 32000 · Unrestricted Net Assets Net Income | 86,764.32 -10,505.94 | 192,668.73 123,536.28 | -105,904.41 -134,042.22 | -55.0% -108.5% |
| Total Equity | 76,258.38 | 316,205.01 | -239,946.63 | -75.9% |
| TOTAL LIABILITIES & EQUITY | 230,966.21 | 423,105.54 | -192,139.33 | -45.4% |

North Lake Tahoe Marketing Cooperative A/R Aging Summary As of November 30, 2022

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|------------------------------|-----------|-----------|---------|---------|----------|-----------|
| Augustine Ideas* | 0.00 | 0.00 | 0.00 | 0.00 | 999.00 | 999.00 |
| Beach Retreat & Lodge | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| IVGID* | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| NLTRA* | 50,495.00 | 32,848.00 | 0.00 | 0.00 | 0.00 | 83,343.00 |
| Northstar California | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Sierra Ski Marketing Council | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| The Resort at Squaw Creek | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| The Resort of Squaw Creek | 0.00 | 0.00 | 0.00 | 0.00 | 1,276.17 | 1,276.17 |
| The Village of Palisades | 0.00 | 0.00 | 0.00 | 0.00 | 1,276.17 | 1,276.17 |
| TOTAL | 50,495.00 | 32,848.00 | 0.00 | 0.00 | 3,551.34 | 86,894.34 |

8:13 PM 12/27/22

North Lake Tahoe Marketing Cooperative A/P Aging Summary As of November 30, 2022

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|---|------------|----------|-----------|---------|------|------------|
| CrowdRiff | 19,845.00 | 0.00 | 0.00 | 0.00 | 0.00 | 19,845.00 |
| Gate 7 Pty Ltd* | 17,445.96 | 0.00 | 0.00 | 0.00 | 0.00 | 17,445.96 |
| HelmsBriscoe Performance Group, Inc. | 0.00 | 7,000.00 | 0.00 | 0.00 | 0.00 | 7,000.00 |
| Jeff Dow Photography | 0.00 | 1,222,56 | 0.00 | 0.00 | 0.00 | 1,222.56 |
| MAHK Advertising | 75,783.11 | 0.00 | 0.00 | 0.00 | 0.00 | 75,783.11 |
| Regional Air Service Corporation | 12,500.00 | 0.00 | 12,500.00 | 0.00 | 0.00 | 25,000.00 |
| Ryan Salm Photography | 8,131,20 | 0.00 | 0.00 | 0.00 | 0.00 | 8,131.20 |
| UC Davis Tahoe Environmental Research Cen | 0.00 | 280.00 | 0.00 | 0.00 | 0.00 | 280.00 |
| rotal. | 133,705.27 | 8,502.56 | 12,500.00 | 0.00 | 0.00 | 154,707.83 |

North Lake Tahoe Marketing Cooperative Profit & Loss Prev Year Comparison

| | Nov 22 | Nov 21 | \$ Change | % Change |
|---|--|---|--|--|
| income | | NOV Z1 | \$ Change | 76 Gridinge |
| 4000-00 · LT(VCBVB Funding | 91,166.00 | 57,666.00 | 33,500.00 | 58.1% |
| 4001-00 · NLTRA Funding | 50,495.00 | 65,225.98 | -14,730.98 | -22.6% |
| 4004-00 · IVCBVB Entertainment | 500.00 | 0.00 | 500.00 | 100.0% |
| Total Income | 142,161.00 | 122,891.98 | 19,269.02 | 15.7% |
| Gross Profit | 142,161.00 | 122,891.98 | 19,269.02 | 15.7% |
| Expense 5000-00 · CONSUMER MARKETING 5004-00 · Trip Advisor 5005-00 · Paid Social 5005-01 · Digital Display / Retargeting 5007-00 · Creative Production 5007-01 · Creative Production 5007-02 · Website Production | 5,499.00 13,745.83 15,108.63 4,350.00 1,260.00 | 2,985.54 3,425.98 11,619.22 1,981.20 0.00 | 2,513.46 10,319.85 3,489.41 2,368.80 1,260.00 | 84.2% 301.2% 30.0% 119.6% 100.0% |
| 5007-03 · Photo/Video Creative | 4,638.98 | 2,480.65 | 2,158.33 | 87.0% |
| Total 5007-00 · Creative Production | 10,248.98 | 4,461.85 | 5,787.13 | 129.7% |
| 5010-00 · Account Stralegy & Management 5016 · Video Streaming 5017-00 · Rich Media 5018-00 · Media Commission 5018-01 · Digital Ad Serving 5020-00 · Search Engine Marketing | 8,500.00 16,132.55 0.00 8,292.45 417.12 8,997.95 | 7,000.00 17,635.73 600.00 6,735.34 102.54 14,665.41 | 1,500.00 -1,503.18 -600.00 1,557.11 314.58 -5,667.46 | 21.4% -8.5% -100.0% 23.1% 306.8% -38.7% |
| Total 5000-00 - CONSUMER MARKETING | 86,942.51 | 69,231.61 | 17,710.90 | 25.6% |
| 5110-00 · LEISURE SALES 5107-00 · Creative Production 5111-00 · FAMs - Domestic 5112-00 · Training / Sales Calls 5113-00 · Additional Opportunities 5144-00 · IPW - POW WOW 5145-00 · TIA Annual Dues 5147-00 · AUS / Gate 7 | 360.00 280.00 3,500.00 0.00 0.00 218.75 17,445.96 | 0.00 0.00 550.62 17.13 4,333.67 0.00 0.00 | 360.00 280.00 2,949.38 -17.13 -4,333.67 218.75 17,445.96 | 100.0% 100.0% 535.7% -100.0% -100.0% 100.0% |
| Total 5110-00 · LEISURE SALES | 21,804.71 | 4,901.42 | 16,903.29 | 344.9% |
| 5200-00 · PUBLIC RELATIONS 5200-01 · Strategy, Reporting, Mgmt, Etc. 5202-00 · PR Program/ Content Dev · Blogs 5206-00 · Digital Buy/ Social Media Boost 5207-00 · Content Campaigns/Tools-My Emma 5210-00 · Content Dev · Newsletters 5211-00 · Social Media Strategy & Mgmt 5212-00 · Social Giveaways & Contests 5221-00 · Photography & Video Asset Dev 5222-00 · Media Tracking / Membership | 6,000.00 2,032.95 950.00 0.00 900.00 6,000.00 620.02 5,620.10 1,766.00 | 5,000.00 360.00 800.00 240.00 1,110.00 6,000.00 0.00 0.00 | 1,000.00 1,672.95 150.00 -240.00 -210.00 0.00 620.02 5,620.10 0.00 | 20.0% 464.7% 18.8% -100.0% -18.9% 0.0% 100.0% 100.0% |
| Total 5200-00 · PUBLIC RELATIONS | 23,889.07 | 15,276.00 | 8,613.07 | 56.4% |
| 6000-00 · CONFERENCE SALES 6004-00 · Email 6005-00 · Paid Media 6005-00 · CVENT 6007-00 · Creative Production 6018-00 · MCC Media Commission 6018-01 · MCC Digital Ad Serving 6128-00 · HelmsBriscoe Strategic Partner 6152-00 · Cilent Events / Opportunities 6153-00 · Chicago Sales Rep Support | 600.00 7,146.02 0.00 0.00 910.61 23.33 583.33 0.00 | 0.00 1,773.60 711.87 9,160.06 313.90 5.63 583.33 150.00 83.33 | 600.00 5,372.42 -711.87 -9,160.06 596.71 17.70 0.00 -150.00 41.67 | 100.0% 302.9% -100.0% -100.0% 190.1% 314.4% 0.0% -100.0% 50.0% |
| Total 6000-00 · CONFERENCE SALES | 9,388.29 | 12,781.72 | -3,393.43 | -26.6% |
| 6100-00 · TRADE SHOWS 6111-00 · Site Inspections 6116-00 · CalSAE Seasonal Spectacular 6154-00 · HelmsBriscoe ABC 6155-00 · Connect Trade Shows 6157-00 · HPN Partner Conference 6180-00 · Conference Direct CA 6182-00 · Destination Celebration | 0.00 0.00 0.00 0.00 2,975.00 0.00 | 323.04 1,889.34 227.39 1,203.64 0.00 583.33 1,115.62 | -323.04 -1,889.34 -227.39 -1,203.64 2,975.00 -583.33 -1,115.62 | -100.0% -100.0% -100.0% -100.0% -100.0% -100.0% |
| Total 6100-00 · TRADE SHOWS | 2,975.00 | 5,342.36 | -2,367.36 | -44.3% |
| 7000-00 · COMMITTED & ADMIN EXPENSES 5009-00 · Fulfillment / Mail 5123-00 · HSVC - High Sierra Visitors 7002-00 · CRM Subscription 7003-00 · IVCBVB Entertainment Fund 7004-00 · Research 7008-00 · Opportunistic Funds 7010-00 · Photo Menagement & Storage 8700-00 · Automobile Expense* | 0.00 208.33 1,250.00 0.00 880.00 593.08 0.00 | 1,310.91 166.67 833.34 211.23 5,104.76 0.00 620.75 183.68 | -1,310.91 41.66 416.66 -211.23 -4,224.76 593.08 -620.75 -183.68 | -100.0% 25.0% 50.0% -100.0% -82.8% 100.0% -100.0% -100.0% |
| Total 7000-00 · COMMITTED & ADMIN EXPENSES | 2,931.41 | 8,431.34 | -5,499.93 | -65.2% |
| 8000-00 · WEBSITE CONTENT & MAINTENANCE 8002-00 · Content Manager Contractor 8003-00 · Website Hosting Maintenance | 4,250.00 0.00 | 4,250.00 65.00 | 0.00 -85.00 | 0.9% -100.0% |

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Accrual Basis

North Lake Tahoe Marketing Cooperative Profit & Loss Prev Year Comparison

| | | Nov 22 | Nov 21 | \$ Change | % Change |
|---|---|------------|------------|------------|----------|
| | | | | | |
| | Total 8000-00 · WEBSITE CONTENT & MAINTENANCE | 14,250.00 | 14,315.00 | -65.00 | -0.5% |
| Total Expense 162,180.99 130,279.45 31,901.54 2 | Total Expense | 162,180.99 | 130,279.45 | 31,901.54 | 24.5% |
| Net Income -20,019.99 -7,387.47 -12,632.52 -17 | Net Income | -20,019.99 | -7,387.47 | -12,632.52 | -171.0% |

North Lake Tahoe Marketing Cooperative Profit & Loss Budget Performance

| | Nov 22 | Budget | Jul - Nov 22 | YTD Budget | Annual Budget |
|--|---|--|---|--|--|
| Income 4000-00 - LTIVCBVB Funding | 91,166.00 | 91,166.00 | 455,830.00 | 455,830.00 | 1,094,000.00 |
| 4001-00 · NLTRA Funding | 50,495.00 | 50,495.00 | 378,933.00 | 378,933.00 | 1,440,000.00 |
| 4004-00 · IVCBVB Entertainment 4005-00 · Prior Year Net Income | 500.00 0.00 | 500.00 0.00 | 2,500.00 0.00 | 2,500.00 0.00 | 6,000.00 0.00 |
| Total Income | 142,161.00 | 142,161.00 | 837,263.00 | 837,263.00 | 2,540,000.00 |
| Gross Profit | 142,161.00 | 142,161.00 | 837,263.00 | 837,263.00 | 2,540,000.00 |
| Expense 5000-00 · CONSUMER MARKETING 5001-01 · Podcast 5002-00 · Consumer Print 5002-01 · Native Display 5004-00 · Trip Advisor 5005-00 · Paid Social | 0.00 0.00 0.00 5,499.00 13,745.83 | 0.00 1,340.00 4,908.00 10,056.00 | 0.00 0.00 24,500.00 27,493.99 61,364.56 66,940.09 | 12,501,00 36,880,00 26,994,00 69,645,00 53,895,00 | 25,000.00 10,125.00 100,372.00 61,947.00 139,248.00 110,620.00 |
| 5005-01 · Digital Display / Retargeting 5007-00 · Creative Production 5007-01 · Creative Production 5007-02 · Website Production 5007-03 · Photo/Video Creative 5007-00 · Creative Production - Other | 15,108.63 4,350.00 1,260.00 4,638.98 0.00 | 9,970.00 10,000.00 2,500.00 2,775.00 0.00 | 39,961,54 12,120,00 18,447,98 2,160,00 | 74,500.00 13,500.00 13,245.00 0.00 | 149,500.00 34,000.00 32,670.00 0.00 |
| Total 5007-00 - Creative Production | 10,248.98 | 15,275.00 | 72,689.52 | 101,245.00 | 216,170.00 |
| 5010-00 · Account Strategy & Management 5013-00 · Outdoor 5016 · Video Streaming 5017-00 · Rich Media 5018-00 · Media Commission 5018-01 · Digital Ad Serving 5020-00 · Search Engine Marketing 5022-00 · Email 5022-00 · Erusion 7 5025-00 · Expedia 5029-00 · Tolevision 5030-00 · TravelZoo | 8,500.00 0.00 16,132.55 0.00 8,292.45 417.12 8,997.95 0.00 0.00 0.00 0.00 0.00 0.00 | 8,500.00 11,230.00 0.00 6,309.00 220.00 10,808.00 0.00 0.00 0.00 0.00 0.00 78,616.00 | 42,500.00 0.00 62,641.77 0.00 41,357.25 1,108.43 59,060.28 4,999.70 0.00 15,000.00 0.00 479,655.59 | 42,500.00 63,441.00 30,000.00 54,729.00 1,100.00 56,555.00 5,000.00 0.00 15,000.00 0.00 50,000.00 | 100,000.00 126,881.00 30,000.00 119,357.00 2,655.00 119,470.00 20,000.00 0.00 15,000.00 17,000.00 50,000.00 |
| 5110-00 · LEISURE SALES 5107-00 · Creative Production 5111-00 · FAMS · Domestic 5112-00 · Training / Sales Calls 5113-00 · Additional Opportunities 5115-00 · Travel Agent Incentive Program 5120-00 · Domestic - Trade Shows 5131-00 · FAMS -Intl - Travel Trade 5133-00 · Ski-Tops 5134-00 · Intl Marketing - Additional Opp 5137-00 · Co-op Opportunities 5143-00 · Mountain Travel Symposium 5144-00 · IPW - POW WOW 5145-00 · TIA Annual Dues 5147-00 · AUS / Gate 7 5154-00 · Canada 5155-00 · California Star Program 5157-00 · International Efforts | 360.00 280.00 3,500.00 0.00 0.00 0.00 0.00 0.00 0.00 0. | 0.00 0.00 0.00 0.00 0.00 650.00 0.00 850.00 0.00 5,000.00 2,500.00 0.00 0.00 0.00 | 720.00 2,937.04 6,424.22 0.00 0.00 0.00 512.00 0.00 0.00 0.00 0.00 2,450.00 0.00 1,093.75 17,445.96 0.00 0.00 | 1,000.00 3,000.00 5,000.00 5,000.00 0,00 650.00 3,000.00 850.00 0,00 10,000.00 2,500.00 0,00 0,00 35,000.00 30,000.00 0,00 | 2,000.00 6,000.00 10,000.00 10,000.00 0.00 4,150.00 6,000.00 3,350.00 0.00 20,000.00 5,000.00 13,000.00 2,700.00 35,000.00 30,000.00 |
| Total 5110-00 · LEISURE SALES | 21,804.71 | 9,000.00 | 31,582.97 | 106,000.00 | 170,200.00 |
| 5200-00 · PUBLIC RELATIONS 5200-01 · Strategy, Reporting, Mgmt, Etc. 5202-00 · PR Program/ Content Dev - Blogs | 6,000.00 2,032.95 | 6,000.00 1,500.00 | 30,000,00 9,038.85 | 30,000.00 7,500.00 | 72,000.00 18,000.00 |

North Lake Tahoe Marketing Cooperative Profit & Loss Budget Performance

| _ | Nov 22 | Budget | Jul - Nov 22 | YTD Budget | Annual Budget |
|---|------------------|----------------------|----------------------|-----------------------|------------------------|
| 5204-00 · Media Mission(s) | 0.00 | 0.00 | 3,958.84 | 4,000.00 | 16,000.00 |
| 5206-00 - Digital Buy/ Social Media Boost | 950.00 | 950.00 | 4,750.00 | 4,750.00 | 11,400.00 |
| 5207-00 · Content Campaigns/Tools-My Emma | 0.00 | 265.00 | 795.00 0.00 | 1,325.00 6.000.00 | 3,180.00 12.000.00 |
| 5208-00 International Travel Media FAMS | 0.00 0.00 | 3,000.00 6.000,00 | 4,650,00 | 12.000.00 | 24.000.00 |
| 5209-00 - Domestic Travel Media FAMS 5210-00 - Content Dev - Newsletters | 900.00 | 1,700.00 | 6,000.00 | 8,500.00 | 20,400.00 |
| 5211-00 - Social Media Strategy & Mgmt | 6,000.00 | 6,000.00 | 30,000.00 | 30,000.00 | 72,000.00 |
| 5212-00 - Social Giveaways & Contests | 620.02 | 750,00 | 620,02 | 1,500.00 | 3,000,00 |
| 5214-00 - Social Takeover | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 5216-00 · PR Content Development + Distri | 0.00 | 0.00 | 1,200.00 | 1,200.00 | 4,800.00 |
| 5218-00 · Crisis Communication / Training | 0.00 | 0.00 | 0.00 | 19,000.00 | 19,000.00 48,000.00 |
| 5221-00 · Photography & Video Asset Dev | 5,620.10 | 4,000.00 0.00 | 9,253.70 1,766.00 | 20,000.00 1,766.00 | 3,532.00 |
| 5222-00 · Media Tracking / Membership 5280-00 · PR Meals / Entertainment | 1,766.00 0,00 | 0.00 | 0.00 | 500.00 | 1,000.00 |
| Total 5200-00 - PUBLIC RELATIONS | 23,889,07 | 30,165.00 | 102,032.41 | 148,041.00 | 328,312.00 |
| | <u>,</u> | | | | |
| 6000-00 · CONFERENCE SALES 6003-00 · Geo-Fence Targeting | 0.00 | 0.00 | 0.00 | 1,500,00 | 3,000.00 |
| 6004-00 · Email | 600.00 | 1,200.00 | 960.00 | 1,200.00 | 4,800.00 |
| 6005-00 - Paid Media | 7,146.02 | 3,292.00 | 15,801.24 | 12,452.00 | 41,500.00 |
| 6006-00 · CVENT | 0.00 | 0.00 | 14,185,43 | 10,700.00 | 14,160.00 |
| 6007-00 · Creative Production | 0.00 | 0.00 | 6,675.92 | 11,000.00 | 12,000.00 |
| 6014-00 · MCC Group Incentive Program | 0.00 | 500.00 | 0.00 | 2,500.00 | 6,000.00 1,000.00 |
| 6015-00 · MCC National Memberships | 0,00 | 0.00 | 399,00 1,380,70 | 1,000.00 | 1,000,00 |
| 6016-00 · MCC Search Engine Marketing 6018-00 · MCC Media Commission | 0.00 910.61 | 668.59 | 2,967.06 | 3,270.59 | 7.862.43 |
| 6018-01 · MCC Digital Ad Serving | 23.33 | 42.00 | 31.94 | 210,00 | 500.00 |
| 6019-00 · Conference Direct Partnership | 0.00 | 583.00 | 0.01 | 2,915.00 | 6,996.00 |
| 6128-00 · HelmsBriscoe Strategic Partner | 583.33 | 583.00 | 1,166.66 | 2,915.00 | 6,996.00 |
| 6152-00 · Client Events / Opportunities | 0.00 | 0.00 | 808.06 | 5,000.00 | 10,000.00 |
| 6153-00 · Chicago Sales Rep Support | 125.00 | 0.00 | 3,124.12 | 5,000.00 | 10,000.00 |
| Total 6000-00 · CONFERENCE SALES | 9,388.29 | 6,868.59 | 47,500.14 | 59,662.59 | 124,814.43 |
| 6100-00 - TRADE SHOWS | 9.00 | | 23.57 | | |
| 6102-00 · Miscellaneous | 0.00 0.00 | 0.00 | 0.00 | 3,000.00 | 6.000.00 |
| 6111-00 · Site Inspections 6116-00 · CalSAE Seasonal Spectacular | 0.00 | 2,000,00 | 0.00 | 2,000.00 | 4,000.00 |
| 6127-00 · CalSAE Annual | 0.00 | 0.00 | 0.00 | 0.00 | 1,500.00 |
| 6143-00 · Connect Marketplace | 0.00 | 0.00 | 6,500.00 | 5,000.00 | 5,000.00 |
| 6151-00 · Destination CA | 0,00 | 0.00 | 0.00 | 5,000.00 | 5,000.00 |
| 6154-00 · HelmsBriscoe ABC | 0.00 | 0.00 | 0.00 | 0.00 | 6,500.00 10,000.00 |
| 6155-00 · Connect Trade Shows | 0.00 | 0.00 | 4,416.40 0.00 | 10,000.00 0.00 | 0.00 |
| 6156-00 · Connect California | 0.00 0.00 | 00.0 00.0 | 0.00 | 5,000,00 | 5.000.00 |
| 6156-02 - Connect Chicago 6156-05 - Connect Northwest | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 6157-00 - HPN Partner Conference | 2.975,00 | 0.00 | 3,300.20 | 5,000.00 | 5,000.00 |
| 6160-00 - AllThingsMeetings Silcon Valley | 0.00 | 0.00 | 675.00 | 5,000.00 | 5,000.00 |
| 6160-01 · AllThingsMeetings East Bay | 0.00 | 0.00 | 0.00 | 0,00 | 0.00 |
| 6165-00 - Bay Area Client Appreciation | 0.00 | 0.00 | 0.00 | 5,000.00 | 5,000.00 0.00 |
| 6166-00 · Sports Commission | 0.00 | 0.00 | 0.00 | 0.00 0.00 | 2,000.00 |
| 6168-00 · Sacramento/Roseville TopGolf | 0.00 0.00 | 0.00 0.00 | 0.00 0.00 | 0.00 | 0.00 |
| 6171-00 - Outdoor Retailer 6181-00 - Conference Direct PNW | 0.00 | 0.00 | 0.00 | 0,00 | 8,000.00 |
| 6182-00 · Destination Celebration | 0.00 | 1.000.00 | 925.00 | 2,000.00 | 2,000.00 |
| 6183-00 · Smart Meetings NorCal | 0.00 | 0.00 | 0.00 | 5,000.00 | 5,000.00 |
| Total 6100-00 · TRADE SHOWS | 2,975.00 | 3,000.00 | 15,840,17 | 52,000.00 | 75,000.00 |
| 7000-00 · COMMITTED & ADMIN EXPENSES | | | | | 40.000.00 |
| 5008-00 · Cooperative Programs | 0.00 | 0.00 | 0.00 | 5,000.00 | 10,000,00 |
| 5009-00 · Fulfillment / Mail | 0.00 | 200.00 | 553.97 | 1,000.00 | 2,400.00 100.000.00 |
| 5021-00 · RASC-Reno Air Service Corp | 0.00 | 0.00 | 50,000.00 958.29 | 50,000.00 833.35 | 2,000,04 |
| 5123-00 · HSVC - High Sierra Visitors | 208.33 0.00 | 166.67 0.00 | 0,00 | 1.000.00 | 1,000.00 |
| 5124-00 · Reno Tahoe Territory Membership 7002-00 · CRM Subscription | 1,250.00 | 833.33 | 3,750.00 | 4,166.65 | 11,499.96 |
| , Tak-oo - Ordii Gunderiyadii | . 14,00,00 | | | | |

North Lake Tahoe Marketing Cooperative Profit & Loss Budget Performance

| _ | Nov 22 | Budget | Jul - Nov 22 | YTD Budget | Annual Budget |
|---|------------|------------|--------------|--------------|---------------|
| 7003-00 · IVCBVB Entertainment Fund | 0.00 | 500.00 | 236.15 | 2,500.00 | 6,000.00 |
| 7004-00 · Research | 880.00 | 3,820.00 | 10,090.15 | 50,160.00 | 76,900.00 |
| 7005-00 · Film Festival | 0.00 | 0.00 | 15,000.00 | 15,000.00 | 15,000.00 |
| 7006-00 · Special Events | 0.00 | 0.00 | 0.00 | 0,00 | 20,000.00 |
| 7007-00 · Destimetrics / DMX | 0.00 | 0.00 | 16,881.50 | 16,881.50 | 33,763,00 |
| 7008-00 · Opportunistic Funds | 593.08 | 0.00 | 593.08 | 0.00 | 50,000.00 |
| 7009-00 · Tahoe Cam Usage | 0.00 | 0.00 | 0.00 | 0.00 | 2,124,00 |
| 7010-00 · Photo Management & Storage | 0.00 | 658.25 | 0,00 | 3,375.25 | 8,233.00 |
| 7012-00 · Sponsorships | 0.00 | 0.00 | 0.00 | 0.00 | 25,000.00 |
| 7020-00 · Collateral Production / Printin | 0.00 | 0.00 | 0.00 | 10,500.00 | 11,000.00 |
| 8600-00 · Staff industry Travel | 0.00 | 0.00 | 0.00 | 5,000.00 | 10,000.00 |
| 8700-00 - Automobile Expense* | 0.00 | 400.00 | 401.52 | 2,000.00 | 4,800.00 |
| Total 7000-00 · COMMITTED & ADMIN EXPENSES | 2,931.41 | 6,578.25 | 98,464.66 | 167,416.75 | 389,720.00 |
| 8000-00 · WEBSITE CONTENT & MAINTENANCE | | | | | |
| 8002-00 · Content Manager Contractor | 4,250.00 | 4,250.00 | 21,250.00 | 21,250.00 | 51,000.00 |
| 8003-00 · Website Hosting Maintenance | 0.00 | 0.00 | 1,443.00 | 1,068.00 | 2,161.00 |
| 8004-00 · Website Strategy & Maintenance | 7,500.00 | 7,500.00 | 37,500.00 | 37,500.00 | 90,000.00 |
| 8005-00 - Website SEO Strategy/Maint | 2,500.00 | 2,500.00 | 12,500.00 | 12,500.00 | 30,000.00 |
| Total 8000-00 · WEBSITE CONTENT & MAINTENANCE | 14,250.00 | 14,250.00 | 72,693.00 | 72,318.00 | 173,161.00 |
| Total Expense | 162,180.99 | 148,477.84 | 847,768.94 | 1,224,923.34 | 2,627,032.43 |
| Net Income | -20,019.99 | -6,316.84 | -10,505.94 | -387,660.34 | -87,032.43 |